

EUROPE

First cabinet held in Berlin since 1945

By Ralph Atkins and Tobias Buck in Berlin

"*Ick bin ein Berliner*," declared Gerhard Schröder, the German chancellor, yesterday, pronouncing *ick* with a "k" like a native of the city.

If he meant to capture the significance of the first cabinet meeting in Berlin since the second world war, the chancellor's comment was hardly original. But it was oddly appropriate: borrowed from the past and the sort of thing usually said by visiting dignitaries.

This was only a brief dip into the future by a cabinet on a day trip from Bonn, the modest Rhineland university town that for 50 years has acted as Germany's temporary seat of government. The Berlin chancellery is still under construction, so the cabinet met in the chancellery's reception room of the 1960s state council building used by Erich Honecker, former Communist leader of East Germany.

The signs telling civil servants where to go were stuck up with sticky tape in a building which nowadays usually houses exhibitions. Next door the new foreign ministry was still under construction.

Mr Schröder is determined to make the city the sym-

bolic capital of his "republic of the new political centre" as soon as possible – even if that involves everyone making the 550km journey from the Rhine. "All the aircraft arrived on time," said Uwe-Karsten Heye, government spokesman. "If that is a condition for being able to work here, it was fulfilled."

As for the ubiquitous building sites, which still make travelling in Berlin subject to frequent delays, the "cabinet adopted the laid-back attitude of Berliners," Mr Heye said.

It was a flying visit and by lunchtime, Mr Schröder was on his way back to Bonn. But the sense of history was still there.

The coloured-glass window on the stairway up to the cabinet's meeting room was full of muscular socialist workers and soldiers. The former Communist state council building incorporates the balcony and archway of the former Berlin palace – site of Karl Liebknecht's declaration of a German socialist republic in November 1918. The rest of the palace was torn down by the Communists in 1961.

Outside, a freezing easterly wind blew from Poland and the former Soviet Union – a chilly reminder both of the recent past and of the fact that Germany's politics are shifting geographically.

NEWS DIGEST

CROSS-BORDER MERGERS

German cartel chief calls for new world body

The head of Germany's federal cartel office yesterday called for an international body to regulate big cross-border mergers. Dieter Wolf said existing institutions were inadequately placed to meet the challenges of big cross-border mergers such as the proposed link between Deutsche Bank and Bankers Trust of the US or the recent merger between carmakers Daimler-Benz and Chrysler.

Mr Wolf said such mergers were not only too big for national bodies but were "also a size too big for European merger control [authorities]". He said now was the time for discussions about the establishment of a global institution for monitoring of mergers.

Observers see little chance of Mr Wolf's proposals being realised soon. They pointed to a recent impasse in talks about the incorporation of competition policy into the World Trade Organisation as evidence of the difficulties in forging an international set of rules. The European Union and the US already have agreements for the treatment of trans-Atlantic mergers. Frederick Stüdemann, Bonn

SWISS FINANCE

50-year domestic bond issued

The Swiss government yesterday signalled its long-term confidence in the future of the Swiss franc by issuing a 50-year domestic government bond. The bond, which carries a 4 per cent coupon, was priced to yield 4.095 per cent.

Peter Thomann, who heads the Swiss government's treasury operations, said yesterday's auction of SF1.89m (\$136m) of 50-year bonds was part of efforts to widen the maturity of its 21 issues and extend the yield curve. He said it reflected the view that Switzerland's long-term interest rates were at their lowest level ever. The Swiss government last issued 50-year bonds in 1909 on a coupon of 3.5 per cent. Although Swiss government debt has grown to more than SF100bn it remains one of the world's most highly rated borrowers. The bond was targeted at Swiss pension funds and insurance companies required by law to earn a minimum 4 per cent on their funds under management. William Hall, Zurich

INFLATION RATES

German inflation at 0.7%

Germany's annual inflation rate remained steady at 0.7 per cent in October according to figures released yesterday by the federal statistics office. But it highlighted the downward pressure on prices with its forecast for November which showed annual inflation of 0.6 per cent.

The latest data is likely to provide further ammunition for Oskar Lafontaine, federal finance minister, in his campaign for looser monetary policy on the grounds the threat of inflation has been banished and that deflation now poses a greater danger.

In Italy, preliminary data on consumer price inflation showed a sharper than expected drop, with the annualised rate falling to 1.5 per cent in the year to November, from 1.7 per cent the previous month. A survey of inflation in Italian towns and cities showed that the month-on-month rise in November looked set to be 0.1 per cent.

Despite the fall in inflation, Antonio Fazio, the Bank of Italy governor, kept the country's discount rate unchanged last night at 4 per cent, but is expected to bring it down to 3.3 per cent, the German repo rate level, before Economic and Monetary Union on January 1. Frederick Stüdemann, Bonn, and James Blitz, Rome

SWEDISH ECONOMY

1999 GDP to grow at 2.3%

Swedish government forecasters yesterday warned that instability in world markets and sluggish industrial activity would lead to a slowdown in the country's gross domestic product growth next year. The National Institute of Economic Research, which earlier predicted that Swedish GDP would rise by 3.3 per cent in 1998, revised its forecast downwards to 2.3 per cent.

The institute forecast Sweden's current account surplus would fall from 1.9 per cent to 1.4 per cent of GDP next year. Unemployment is expected to shrink from 8.6 per cent to 6.1 per cent. Tim Burt, Stockholm

Shaky start takes shine off Schröder's election victory

Conflicts, mistakes and communication breakdowns have beset Germany's new chancellor, reports Ralph Atkins from Berlin

As Germany's cabinet gathered yesterday for the first time in Berlin, Gerhard Schröder, the chancellor, was looking for more than just a fresh start at a new venue.

His coalition's first four weeks in office have been marked by conflicts, mistakes and communication breakdowns that have taken the shine off his election victory over Helmut Kohl.

"Perhaps we wanted too much too quickly," Mr Schröder admitted on Tuesday.

First, there have been rifts in his Social Democratic party (SPD). He was nominated chancellor-candidate only six months before the election on September 27 and has had little chance to stamp his authority on the party. Second, his coalition partner, the Green party, is inexperienced in government and is still attached to its radical, pacifist roots.

But Mr Schröder's difficulties have also reflected contradictions in his own style – between his pragmatic

instincts and his adherence to traditional SPD themes of equality and active government. Differences within the SPD erupted this week with a succession of Social Democratic state premiers voicing alarm over the government's redistributive tax plans – by which modest cuts in personal rates would be funded largely by reducing the tax breaks enjoyed by industry.

Wolfgang Clement, premier of North Rhine-Westphalia and supposed ally of Mr Schröder, called for extra help for small and mid-size businesses. Gerhard Glogowski, who succeeded Mr Schröder as premier of Lower Saxony, has warned of the impact on the finances of the states, which share social security contributions.

It is more than just bluster. If there is no agreement at a meeting Mr Schröder has called with SPD state premiers on December 8, there is a threat of the tax package being disrupted in the Bundesrat, second chamber of parliament, in which

the states are represented. The stand-off has not been helped by the robust stance taken by Oskar Lafontaine, the left-leaning finance minister and architect of the tax reform. Mr Lafontaine has assumed considerable autonomy over wide areas of the government's financial and economic policy but has failed to keep senior party colleagues on side, despite also holding the chairmanship of the SPD.

Tensions created by the SPD's Green party allies have been largely in predictable areas of domestic policy: for instance, over the extent of exemptions for industry from higher energy taxes which the government plans to fund cuts in social security contributions. At the same time, Jürgen Trittin, Green environment minister, appears to be on a confrontation course with the energy sector over legislation he is preparing to tighten up safety standards at atomic power stations before a phased withdrawal from nuclear generation.



Lafontaine (right) jokingly bows to Schröder before yesterday's historic cabinet meeting in Berlin

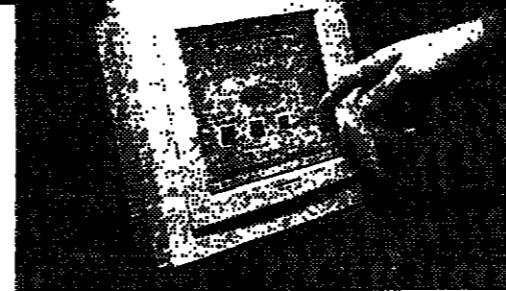
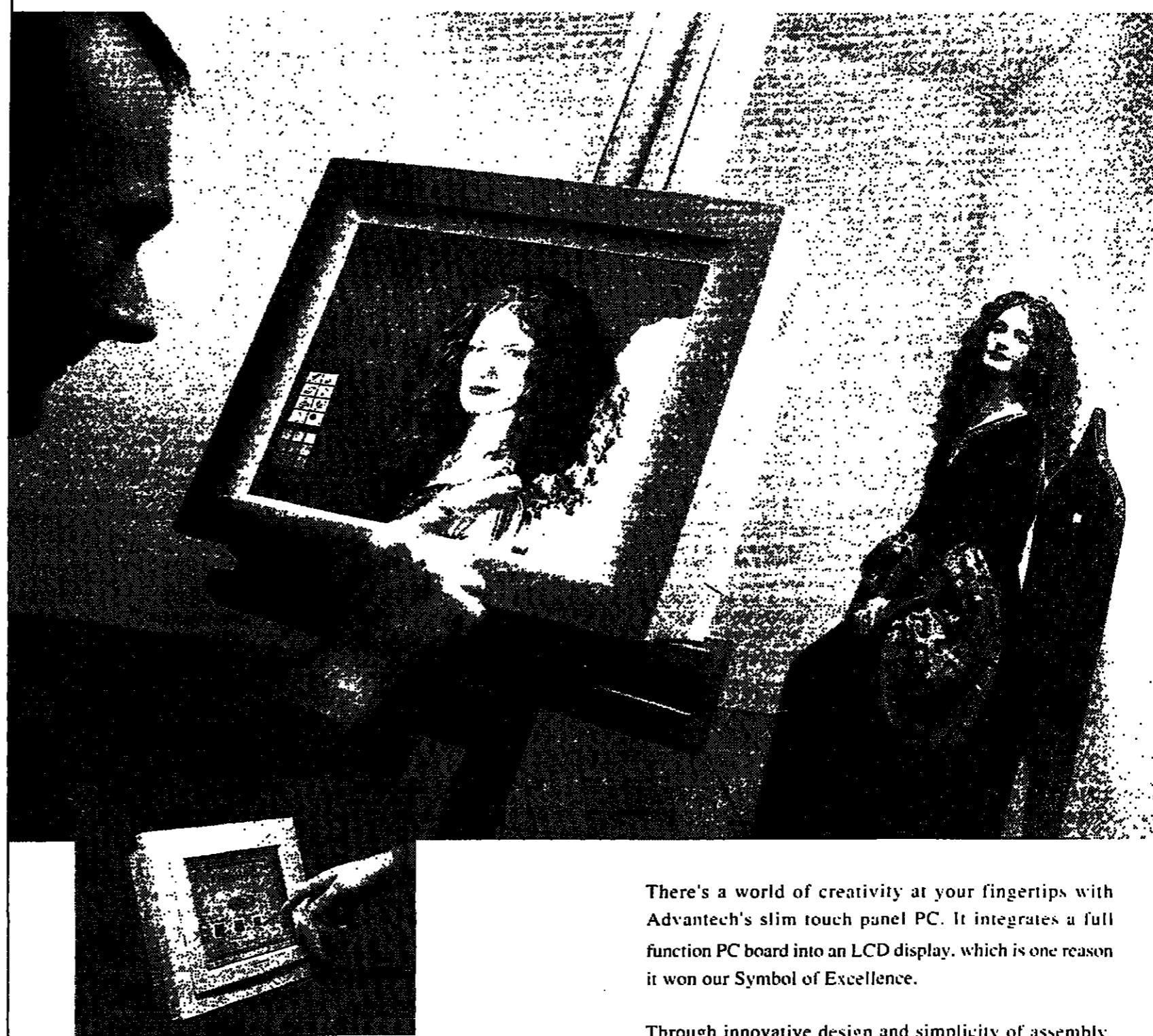
have also been of his own making. Most noticeable was his intervention last week in a row over the tax and social security treatment of part-time jobs paying DM620 (886) a month or less. The chancellor suddenly found that an election pledge to crack down on the increasing exploitation by employers of low-paid workers threatened to cut off a source of income for the least well-off families.

The compromise Mr Schröder himself announced in parliament at first appeared neutral. In future "DM620 jobs" would no longer be liable for tax – but social security contributions would be deducted instead. But it resulted in a tax shortfall for the states, which had not been consulted. This deal might also break constitutional guarantees protecting the welfare system.

In interviews this week Mr Schröder has been almost apologetically self-critical! The chancellor is one of the few German politicians with a self-deprecating humour. After an initial focus on foreign policy in his early days in office, including an exhausting trip to Moscow, there are signs he is now concentrating more on domestic issues.

After his election, Mr Schröder promised caution before speed. Now he has to learn his own lesson.

In Taiwan, we awarded a Symbol of Excellence to give you a touch of genius.



There's a world of creativity at your fingertips with Advantech's slim touch panel PC. It integrates a full function PC board into an LCD display, which is one reason it won our Symbol of Excellence.

Through innovative design and simplicity of assembly, Advantech is also creating products that offer excellent value. Innovalue, we call it.

To learn more about Symbol of Excellence products, or the benefits of sourcing, designing or manufacturing in Taiwan, contact us by fax, email or through the Internet.

TAIWAN. Your Source for INNOVALUE

Fax: 866-2-273-5497 E-Mail: innovalue@ctca.org.tw <http://innovalue.ctca.org.tw>

INTERNATIONAL

Netanyahu postpones trip in push to save coalition

By Judy Dempsey in Jerusalem

Benjamin Netanyahu, Israel's prime minister, and key supporters yesterday postponed trips abroad in an attempt to shore up an increasingly unstable coalition government.

Mr Netanyahu postponed a visit to Switzerland, due yesterday, but still intends to travel to London and Spain.

Ariel Sharon, foreign minister, said he would not attend next Monday's meeting of donors in Washington, convened by President Bill Clinton to discuss a financial aid package as part of the Wye peace accord.

The latest crisis was triggered by last week's cabinet vote in which several ministers abstained or voted against implementing the first of three transfers of

land to the Palestinians.

The rebellion by the ministers, including Natan Sharansky, who negotiated the Wye accord, convinced Mr Netanyahu of the need to woo back David Levy, head of Gesher, a small party rooted in the working class, or face the prospect of calling an early election or forming a national unity government with the opposition Labour party.

Mr Levy resigned as foreign minister last January, withdrawing his four-member Gesher faction from the government, leaving Mr Netanyahu with a majority of one in the Knesset.

The prospect of a snap election would scupper implementation of the Wye accord, supposed to be completed by the end of January. Forming a national

unity government would be opposed by some of Mr Netanyahu's coalition partners since they would have to give up ministerial posts.

What emerged yesterday was a proposal that Mr Levy be brought back into the government as infrastructure minister, a role which Mr Sharon has continued to fill since his recent promotion to foreign minister.

Mr Levy's return has not been unequivocally welcomed by Likud, Mr Netanyahu's party. Gesher is demanding it be included in Likud's central committee, creating a powerful voting bloc which would also influence Likud's candidates for the next parliamentary elections.

In addition, Mr Levy, who officials said was playing this card for all it was worth, wanted a seat in the "kitchen" or security cabinet and to be involved in the final status negotiations which will deal, among other matters, with the future of Jerusalem, Jewish settlements and Israel's borders.

As infrastructure minister, Mr Levy, who has long supported the working class and unemployed, would make demands on the budget, seeking more spending for housing. Economists were relieved when Mr Netanyahu said he would not give him the finance ministry, held by Yaakov Neeman.

Mr Neeman, under pressure from the coalition for his tough fiscal policies, said yesterday he would step down if it meant creating a broader-based government capable of pursuing peace with the Palestinians.



Richard Butler. His calm assessment of the situation impressed diplomats at the United Nations

Opec set to quash attempts to win fresh cut in output

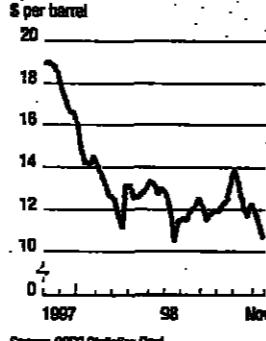
By Robert Carzine in Vienna

The Organisation of Petroleum Exporting Countries (Opec) looked set last night to quash any attempts to orchestrate a new cut in output, despite oil prices falling at 12-year lows.

Saudi Arabia, the world's biggest oil producer and exporter, was opposed to new cuts, preferring to see better compliance with Opec's current 2.6m b/d cut before considering new reductions, perhaps in a few months' time. Two of Opec's most economically pressed countries, Iran and Venezuela, are said to each be 300,000 b/d shy of their promised output level.

The main issue is "the question of credibility between ourselves with other oil producers and with the market," said one Gulf Arab delegate last night. Opec oil ministers spent much of the day in informal session. They were due to meet again later last night.

Oil price
Opec reference basket
\$ per barrel



Some countries, including other Gulf oil producers such as Kuwait, have argued for a new round of cuts of 1m-1.5m b/d, to bring oversupplied oil markets back into balance. But other delegates argued that without greater compliance, any new cuts would not be credible to the market.

"A 1m b/d cut without credibility might only amount to 300,000-400,000 b/d

in the eyes of the market," said one delegate. "We are damned if we do, and damned if we don't. Why do something if it doesn't work?"

Opec members have seen their oil revenues cut by about 30% this year, but there was little sense of crisis yesterday.

One suggestion by Algeria, that a summit of Opec heads of state be held early next year, underscored the gravity of the situation facing Opec. Some estimates suggest the total fall in Opec revenues may reach \$60bn this year, albeit after two years of above average prices and earnings.

The question facing the group is whether it can buck the global commodity downturn. Other natural raw materials and industrial commodities such as semiconductors are suffering in the aftermath of the Asian crisis.

The fate of the US economy, the world's biggest oil consumer, is vital to the short-term direction of oil prices. A sharp downturn there could more than offset any Opec action.

One attraction of putting off further cuts until early next year is based in part on the fact that it would enable Opec ministers to assess the impact of the northern winter on bulging inventories.

But it is not clear how much financial pressure is being felt by the big Gulf Arab producers, especially Saudi Arabia. Some analysts argue that two years of above average prices have provided at least some financial cushion.

Much of the personal wealth of the ruling families, who have the final say on oil price policy, is held in international stocks. It will not have gone unnoticed that on Monday, when Brent oil futures hit a record low on London's International Petroleum Exchange, the New York Stock Exchange hit a record high.

By Michael Littlejohns at the United Nations in New York

Russia has vetoed a move by the United Nations Security Council because it feared it might lead to air strikes against Iraq by the US.

The Security Council was proposing a statement demanding Iraqi compliance with a request by weapons inspectors for munitions documents. Russia feared military action would follow if Baghdad refused, diplomats in New York said last night.

British officials voiced satisfaction, however, that a widely expected challenge to policies pursued by Richard Butler, the head of the UN disarmament commission, failed to materialise.

At Tuesday's late night meeting, Sergey Lavrov, Moscow's delegate, was virtually the only critic.

France, which has often joined Russia and China in seeking the earliest possible end to UN sanctions and has not always been happy with Mr Butler, was reported to have expressed "outrage" that so soon after President Saddam Hussein agreed to restore co-operation he was again creating obstacles.

After a flurry of speculation that the US and Britain might resort to their "military option" that was called off at the last minute on November 14, Mr Butler delivered a calm assessment of the situation, diplomats said, causing China's delegate to remark later: "This is no crisis; this is a problem."

After reiterating to the council that more time was needed to test Iraqi intentions, he was assured of the council's full support.

France looks at Africa in a new light

By Robert Graham in Paris

aid, commerce, investment and security ties.

The summit will thus be the first real showcase for this new policy, even though France's old Africa hands believe the change will take much longer to achieve than officials admit.

English-speaking African countries have accepted invitations for the first time. Nigeria is the most notable absentee. Also, though South Africa will be represented, Paris is still smarting over what was seen as a political decision by Pretoria last week to favour British companies in a series of big defence contracts.

The policy shift has not been to the liking of all African leaders. President Omar Bongo, who has been in power in Gabon since 1967 and a staunch friend of successive French presidents, has decided to stay away.

The long-time leader of oil-rich Gabon has taken umbrage at Mr Jospin's inability to find time to receive him on a recent private visit to Paris and was further angered by comments from the Socialist party pointedly calling for a "free and fair" presidential election next month in Gabon. The leaders of Ivory Coast and Togo have also taken exception to Socialist calls for more democracy in their countries.

However, the summit will formalise an important reconciliation between Paris and Laurent Kabila, who led the successful rebellion last year to topple General Mobutu Sese Seko. France's long-time ally in the Congo. On seizing power, Mr Kabila had denounced France and pledged to withdraw Congo from the association of francophone African countries.

His presence in Paris alongside a delegation from the rebels he is fighting and the leaders of rebel-supporters Rwanda and Uganda, offers a chance for talks.

EURO NAVIGATOR

ING is pleased to introduce Euro Navigator - a bold, new approach to International Cash Management. It's a combination of products and services that lets you steer all your European cash activities from a single point. A way of operating that gives you complete command over your company's financial course.

Euronavigation

ING

With Euro Navigator, you enjoy direct electronic access to national payment systems all over Europe. Which means, regardless of currency or destination, you can save time

and money whenever you transfer funds. And, with

A UNIQUE CONCEPT IN INTERNATIONAL CASH MANAGEMENT.

the extra control over your cash position, optimize your interest earnings as well. Thanks to the arrival of the euro, ING's innovative approach can allow you to handle all your European cash needs with just a single account. Euro Navigator comes as a result of extensive cooperation between the following ING companies: BBL, ING Bank, Bank Mendes Gans and ING Barings. To find out more about this unique tool for International Cash Management, call us at +31 20 3984775.

ING

Trademark for integrated finance.

THE AMERICAS

LEGAL IMPLICATIONS 'INTERNATIONAL LAW MAKES CERTAIN TYPES OF CONDUCT UNACCEPTABLE'

Lords' ruling a landmark in human rights law

By John Mason in London

The development of international human rights law since the second world war means General Augusto Pinochet, the former Chilean dictator, cannot claim immunity from the attempt by the Spanish authorities to prosecute him for torture, hostage-taking and murder, the House of Lords ruled yesterday.

By a 32 majority, the UK's most senior court overturned a High Court ruling that Gen Pinochet should not be extradited to Spain to face trial because he enjoyed immunity as a former head of state.

The ruling, which will be seen as a international landmark in human rights law, was given before packed press and public galleries in the House of Lords chamber. There was considerable tension as the law lords gave their individual judgments and gags when the majority

verdict was announced.

Giving judgment in favour of the Spanish government, Lord Nicholls said the Vienna Convention and the UK's State Immunity Act 1978 gave immunity to actions which international law recognises as functions of a head of state, irrespective of the terms of any domestic constitution.

"International law does not require the grant of any wider immunity. And it hardly needs saying that torture of his own subjects, or of aliens, would not be regarded by international law as a function of a head of state," he said.

"International law recognises, of course, that the functions of a head of state may include activities which are wrong, even illegal, by the law of his own state or by the laws of other states."

"But international law has made plain that certain types of conduct, including torture and hostage-taking,



A Pinochet supporter demonstrates outside the Spanish embassy in Santiago earlier this month AP

are not acceptable conduct on the part of anyone. This applies as much to heads of state, or even more so, as it does to everyone else; the contrary conclusion would

make a mockery of international law."

The charter of the Nuremberg tribunal affirmed the basic principles in 1946 that no head of state could claim

immunity from prosecution if his actions fell outside international law.

"From this time on, no head of state could have been in any doubt about his

potential personal liability if he participated in acts regarded by international law as crimes against humanity."

Lord Steyn, also backing Madrid, said the Spanish case alleged General Pinochet had ordered a systematic campaign of repression in which 4,000 people were killed or disappeared.

Citing the Spanish extradition request, he said the Chilean secret police, the Dina, had allegedly tortured victims on a vast scale in secret torture chambers throughout Chile. Torturers were dressed in civilian clothes and hooded doctors were present.

The most usual torture method was "the grill", in which victims were tied naked to a metal table and subjected to electric shocks.

Two people, relatives or friends, were placed in metal drawers one on top of the other so that when the one above was tortured the person below

WHAT COMES NEXT

Hearings could run on into summer

By Robert Rice in London and David White in Madrid

General Augusto Pinochet now faces the prospect of a six-month legal battle to avoid extradition to Spain, where legal experts say he would in any case be unlikely to go to prison.

The spotlight falls first on Jack Straw, UK home secretary, who must now decide whether to authorise extradition proceedings against the 83-year-old general.

Gen Pinochet is bailed to appear at Bow Street magistrates' court in London on December 2, which gives Mr Straw five days to reach his decision. Mr Straw last night requested a postponement, however.

If he authorises extradition proceedings, a date would then have to be set for the extradition hearing proper. Bow Street said the case, which could last up to two weeks, was unlikely to be heard before January.

The magistrate would have to decide only whether the offences for which the extradition is sought by Spain were extradition crimes - any offence punishable by a prison sentence of 12 months or more.

If the magistrate commits the general for extradition, the matter would then pass back to the home secretary, who has the final say.

At that stage however General Pinochet would almost certainly appeal to the High Court, which can free him if it believes extradition would be "unjust or oppressive". Further appeals to the Court of Appeal and House of Lords could take the case back to the UK's highest court by early summer.

If the general is finally extradited, he would be likely to avoid prison irrespective of the outcome of pre-trial proceedings and any court sentence that might ensue.

Spain's penal code provides for the granting of "conditional liberty" to convicted persons "who have reached the age of 70 years or who reach it while serving their sentence". A judge may however curb the convicted person's movements. Gen Pinochet turned 83 yesterday.

The former dictator would be expected to be sent to Spain rather than another country such as France and Switzerland, which have also sought extradition, since Spain's request was the first to be lodged and contains the heaviest charges.

UK PREDICAMENT PINOCHET WAS BETE NOIRE OF A GENERATION

A grown-up dilemma for former student politicians

By Andrew Parker, Political Correspondent

For a couple of days last month, Peter Mandelson, UK trade and industry secretary, became the darling of the British Labour party. Mr Mandelson, who is normally loathed by leaving Labour MPs, was feted for criticising General Augusto Pinochet.

Two days after the former Chilean dictator's arrest in the UK on October 16, Mr Mandelson said most people would find it "gut wrenching" that Gen Pinochet was claiming diplomatic immunity.

His outburst also appeared to lend credence to the misplaced observation of some Labour MPs that Gen Pinochet's arrest at a London hospital gave real meaning

to the "ethical" foreign policy of Robin Cook, UK foreign secretary.

Mr Cook had in effect cleared the way for Gen Pinochet's arrest when Foreign Office lawyers told the police that the Chilean's passport did not give him diplomatic immunity.

Officials subsequently said that Mr Cook was delighted with Gen Pinochet's detention.

Gen Pinochet is the *bête noire* of the generation that now forms the UK government.

Ministers such as Mr Cook and Jack Straw, UK home secretary, were either students or putative politicians when Gen Pinochet orchestrated the coup which deposed Salvador Allende's democratically elected

Marxist government. Even Tony Blair, UK prime minister, went on protest marches as Gen Pinochet ruthlessly repressed all dissent to his regime. "When I was a student we all condemned what he did at the time," Mr Blair said last month.

In that context, Mr Mandelson's comments were not surprising. However, his resurrection of undergraduate sentiment underlines how the UK government failed to predict the diplomatic storm which followed the general's arrest.

Baroness Thatcher, former UK prime minister, demanded his immediate release because Chile had assisted her Conservative government during the Falklands conflict.

'In these times of turmoil you are looking for some peace of mind. You need to know that your personal assets are protected.'

AAA

Rabobank Private Banking can offer this protection. We are one of the very few triple A rated banks in the world. We are of Dutch origin offering the maximum strength and security for your assets.

You can find Rabobank Private Banking in:

Geneva: Gérard Justafre, Branch Manager • Tel. +41 22 718 9000, Fax +41 22 718 9013
Guernsey: Ronald van Beek, Managing Director • Tel. +44 1481 725147, Fax +44 1481 725157
Hong Kong: Virginia Kwan, Director • Tel. +852 210 32328, Fax +852 2868 6724
Luxemburg: Geert Berben, Deputy General Manager • Tel. +352 45 78 30422, Fax +352 452396
Singapore: Mona Ting, First Vice President • Tel. +65 230 6685, Fax +65 53 62788
Zurich: Bruno Morf, Senior Vice President • Tel. +41 1 20 12 828, Fax +41 1 20 13 378

International Private banking

Rabobank
100 years



By Our International Staff

There was shock, rage and tears among General Pinochet's most ardent followers when news of the ruling was relayed, direct from the House of Lords, on Chilean television.

Mr Blair's office changed tack, stressing repeatedly that the extradition proceedings were a judicial rather than a political process.

However, Mr Blair's official spokesman only compounded the row by highlighting the UK home secretary's power to reject an extradition request on compassionate grounds.

Yesterday's ruling will extend the diplomatic row, because Mr Straw now has to decide whether to allow the extradition; and British ministers are certain to be privately wringing their hands.

The rightwing opposition parties, which formed the backbone of the general's 17-year government, reacted with equal indignation. "What a spectacle - our whole country paralysed at 11 o'clock in the morning, waiting for the judgment of five lords in London!" said Pablo Longueira, the leader of the rightwing Union Democrata Independiente.

But while the Chilean government will appeal against the extradition, President Eduardo Frei said it would

not accept any pressure from "groups whose declarations have made a difficult situation even harder" - apparently a reference to threats from the general's most extreme supporters.

As concern grew in Spain for him, on the day of his birthday," said his son, also Augusto Pinochet, who said he was worried about the impact of the news on his father's health.

"He is being ill-treated in the most unjust way," said retired General Rafael Villarreal. There were shouts of "Let's go and fetch him" from the 200-odd supporters who had gathered at the Fundación Pinochet to hear the judgment. Others spat at and pushed journalists covering the event. Some 70 people set off to demonstrate outside the army academy in Santiago.

The rightwing opposition parties, which formed the backbone of the general's 17-year government, reacted with equal indignation. "What a spectacle - our whole country paralysed at 11 o'clock in the morning, waiting for the judgment of five lords in London!" said Pablo Longueira, the leader of the rightwing Union Democrata Independiente.

But while the Chilean government will appeal against the extradition, President Eduardo Frei said it would

"We hope now that that

the doors of justice have been opened."

Nidia Castro, a political activist who left Chile 22 years ago, said the decision had made her "very happy". She added: "It was a complete surprise. Now, this gives us a good opportunity to really carry forward the process of democracy in Chile. At least now the world can recognise the brutality under which we lived, not only in Chile but right across Latin America."

Meanwhile, outside Grove Park Priory Hospital in north London, where Gen Pinochet is being held, protesters reacted to the news by cheering and cracking open bottles of champagne. Human Rights Watch, the US-based monitoring organisation, hailed the decision to reject Gen Pinochet's immunity as "a wake-up call to tyrants around the world".

A gathering of human rights activists in Madrid's central Puerta del Sol broke out in applause when the decision came through. Juan Serraller, president of the Spanish Human Rights Association, commented: "We are beginning a new world in which dictators have no chance of relying on immunity."

Reports by Imogen Mark in Santiago, Mark Mulligan in London, David White in Madrid and Robert Graham in Paris

Slow justice for Microsoft

By Richard Wolfe in Washington

It started with the best of legal intentions - a six-week, fast-track legal solution to the biggest antitrust lawsuit for a generation. But at the end of the sixth week of the Microsoft monopoly trial, the US government is just halfway through its witnesses, and the defence has yet to reply with its own.

Judge Thomas Jackson appears increasingly frustrated and bored with the slow proceedings. His somnolent lapses of attention have become more frequent over the past two weeks as Microsoft has engaged in an almost forensic cross-examination of the first economist to testify in the trial.

The judge had crafted a specially expedited trial to prove that antitrust trials could move as quickly as the software industry. In place of long direct statements, witnesses submit written testimony before going straight into cross-examination by their opponents.

But the industry has proved itself far more nimble than the legal system. Three of the leading companies in

the government's case - Netscape Communications, America Online (AOL) and Sun Microsystems - became formal allies this week as part of AOL's \$4.2bn purchase of Netscape.

For the government, the deal merely underlines the consistent theme of the trial: Microsoft's monopoly power - based on its ubiquitous Windows operating software - dominates and shapes the entire industry, forcing potential rivals either to submit to its demands or to be taken over.

The evidence from the US Justice Department and 20 states sets out to show a pattern of coercive behaviour by Microsoft against Netscape, AOL, Apple Computer and Intel.

For the US government, the greatest challenge lies less in proving the facts than designing a legal solution to its perceived abuses of Microsoft's market power. Its lawyers have been conspicuously silent about what remedies they would like Judge Jackson to impose on Microsoft, if he finds against the company.

But Microsoft has been able to punch holes in parts of all these allegations. In particular, it has questioned the credibility of Intel's witness, Steven McGehee, who

was presented as a rogue employee of the world's largest chipmaker. Microsoft also managed to undermine the more emotional claims that it "sabotaged" Apple's software.

Microsoft has enjoyed still greater success in questioning the government's two expert witnesses to date. Both Glenn Weadock, a computer consultant, and Frederick Warren-Boulton, an economist, have appeared ill-prepared in defending their underlying data.

But the most explosive evidence has come from Microsoft's own internal e-mails about rivals and potential rivals. Microsoft executives have repeatedly undermined its defense with explicit statements of their intent.

One executive wrote to Mr Gates that his intention was to "establish Microsoft ownership of the Internet client platform for [Windows 95]", which appears to confirm claims that it illegally sought to carve up the market in internet browsers. Several executives who wrote the most damaging e-mails will appear as witnesses for Microsoft early in the new year.

US spending exceeds income again

By Gerard Baker in Washington

Americans' spending exceeded their incomes in October, the second straight month in which the country's aggregate personal sector has reported a negative savings rate, the Commerce Department said yesterday.

Income grew by a seasonally adjusted 0.4 per cent last month, while consumption

expenditures rose by 0.5 per cent.

The savings rate - the proportion of income saved rather than spent - was minus 0.2 per cent, down from minus 0.1 per cent in September.

Spending has been growing faster than income for most of the last three years, and the savings rate has gradually dwindled.

Negative savings have not been recorded in the US since the Great Depression, but the factors behind today's trend are very different from those that prevailed 60 years ago.

The explosion of stock prices over the last few years has increased Americans' wealth by such large amounts that most feel they can afford to spend from their savings and still have enough set aside to meet their future needs.

Most economists believe this can go on for a limited time only, and expect consumers to pull back from spending in the next year, especially if stock prices fall. But with equities reaching new records, the chances of a significant retrenchment seem to be receding.

WORLD TRADE

BANANA DISPUTE GENEVA TALKS TRY TO HEAD OFF THREAT OF TRADE WAR

EU and US locked in negotiations

By Frances Williams in Geneva

Washington and Brussels were yesterday locked in intensive negotiations at the World Trade Organisation in Geneva in a bid to head off a trade war over bananas.

Charlene Barshefsky, the US trade representative, confirmed in a letter received yesterday by Renato Ruggiero, the WTO director-general, that the US was prepared to ask the original WTO panel to decide whether the European Union's new banana import regime complied with earlier WTO rulings.

However, this was conditional on the review being completed by January 15.

permitting the US to adhere to its declared timetable for retaliatory sanctions against the EU early next year. WTO officials have told the US that this date would be feasible, Ms Barshefsky noted.

Brussels says it will only agree to a panel if the US drops its sanctions threat.

The two sides were yesterday in private negotiations over the conditions and timing of a reconvened panel.

To reinforce its point, the EU also filed a formal WTO complaint against US action taken under Section 301 of its domestic trade law, putting in motion preparations for the imposition of sanctions.

EU officials said the US was violating WTO rules

in announcing its intention under Section 301 to make a unilateral determination on December 15 of whether the EU was in compliance or

retaliation and the issue went to arbitration, the US would impose the sanctions no later than March 3.

The EU claims to have changed its banana import regime in conformity with fair trade rules. However, the US and the five Latin American countries that brought the original WTO complaint maintain that the changes have not altered the basic discrimination against Latin American bananas and EU banana distribution companies.

To complicate matters, Ecuador, one of the co-complainants, is itself seeking a reconvened panel decision on the legality of the EU's banana measures, despite

pressure from the US not to act independently. Ecuadorian officials said this week that they would prefer the panel to have more time to consider the case than the US timetable would allow.

"For us it's not a question of a trade war or of systemic implications. It's a question of bananas," said one.

Despite import restrictions, Ecuador is the largest supplier of bananas to the EU.

The US told the WTO's dispute settlement body yesterday that it would comply with a WTO ruling against its ban on imported shrimp from countries whose fishing fleets do not use turtle excluder devices in their shrimp nets.

EU seeks views on services talks

By Frances Williams in Geneva

The European Commission has launched unprecedented industry-wide consultations to prepare for the next World Trade Organisation talks on services liberalisation due to start in 2000.

While US trade negotiators are obliged by law to consult the relevant industries, the European Union has never done so before in a systematic way and its new initiative reflects the importance it attaches to the next services talks.

Preparations for another series of global trade negotiations, including those on services, have begun at the WTO in Geneva before a ministerial meeting in the US late next year to set the agenda and timetable.

"Everyone starts from the premise that now is going to be the big time for services," says a Brussels-based EU official.

The broad trade rules applying to services were established during the Uruguay round of global negotiations that ended in 1994.

But some important sectors were left untouched, others were tackled only partially and many poorer nations made only minimal commitments to open their services sectors to foreign competition.

The Commission, which negotiated in the WTO for all 15 EU member states, has set up an internet-based European Services Network of industry representatives to advise it on liberalisation priorities and opportunities in the coming talks.

The Commission has also established a Services Information System (SIS) to collect data on services directly from industry, in an attempt to plug the gaps in existing information sources.

An email form to take part in the SIS data exchange is available on the Commission website:

www.europa.eu.int

NEWS DIGEST

PLANT IN EASTERN CAPE

DaimlerChrysler to invest heavily in South Africa

DaimlerChrysler yesterday announced it would invest DM250m (\$147m) in the Mercedes-Benz production plant in South Africa, bringing much-needed foreign direct investment to a country starved of foreign capital.

The announcement comes at a time when the South African motor industry is under pressure because of slack domestic demand and increased foreign competition resulting from trade liberalisation. Toyota, Samcor, which manufactures Mazda, and Nissan are retrenching and cutting their labour forces. Others, including BMW and Volkswagen, are concentrating on export markets.

DaimlerChrysler said the investment would be used to construct a new paint shop and to improve the infrastructure at its plant in the Eastern Cape. In the 10 months to October, almost 8,500 Mercedes-Benz passenger cars were manufactured in South Africa, destined either for the South African market or for export to Australia.

"This investment in South Africa is a signal that the country remains a strategically vital location for our company," said Jürgen Schrempp, chief executive officer of DaimlerChrysler. Greta Steyn, Johannesburg

TRANSPORTER VEHICLE

Aerospatiale tops space project

Aerospatiale, the state-owned French aerospace group soon to be merged with the defence interests of Lagardère, the private sector defence and publishing company, has won an Ecu408m (\$473m) contract from the European Space Agency to develop a space transporter vehicle to service the international space station.

As prime contractor under the fixed price contract, Aerospatiale's responsibilities will include system and vehicle engineering, vehicle testing and software development. It leads a team of companies from 10 European countries including Alenia Spazio of Italy, Alcatel Bell Telephone of Belgium, Contraves Space of Switzerland, Dasa of Germany and Matra Marconi Space of France.

The Automated Transfer Vehicle will take cargo to the space station and enable it to correct its orbit to compensate for its regular loss of altitude. It is to be launched by a European Ariane 5 rocket with its first flight planned for 2003. David Owen, Paris

CHINESE MANUFACTURERS

Toy makers 'breach code'

Chinese companies manufacturing Christmas toys for the world market are breaching codes of conduct they have agreed to, according to a report published today in London by the Independent World Development Movement.

The authors note that Mattel, the world's largest toy company, introduced a code of conduct with independent monitoring in November 1997, laying down minimum pay, workers' rights and health and safety requirements for the factories contracted to produce its products. However, the report says, 12 months later there are concerns that human rights abuses are continuing in the production facilities of the company's suppliers in China. It calls on Mattel to give a stronger commitment to implement and monitor its code. Robert Taylor, London

China set for US export ban soon

By James Kyne in Beijing

China has launched an emergency drive to prepare for a US ban on its exports next month, if they come packed in untreated wooden crates.

An official at the ministry of foreign trade and economic co-operation said that an "emergency letter" has been sent to exporters and trade authorities warning them of the need to obtain certificates showing that the wooden crates have been fumigated and disinfected before shipment.

The ban was announced by Washington in September in an effort to keep the Asian longhorned beetle out of the US. The beetle, which can live in wooden crates, kills trees and has no known predators in America.

After weeks of objecting to the US ban, it now seems China has decided to attempt to meet the December 17 deadline. The US Agriculture Department has estimated that about \$12bn-\$16bn worth of Chinese exports arrive in the US in non-fumigated wooden packing material.

The trade ministry official,

who declined to be identified, said that Chinese customs would release freight for export only after being shown a relevant fumigation certificate. The certificate would also have to be produced for US customs.

But the potential for trade disruption remains significant. Many trade officials regard the ban as an ill-disguised strategy to reduce China's trade surplus with the US, which Washington says may reach \$80bn this year.

Even if all Chinese exporters are warned in time, some of the less developed parts of China lack the ability to treat the packing cases to US standards, trade officials said. It is feared that the cost of fumigation may increase the temptation for companies to obtain forged certificates.

Trade relations between the US and China have deteriorated since September this year when David Aaron, US under-secretary of commerce, gave a warning that China's trade surplus was "politically unsustainable" while Beijing persisted in erecting new barriers to trade and investment.

Caspian pipeline project passes crucial milestone

By Robert Corzine

The Caspian Pipeline Consortium (CPC) has passed a critical milestone with the signing in Moscow this week of its first big contract for the 1,500km, \$2.2bn pipeline that will connect Kazakhstan's giant Tengiz oilfield with the Russian Black Sea port of Novorossiysk.

Richard Matzke of Chevron, the US company that operates Tengiz, said the first \$100m pipe order will be followed within a few days by another of similar size.

Contracts for the construction of a new pipeline and marine terminal at Novorossiysk will be awarded early next year.

The final go-ahead for CPC marks the first big direct investment in Russia since the country's financial crisis erupted last summer.

The passage of the project from design to an investment and construction phase also has big implications for the Kazakh economy. The government's medium-term development plans are largely based on future revenues from Tengiz and Karachaganak, another big field

in western Kazakhstan. CPC officials estimate that the total contribution of CPC and Tengiz to the Kazakh and Russian economies over the 25-30 year life of the two projects will be about \$150bn.

Of the \$2.2bn investment, about half will be spent in Russia and Kazakhstan, with the former receiving the lion's share as most of the new pipeline construction will be in Russia.

CPC expects to spend several hundred million dollars in Kazakhstan to rehabilitate an existing line to the border.

CPC, which will have an initial capacity of 600,000 barrels a day, has had a che-

quered history, with many sceptics wondering whether the politically contentious pipeline would ever be built. In its early stages, it was the subject of bitter commercial rivalry between Chevron and John Deuss, a Dutch-born oil speculator and pipeline promoter. US diplomatic pressure helped. Chevron gained the upper hand, and Mr Deuss eventually withdrew from the project.

Until recently, considerable doubt remained over whether Russia genuinely supported the project, even though Moscow has a 24 per cent stake and two Russian oil companies are involved.

Questions have also been raised about Kazakhstan's commitment, given that most of the transit revenues will go to Russia. However, western promoters of the project argued that it was politically unrealistic to exclude Russia from the project.

Western companies in the consortium will cover the Russian and Kazakh government shares of the \$2.2bn investment. CPC will be financed through equity stakes, with no project finance.

TO SUSTAIN LIFE OUT HERE, THERE ARE A FEW THINGS YOU MIGHT WANT TO CONSIDER.

Ice axe.

Safety rope.

Glacier glasses.

Warmth.

© Compuware Corporation 1998 +31 20 3116922 www.compuware.com

For application development, testing and management, four out of five of the world's largest corporations rely on Compuware. People and software for business applications.

COMPUWARE

What do you need most?

دُنْيَةُ الْأَصْلِ

BRITAIN

NORTHERN IRELAND PEACE DEAL

Blair to call on republic to respect unionist aims

By David Wighton
and John Murray Brown

Tony Blair, the UK prime minister, will today call on the Republic of Ireland to respect the aspirations of Northern Ireland's pro-British unionist majority. His plea will come in an address to both houses of the republic's parliament.

Mr Blair will acknowledge the widespread desire for a united Ireland south of the border. But he will urge understanding for those who want to remain part of the UK. "Just as we must understand your yearning for a united Ireland, so too must you understand what the best of unionism is all about," he will say.

Alides to Mr Blair in London said last night that it was appropriate for him to "go back to first principles" in the first address by a British prime minister to the republic's parliament.

But Mr Blair's call will also be seen as a response to a recent claim by Bertie Ahern, prime minister of the republic, that there was an "irresistible dynamic" towards a united Ireland. Critics said the comments would make it more difficult for David Trimble, leader of the Ulster Unionist party, the biggest pro-British party in the region, to break the deadlock over implementation of the April peace agreement.

Following talks with party

leaders in Belfast yesterday, Mr Blair yesterday expressed confidence that the shadow executive and the proposed cross-border bodies would be established in time for the handing over of power to the new assembly in February. "I hope that over the next few days some proper signs of that progress will be shown," he said after the meeting. "I'm almost absolutely sure that the public out there simply want us to get on with it. They are frustrated with the lack of progress and they want progress to be made."

In his speech today, Mr Blair will tell members of the Irish parliament that the overwhelming majority of Northern Ireland unionists are "good and decent people" who want to remain part of the UK.

• William Hague, leader of the opposition Conservative party, yesterday renewed his pressure on the UK government to end the release of paramilitary prisoners unless the Irish Republican Army began handing over weapons. "It is time the terrorists lived up to the Belfast agreement," he told Conservative MPs in London. "It is time they engaged in substantial and verifiable decommissioning of their guns and bombs."

Biggest trade deficit blamed on Asia crisis

By Christopher Adams, Economics Staff

The UK's trade deficit with the rest of the world has reached a record, official data showed yesterday.

The government blamed the ballooning deficit on the crises in south-east Asian economies.

Economists said sharp falls in exports to region and Russia exacerbated the effects of sterling's recent strength. The pound has risen 20 per cent against a trade-weighted basket of currencies since August 1996.

Most of the deterioration came from falling exports of goods to markets outside the European Union. Excluding oil and erratic volumes to non-EU countries declined 5.6 per cent in September.

UK exports to south-east Asia were running at about £900m (\$1.5bn) last month, nearly a third below average monthly levels last year. Exports to Russia slipped from £50m to £30m compared with average monthly sales in 1997 of £100m.

The UK's visible trade deficit nearly doubled in September, rising from £1.26bn to £2.5bn, the worst monthly balance since records began.

The figures suggest domestic manufacturers, struggling with the strong pound, have found it increasingly difficult to maintain their share of markets elsewhere. Cheaper imports from east Asian producers intensified competition at home.

The deterioration was greater than most City of London economists were expecting. "Trade will be a significant drag on economic growth," said Adam Cole, economist at HSBC. He added that the data would increase pressure on the Bank of England, the UK central bank, to cut interest rates further.

Sterling has fallen back from its peak in March of DM3.10 against the D-Mark to just above DM2.80 yesterday.

Business lobby groups, however, were adamant that the currency would have to fall further. "It's going to take a long time for this decline to feed through," said Graham MacKenzie, director-general of the Engineering Employers' Federation.

Currencies, Page 27

Annual \$25m levy for film industry is scrapped

By Alice Rawsthorn in London

The government yesterday abandoned plans to ask the film industry to contribute to a £15m (\$25m) annual fund to finance movie promotion, distribution and training initiatives.

The demise of the All Industry Fund is a blow to Labour, which billed it as a lynchpin in its efforts to sustain the industry's revival and boost creative areas of the economy.

Plans for the fund - most of which would have been spent on cinema promotion - were unveiled this spring.

Chris Smith, chief culture minister, hoped to persuade all companies involved with film in the UK to contribute voluntarily. But broadcasters and the UK subsidiaries of US movie studios refused.

The government hoped to persuade them by commissioning a cost-benefit analysis of the fund's impact. But the culture department's film action committee decided to scrap the fund after seeing a draft version of the analysis yesterday.

Stewart Till, head of PolyGram Film International and co-chair of the committee, said alternative ways of financing the fund's objectives were now being considered.

Despite the setback the committee intends to press ahead with proposals for a separate Skills Investment Fund, intended to eradicate skills shortages by making more money available for film industry training.

This will be financed by a 1% per cent levy on the production budgets of all films shot in the UK. Mr Till said plans were "moving along" and he hoped to launch it by next summer.

The government is also pressing ahead with projects to forge closer links between the film sector and the City of London, in the hope of stimulating private sector investment.

It yesterday announced the formation of a Film Finance Forum to include senior financiers - notably Electra's Michael Stoddart and Premila Hoon of Société Générale - and film makers such as Duncan Kenworthy, producer of *Four Weddings and a Funeral*.

The forum will advise the government on fiscal measures to stimulate the film industry.

Leaders insist arms deadlock is a problem and not a crisis

The UK premier will downplay gloomy talk when he addresses the Irish republic's parliament today, says John Murray Brown

Tony Blair will no doubt stress the positive today when he becomes the first British prime minister to address the joint houses of the Irish parliament. But, with disagreement about "decommissioning" of para-military arms still holding up the April peace agreement, his comments will be tinged with caution.

No one is talking of the peace deal unravelling. Security chiefs detect no sign the IRA ceasefire is about to break, despite increasingly strident criticism of Gerry Adams and the Sinn Féin leadership.

Mr Blair will be anxious to downplay any suggestion of a crisis.

Arriving in Northern Ireland on Tuesday, he made a point of meeting first the region's UK government ministers, suggesting there was no hurry to sit down with local party leaders. That was in sharp contrast to his intensive shuttle diplomacy to secure the April accord.

The current impasse continues to centre on the insistence of the Ulster Unionists, the biggest pro-British party



Tony Blair found time during his visit to Northern Ireland yesterday for talks with Viktor Klima, the socialist chancellor of Austria (right), about a European Union summit planned for Vienna on December 11. Austria holds the rotating EU presidency

in the region, that the Irish Republican Army starts to take its guns and explosives out of commission before Sinn Féin, its political wing, takes ministerial seats in the new government. The administration will run Northern Ireland when powers are assumed next February.

The UUP has been able to block progress by refusing to agree the number of ministers. This would trigger the automatic setting up of the executive or government.

David Trimble, UUP leader and first minister in the administration, appears happy to play a long game. He realises it would be difficult to keep his party dissidents in check were he to agree to sit in government with Sinn Féin without a single IRA gun being handed in.

His position has certainly not been helped by comments made by Bertie Ahern, prime minister of the Republic of Ireland, after the conference of the governing Fianna Fail party at the weekend. Mr Ahern said there was an "irresistible dynamic" towards a united Ireland.

Ireland. Mr Trimble's opponents seized on the remarks as evidence of Dublin's real intentions.

Mr Blair could announce an initiative for the British Irish Council, the one pillar of the April peace accord in the hands of the government rather than the parties. But this body was largely invented to help Mr Trimble sell the proposals for cross border bodies to his suspicious electorate. Any impression that this aspect of the agreement is being given priority ahead of any other could alienate nationalists.

Mr Blair is instead likely to focus on the modest progress on the setting up of the north-south bodies. The creation of cross-border institutions was once seen by unionists as the first steps

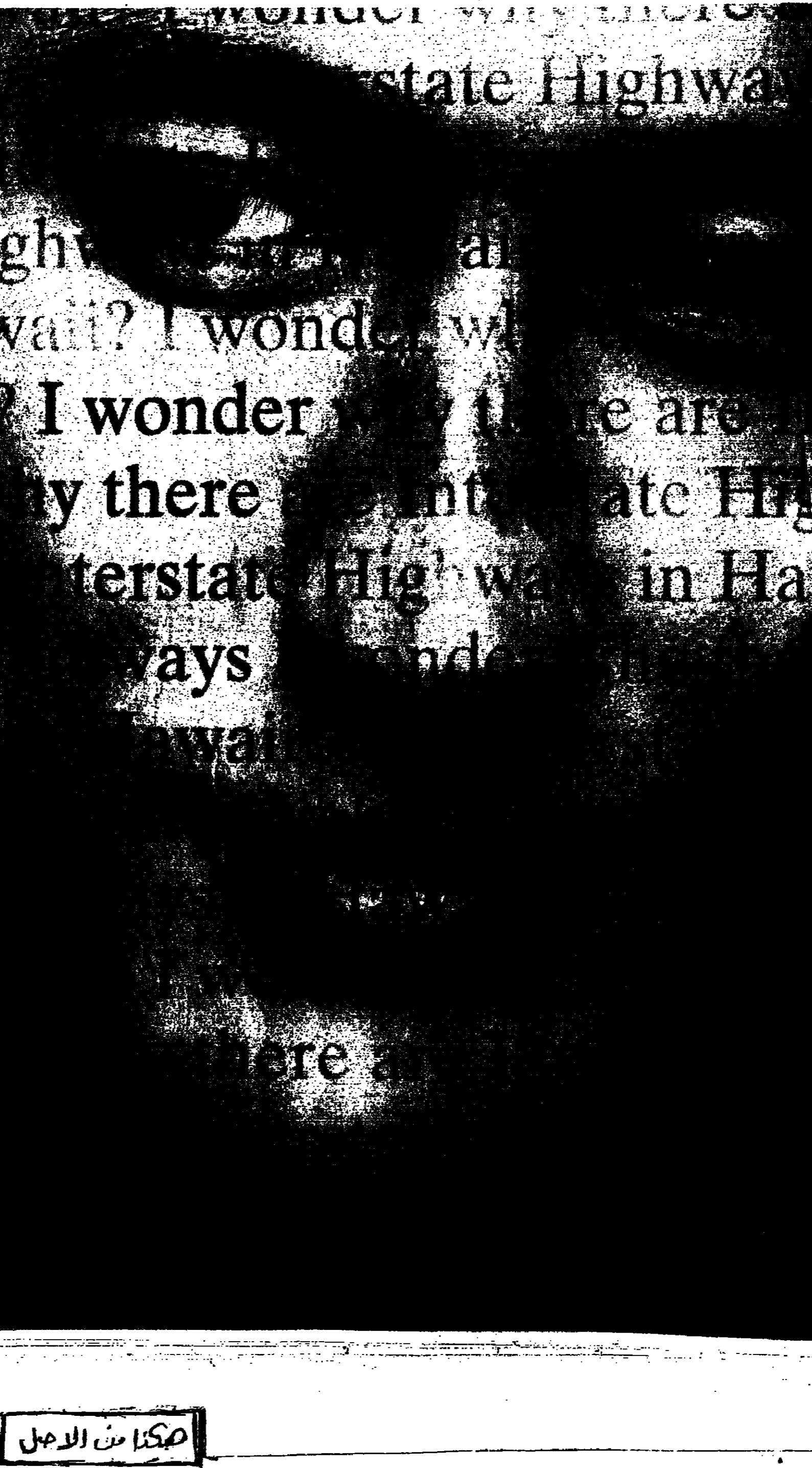
towards an all-Ireland government. But in agreeing to move forward in this area Mr Trimble is keen that he should not be blamed for stalling the process.

Differences have been narrowed down to two areas - foreign trade and investment promotion and European policy. Dublin wants to see co-ordination of European aid policy so that regional funds are disbursed by Brussels to the island as a whole.

Unionist negotiators suggest a compromise can probably be worked out on Europe but the area of business promotion is far more contentious.

There is still some negotiating to go. Seamus Mallon, the nationalist deputy first minister, warned yesterday of the dangers in allowing the process to drift. All the parties are used to deadline slippage, and the two protagonists - the UUP and Sinn Féin - are both masters of intransigence.

But Mr Mallon's real concern is one of timing. Mr Trimble is due to leave for Oslo to collect his Nobel Peace prize next week after which he is due to go to the US. If agreement is not reached in the next few days it could be next year before the next piece of the jigsaw is in place.



BRITAIN

TELECOMS PRIVATISED GROUP BUYS 50% OF EXCITE'S UK BUSINESS

BT invests \$10m in US internet group

By Christopher Price in London

British Telecommunications, the former state utility, yesterday made its boldest move into the internet market by buying 50 per cent of the UK business of Excite, one of the biggest US portal groups. The \$10m investment will be used by Excite to expand services and increase marketing.

Excite has previously reached similar agreements with Italian, Japanese and south-east Asian partners to promote regional services. Richard Riddings, vice-president of Excite, said: "Excite does not have the resources to build strong local brands. This agreement with BT will put Excite in a very strong position in the fast growing UK internet market."

He added that Excite was considering expanding into continental Europe, either with BT or local telecoms groups.

If will use its network to launch Excite as an internet service provider in the UK. Excite.Click will have the

same business model as BT.Click and Yahoo.Click, another co-venture announced last month.

These services do not charge for registration - as traditional service providers do - but subscribers pay £1 a minute above the local call rate.

John Swingewood, BT's director of internet and multimedia services, said the investment was aimed at widening BT's internet revenue base, which was reliant largely on subscription.

"This is an investment in the next generation of revenues for BT," he said.

Some revenues would come from advertising but BT was keen to invest in developing Excite's electronic commerce services.

This will include the sale of BT products from the site.

The deal comes as analysts are saying the UK internet market has reached critical mass and e-commerce is on the verge of a rapid expansion.

Nick Gibson of Durlacher, the UK broker, said BT was

paying the equivalent of 20 times historical revenues for its stake in Excite UK. "This is the first time a UK company has paid the sky-high kind of multiples that have been occurring in the US," he said, adding that company records showed Excite UK lost £2.1m after tax last year on revenues of £728,000.

There are an estimated 7m internet users in the UK, double the figure of two years ago.

● The government is to appoint a "digital envoy" to spearhead its drive to make Britain the best environment in which to trade electronically. Peter Mandelson, chief industry minister announced yesterday, David Wighton writes. The announcement follows the government's decision to press ahead with an electronic commerce bill designed to provide a legal framework for internet transactions. The job is modelled on the role played by Ira Magaziner, President Clinton's special representative on electronic commerce.



Murdoch paper aims bilingual taunt at Germany

"Is this the most dangerous man in Europe?" trumpeted the Sun newspaper, Britain's biggest selling daily yesterday, Deborah Hergreaves writes.

The slogan was next to a picture of Oskar Lafontaine, Germany's new Social Democratic finance minister.

On page three, where the tabloid, owned by Rupert Murdoch's News Corporation, traditionally prints photographs of topless women, was the front page

reprinted in German. The Sun said it was sending its message to Frankfurt, Berlin and Brussels with a special German edition. The newspaper has a circulation of 3.5m.

The Sun says Mr Lafontaine wants to raise taxes in Britain as a way of harmonising taxes throughout Europe. This would mean raising corporation and income taxes and extending value added tax to many items now exempt, the newspaper claims.

It also lambasts Mr Lafontaine's support for the euro - single European currency - saying he wants to "ABOLISH YOUR POUND" by scrapping sterling and bringing in the euro common currency.

The newspaper's trade agent Mr Lafontaine comes the day after Mr Murdoch said his company would expand into television and entertainment across Europe. He said he wanted to attract investment from other media companies for a new European subsidiary.

Observer, Page 15

**Travel, they used to say,
frees the mind.
It still can. So relax.
Think your thoughts.
And leave everything else to us.
Swissair. We care.**

swissair +

The Qualiflyer Group

For information and booking: www.swissair.com or call your local travel agent.

مدونة الأصل

NEWS DIGEST

PUBLIC SPENDING

\$50m defence computer is dumped without being used

A computer system intended to handle the Ministry of Defence's intelligence data was scrapped without being used at a cost of £24.8m (\$57m), the National Audit Office reports today. Installation was delayed for more than two years, the hardware was found to be obsolete and the signals handling equipment was prone to failure. A replacement system cost £8m. The case appears a textbook example of waste which the government aims to eradicate through its "smart procurement" initiative, under which defence ministry purchasing practices are to be radically reformed. The department said it had learned lessons from the IT system's cancellation. Under smart procurement it plans to bring industry into design of equipment at an earlier stage. Alexander Nicoll, London

TRADES UNIONS

McKinsey conclusions rejected

The Trades Union Congress has dismissed a recent McKinsey report on UK productivity as "disappointing and unconvincing". It attacks the group's claim that product market and land use regulation are the prime causes of not only UK low productivity but also productivity differences across the industrialised countries. The government has not endorsed McKinsey's conclusions but the Treasury released the report last month, saying it was a significant contribution to the UK productivity debate. The TUC says the lead in productivity is to be found in the EU, not in the US. Over the past 30 years the US has experienced productivity growth at less than half the European rate and it has fallen behind workplace productivity in Belgium, France and the Netherlands. Robert Taylor, London

CORRECTION

Fox & Gibbons

A report (FT, October 5) referred to High Court proceedings commenced by the Dubai Aluminium Company Limited against its former auditors and against London solicitor Fox & Gibbons. It is alleged that Fox & Gibbons, former legal adviser to Dubai, breached a duty to inform the company of a number of matters, knowledge of which, it is said, would have enabled it to avoid losses incurred some two or more years later. It is not alleged, as was suggested by our report, that Fox & Gibbons had any involvement in the questionable payments referred to in the writ and said to have been made by Dubai managers and others or in the making of the contracts under which those payments were made. We are happy to make this correction and apologise to Fox & Gibbons for the error.

BEEF EXPORTS

Brussels confirms end of ban

The European Commission yesterday formally adopted as European Union policy a scheme to allow a ban on exports of UK beef to be lifted. The decision by the EU's executive clears the way for Britain to resume exports next year, probably in the spring. Overseas sales were halted 32 months ago because of fears of a link between BSE - mad cow disease - and a fatal disease affecting people. Britain will have to satisfy EU veterinary experts that it is fulfilling the terms of the scheme before exports can resume. The exports scheme was approved by 10 of the EU's 15 farm ministers on Monday. Yesterday's adoption of the scheme by the 20-strong college of commissioners was needed because the ministers' vote fell short of a "qualified majority".

● Retailers yesterday criticised Nick Brown, the agriculture minister, for comments on BBC television that they say suggested supermarkets were abusing their pricing power on meat products. The spat takes on a heightened significance because of a current Office of Fair Trading study and the belief among farmers that as farmgate prices are falling, supermarkets are not passing on the reductions. Michael Smith in Brussels

Labour aims to quell nationalist fervour in Scottish Euro-poll

James Buxton
reports on today's election for a hotly contested seat in the north-east

The last time the British were invited to vote in a European parliament by-election only 11 per cent went to the polls. The low turnout in the 1994 contest in Merseyside West - in north-west England - haunts party officials on the eve of today's poll in North East Scotland.

The seat has been hotly contested since it was created in 1979, going first to the Conservatives, then to Labour and finally, in 1994, to the Scottish National party, which campaigns for independence of an independent Scotland and had to apologise.

His Labour opponent is Kathleen Walker Shaw, a 37-year-old official with the GMB trade union in Brussels. She labelled as "racist" the SNP's planned rules for citizenship of an independent Scotland and was born in Staffordshire, England. On Monday she said only that she was conceived in Aberdeen, a city which, with Dundee, is the constituency's main bastion of support for Labour.

The Liberal Democrats are represented by the liveliest candidate of the by-election, Keith Raffan, 49, a journalist who was a Conservative MP in Wales until resigning from the party in 1992. The Conservative candidate is Struan Stevenson, 50, a farmer and a senior party figure who has twice failed to win a seat in the House of Commons.

Labour is playing down its chances of winning, though it believes concerted attacks on the SNP by senior ministers have hit home. Labour will be pleased if it can reduce the SNP majority.

YEAR 2000

A FINANCIAL TIMES GUIDE TO THE MILLENNIUM COMPUTER PROBLEM



Just as well the euro starts in 1999

In Europe, solving the year 2000 problem has taken second place to preparing computer systems for the introduction of a single currency. After all, the euro arrives first. Alan Cane reports

Europe is tackling the millennium bomb in patchwork fashion, with big differences in the state of readiness of individual countries.

There is no consensus that the problem is real or as serious as some make it out to be, and no common standards for year 2000 compliance. There is no guarantee that countries or companies that say they are compliant, or on the way to being so, can deliver what they promise.

Supermarket groups, for example, have been alarmed to discover that a high proportion of such basic but vital equipment as chillers and refrigerators, guaranteed year 2000 compliant by their manufacturers, have proved anything but when subjected to test. Some which passed the 2000 date change were unable to deal with 2004, a leap year.

Richard Biddiscombe, UK sales and marketing director for the US computer group Data Dimensions, which has been working on the year 2000 problem since 1991, says:

"There is still a lot of denial (of the severity of the problem.)"

Furthermore work to convert business systems on the mainland to deal with European monetary union has taken precedence over the date bomb.

The logic was impeccable: mon-

etary convergence comes before 2000. Calls for Emu to be delayed until the millennium issue is settled have been ignored.

The difficulty of assessing the problem is compounded by an absence of hard comparative data. The few authoritative studies published so far are far from reassuring. The Organisation for Economic Co-operation and Development, examining the problem in September noted:

"While awareness is increasing, the amount of remediation still required is daunting. The problem continues to be underestimated and full-scale actions to address it are only recently beginning in many countries. Preparedness among the health care industries, small business and some parts of government appears to be particularly worrisome."

The year 2000 specialist magazine Millennium Watch, discuss-

ing a meeting of year 2000 representatives from the G8 countries reported wistfully: "Several of the countries' representatives gave every appearance of not understanding the problem. France, whom most commentators perceive to be doing less than any other European country, was conspicuously complacent. Italy deflected attention from itself by raising the spectre of major nuclear incidents in eastern Europe."

"Russia simply noted that it could not do much without money from somewhere. No action seems to have been proposed other than possible international co-ordination on the nuclear front."

Cap Gemini, the Paris-based computing services company, which has been surveying the state of readiness of European companies over the past few years is more encouraging. Its most recent report, published this month, says that for the first time, it finds that private and public organisations in the Europe and the US have made real progress.

It estimates Europe's state of readiness overall as 48 per cent – that is the spend to date as a percentage of total estimated spend needed to solve the problem. By comparison, the US is at 61 per cent preparedness. The

UK, once reckoned to be the European leader, scored 47 per cent.

Cap Gemini concluded: "This year France and Germany in particular have accelerated their efforts and made sterling progress while the UK and the Netherlands have slipped in comparison."

Companies in the UK are adopting a different strategy to their counterparts in mainland

'Several of the countries' representatives gave every appearance of not understanding the problem'

Europe. They are placing more emphasis on business continuity planning while across Europe 40 per cent of companies have no continuity plans at all.

Almost 85 per cent of UK organisations are planning for some failure of utilities or other essential services while, Cap Gemini says: "Two in ten actively plan to stockpile goods

and materials ahead of the millennium."

Computer specialists are concerned that across the board companies and organisations are fixing and testing their systems piecemeal rather than as an integrated whole. And there are alarming, possibly apocryphal, stories that "cowboy" software specialists are introducing as many errors as they are fixing in overhauling systems for the millennium.

In such confusing circumstances and with so little time at hand, contingency planning for business continuity should be top priority for European businesses.

The continent's telephones, however, should continue to ring. There have been concerns that the bomb will affect telecoms systems in unexpected ways leading to irritation for customers and loss of revenue and credibility for operators. A recent study by Mitel, the telecoms manufacturer, for example, suggested that more than a third of UK organisations were unaware of the effect the bomb would have on their systems. The problem is that virtually every function on a private branch exchange is controlled by the date. Furthermore, the world is moving steadily to liberalise telecoms markets with a consequent influx of new opera-

tors, each with its own network and switches.

Carlos Winzer, telecoms ana-

lyst at Moody's, the global credit

research organisation, believes,

however, that the operators have

mostly got the measure of the

problem: "At this stage," he

says, "we believe the probability

of a serious service disruption

over any extended period is

extremely low."

He adds, however: "Neverthe-

less, given the number of opera-

tors, the limited financial

resources available to many of

the smaller companies, the eco-

nomic conditions in emerging

markets and the day-to-day chal-

lenges faced by new entrants, we

can anticipate some operators

suffering short-term, mainly

administrative disruptions to

operations such as billing and

order processing."

So telephone users may suffer

nothing more serious than a late

bill or a delay in line installation.

If all European organisations

were taking the threat as seri-

ously as the telecoms operators,

the alarm bells would not be

ringing so insistently."

Tomorrow

Banks, insurers and

airlines have most to fear

from year 2000 problems.

Most systems that are prone to

failure because of Year 2000

issues will do so at midnight, or

whenever they are next in use.

It's okay. The Chernobyl-type reactors have been checked

The good news is that the former Soviet Union is much less dependent on computers than the west. The bad news is that when it comes to fixing the year 2000 problem, there is a shortage of money, especially for the military, reports Charles Clover

Change every computer chip there is a little clock. If the clock stops running, the chip stops running. It is like a little bomb," said Serhiy Parashin, leaning forward and drawing little diagrams in his office in Kiev, Ukraine.

"If you are in an airplane when this happens, there is a likelihood that you will crash. If you are in a submarine, you might drown. If you happen to be in a nuclear power plant, we hope that the worst that can happen is that the reactor will simply stop running. But then again, we really don't know what will happen."

Mr Parashin is the former director of a particular nuclear power plant, located in Chernobyl, Ukraine. While Chernobyl was originally scheduled to be shut down by the year 2000, that date seems more and more unrealistic as the Ukrainian and western governments haggle over how the power from Chernobyl will be substituted.

Even if Chernobyl is shut down, dozens of other nuclear reactors across the former Soviet Union work with the 40 per cent of computer systems worldwide that cannot recognise the change of internal clocks from the year 1999 to the year 2000, and will be vulnerable to malfunction from the millennium bomb.

"We need to prepare for when this will happen," he said.

Analysis of the problem is full of "What ifs?" No one will find out the answer to until midnight, December 31, 1999.

Mr Parashin hopes that if the primary system fails at Chernobyl, the reserve diesel generator should start. If that were to fail,



The Chernobyl power station after it blew up in 1986. Experts fear the year 2000 problem will affect plants of similar design

experts are worried about the danger of the millennium bomb going off in a vast weapons complex left over from Soviet days, in missile silos, nuclear submarines, and jet bombers which have seen very little maintenance in the past seven years.

"What would happen with continuous production processes? Would any dangerous situations arise in chemicals production, in weapons systems?" asked the Bulletin 2000, a Russian language newsletter devoted to spreading information about the possible consequences of the crisis.

On the other hand, some

It's year 10 in Japan, and the millennium seems a long way away

With plenty to worry about with the state of its economy, the 'western year 2000 problem' is not at the forefront of Japanese concerns, reports Alexandra Harney

Despite having its own calendar based on the lives of its emperors, Japan is no more immune from the millennium computer bomb than the rest of the world.

Its computers use the western calendar, and the outlook is not good.

The country is in its deepest recession in 50 years, the government is paralysed by discord over the financial crisis, corporate profits are at record lows, and report after report declares Japan dangerously unprepared for the year 2000 computer problem.

But there is evidence that the problem is being addressed. And in certain areas, Japan stands to benefit from its economic and cultural differences.

The country, which has one of the lowest internet use rates in the world, has yet to launch the type of frenzied campaign to solve the year 2000 computer problem seen in the US.

The government effort is centred on the Western Year 2000 Computer Problem Council. The council's members, representing industry and the administration, have conducted a survey of targeted industries and devised a number of countermeasures.

The results of their study of six sectors – finance, energy, information technology, transport, medicine and mid-size companies – mirror other reports. Out of those sectors, only financial institutions reported total preparedness for potential computer and network glitches that might arise.

An encouraging 75 per cent of power companies and 63 per cent of oil groups surveyed were trying to resolve the problem. But only 27 per cent of airlines and 13 per cent of railway companies reported their preparations complete.

In September, the panel proposed a special budget to fund advertisements to raise public awareness of the problem, and began an internal survey in 1995.

is bringing its computer systems and equipment into line with industry standards, the company said. It also replaced much of its information systems equipment recently – at a cost of only \$8m – and claims to have resolved more than 40 per cent of potential glitches.

Even more encouragingly,

Kobe Steel, the troubled steel

maker, said it had invested

\$1.6bn in an overhaul of its com-

puter network and expected to be

completed by April 1999. The

group had charged a subsidiary

with tackling the problem, and

says year 2000 preventive

measures are well ahead of

schedule.

The strongest initiative for

change is clearly from the private

sector. Even as sales and earn-

ings collapse – Salomon Smith

Barney is predicting a 22 per cent

average decline in pre-tax profits

this year – banks and larger com-

panies appear to be heading

towards a solution.

The surveys present a gloomier picture. A recent study by the Tokyo Stock Exchange showed that only 9 per cent of listed compa-

nies believed they had resolved

the problem. Nearly 80 per cent

said they were working on a solu-

tion. Several polls have pointed

out that smaller companies are

much less prepared.

But in certain ways, Japan's

delayed response is perhaps

understandable. Unlike in the

US, there is little concern about

costly lawsuits against suppliers

of malfunctioning equipment

because there is no tradition of

courtroom litigation. The public's

attention is focused more on eco-

nomic problems that are immedi-

ately relevant than on a distant

technical issue.

This will no doubt change over

the next year as anxiety grows

about the consequences for a

country so dependent on pub-

lic transport and electrical de-

vices. But there is always hope – in

Japan as well as other countries

that originally followed a non

western calendar – that the crisis

will be confined overseas.

After all, the year 2000 is only

TECHNOLOGY

TECHNOLOGY QUANTUM COMPUTING

The next big thing is tiny

Pragmatism and vision might collide in the attempt to create a new generation of computers, writes Michael Peel

Charles Babbage has been described as the man who invented the computer 100 years too soon. His plan to build a machine capable of performing any arithmetical operation ended in bitter failure in 1842 when the UK government withdrew its support.

It stopped funding the project on the recommendation of George Biddell Airy, its *de facto* scientific adviser, who thought Babbage's machine was of little practical use. Babbage, Airy said, lived "in a sort of dream as to its utility".

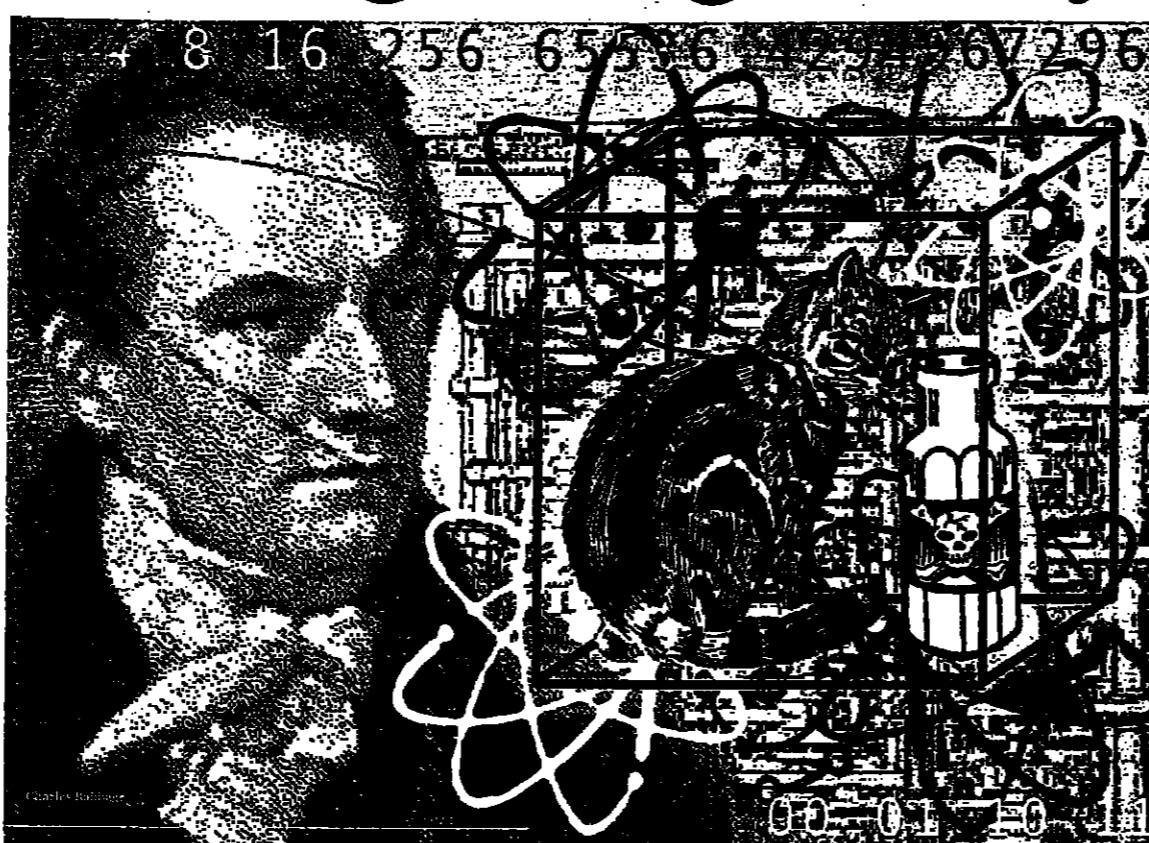
A century and a half later, computing may be about to experience a similar collision between vision and pragmatism. The potential for conflict arises from work on quantum computing, a powerful technique that could form the basis of machines with almost unimaginable processing ability.

Quantum computing has shown enough commercial promise to attract the attention of multinational companies, including International Business Machines, AT&T and British Telecommunications. They think they can use the technology to devise codes that will enable money and confidential information to be moved electronically without fear of eavesdroppers.

"Quantum computing provides methods of cryptography that will be completely secure from attack," says David DiVincenzo, a member of research staff at IBM's Thomas J. Watson research centre.

There are, however, sharp differences of opinion about our ability to put such ideas into practice. While one researcher talks of constructing a substantial quantum machine within 20 years, another complains that it is "really misleading" even to speak about building devices.

This contrast reflects the atchy understanding of a concept that truly represents quantum theoretical leap from the assumptions of digital computing's pioneers. Digital computer data are ordered via switches which act as binary processors - it can express one of two



pieces of information, depending on whether it is set to "on" or "off". A series of three switches can therefore represent eight - two cubed - possible states.

In a quantum computer, these switches would be replaced by a molecule, or string of molecules, of a single chemical. Information would be represented by subatomic particles such as electrons, which have two "spin states", up and down.

The twist is that electrons can exist in both states at once, allowing them to represent two items of data at the same time. This quantum phenomenon, known as superposition, occurs because electrons are so small that they conform to different physical rules from those followed by large objects.

Superposition means that a series of electrons would give rise to a large number of extra states compared with those accessible to a computer based on switches.

While a four-switch system can express only one of 16 combinations at any one time, a four-electron set-up could represent all the states simultaneously. A series of 30 quantum molecular layers, or qubits, would allow a machine to perform calculations as fast as the most powerful digital computer, according to Raymond Laf-

lamme, a physicist at the Los Alamos National Laboratory in New Mexico.

The achievements of researchers to date have been modest by comparison. The largest system yet tested contains only three qubits and cannot factorise 15 into five and three.

Nevertheless, Dr Laf-

lamme is confident: "We are showing that it's possible. And, if it's possible, the sky is the limit."

Others point to the practical difficulties that arise from the very quantum scientists are trying to exploit.

Some experts say these problems are so grave that any quantum computer of more than about 10 qubits would have to be based on different operating techniques from the ones researchers are using today. "It's safe to say that new technology is needed," says Vlatko Vedral of Oxford university's recently opened

Centre for Quantum Computation. "This is the element that is completely unpredictable. It could happen tomorrow or it could happen in 30 years' time."

The main issue is that quantum systems are acutely sensitive to the outside world. Almost any interaction with the environment affects the property of superposition, changing the information carried.

To compensate, quantum computers need a built-in system of error detection and correction. There is, though, a further formidable hindrance - according to quantum rules, mere measurement of the information encoded on a particle causes superposition to break down.

This presents researchers with a conundrum that at first appears insoluble: they must detect errors without examining closely what they are supposed to be checking.

It turns out that this can be done, albeit at a cost in efficiency. If the same information is recorded on three qubits instead of one, an error-checker can compare the readings and correct mistakes without taking exact measurements from individual particles. The strategy fails only if there is more than one error in a triplet.

The risk of this type of error can be reduced by sending data in a quintet, septet or higher number of qubits. The drawback to this approach is the complexity it adds to the qubit network. "To do something non-trivial you have got to have the most stupendous number of quantum systems," says Peter Knight, a professor of physics at Imperial College, London.

Prof Knight is worried that some of his colleagues are unrealistic in their assessment of the possibility of building a working quantum appliance. He prefers to concentrate on basic problems researchers are still "miles away" from solving.

Ultimately, it is a question of perspective. Theorists such as Richard Jones, a professor of mathematical physics at Plymouth University, prefer to highlight the technique's potential as a tool to help close holes in notions about the behaviour of matter. "Quantum mechanics is a very strange theory that

can't be entirely right," he says. "We would really like to see where it breaks down so we can construct the next great physical theory."

The main issue is that quantum systems are acutely sensitive to the outside world. Almost any interaction with the environment affects the property of superposition, changing the information carried.

History suggests, however, that even a substantial programme of spending might not help make a decision any easier. Airy drew the wrong conclusions after Babbage's research had consumed what was then an immense £17,500 of government money.

Years later, the pragmatist realised his mistake after seeing one of Babbage's earlier calculating devices. "He saw potential in it that Babbage had not seen," says Doron Swade, author of a forthcoming book on the inventor. "But by then it was too late."

The researchers

GENETIC RESEARCH NEURODEGENERATIVE DISORDERS

A cure appears on the horizon

Successful treatment for Huntington's Disease may hold the key to curing other disorders, reports Lisa Vaughan

The discovery of the cause of Huntington's disease has triggered a torrent of research that is likely to find a therapy or cure for the devastating neurodegenerative disorder - a standard protein building block - compared with that of the normal population.

And similarities between Huntington's and neurodegenerative conditions including Alzheimer's and Parkinson's diseases mean that a cure for one may hold the key to curing them all.

Molecular biologists Gillian Bates, of London's United Medical and Dental Schools, and Stephen Davies, of University College London, were awarded the biennial Glaxo Wellcome lecture prize this month for their ground-breaking HD research, published last year.

Nancy Wexler, president of the California-based Huntington's Disease Foundation and Higgins Professor of Neuro-psychiatry at New York's Columbia University, called the findings "mind-bogglingly important".

"They have unified a group of the most devastating diseases that affect people besides HD, and have triggered huge amounts of research," says Dr Wexler. "If you can develop a treatment for one, you may have a treatment for these other diseases."

Since discovery of the Huntington's disease gene in 1993, researchers have been trying to uncover how it causes the disorder. Once the gene was isolated, people at risk could be tested for HD. But there is still no cure or therapy.

Huntington's is a progressive neurological disease whose onset usually occurs in middle age. It causes involuntary jerky movements, loss of concentration and memory, depression and mood swings. It kills brain cells, leading to gradual

1978 scientific paper with a photograph of clumped protein in an HD sufferer's brain, identical to the structure in the mouse brain.

In the past year the presence of protein clumps, or aggregates, in human HD brains has been confirmed by US scientists.

Similar protein clumping has now been confirmed in most other neurodegenerative diseases, including Alzheimer's, Parkinson's and prion diseases such as Creutzfeld-Jakob disease, which is linked to BSE or mad cow disease.

Experts now believe a therapy or cure for HD is in sight. "We should have an effective treatment in five to 10 years that will significantly slow the pace of the disease or the onset of symptoms," says Kenneth Fischbeck, director of neurogenetics at the National Institute of Health in Washington DC.

HD is now under attack on several fronts. Using a robotic assay filter system, scientists in Berlin have begun testing chemicals to see if they can stop the protein clumping. Thousands of chemicals can be tested in a day. If one is found that stops the protein clumping, the next step is to try it on mice, then on humans.

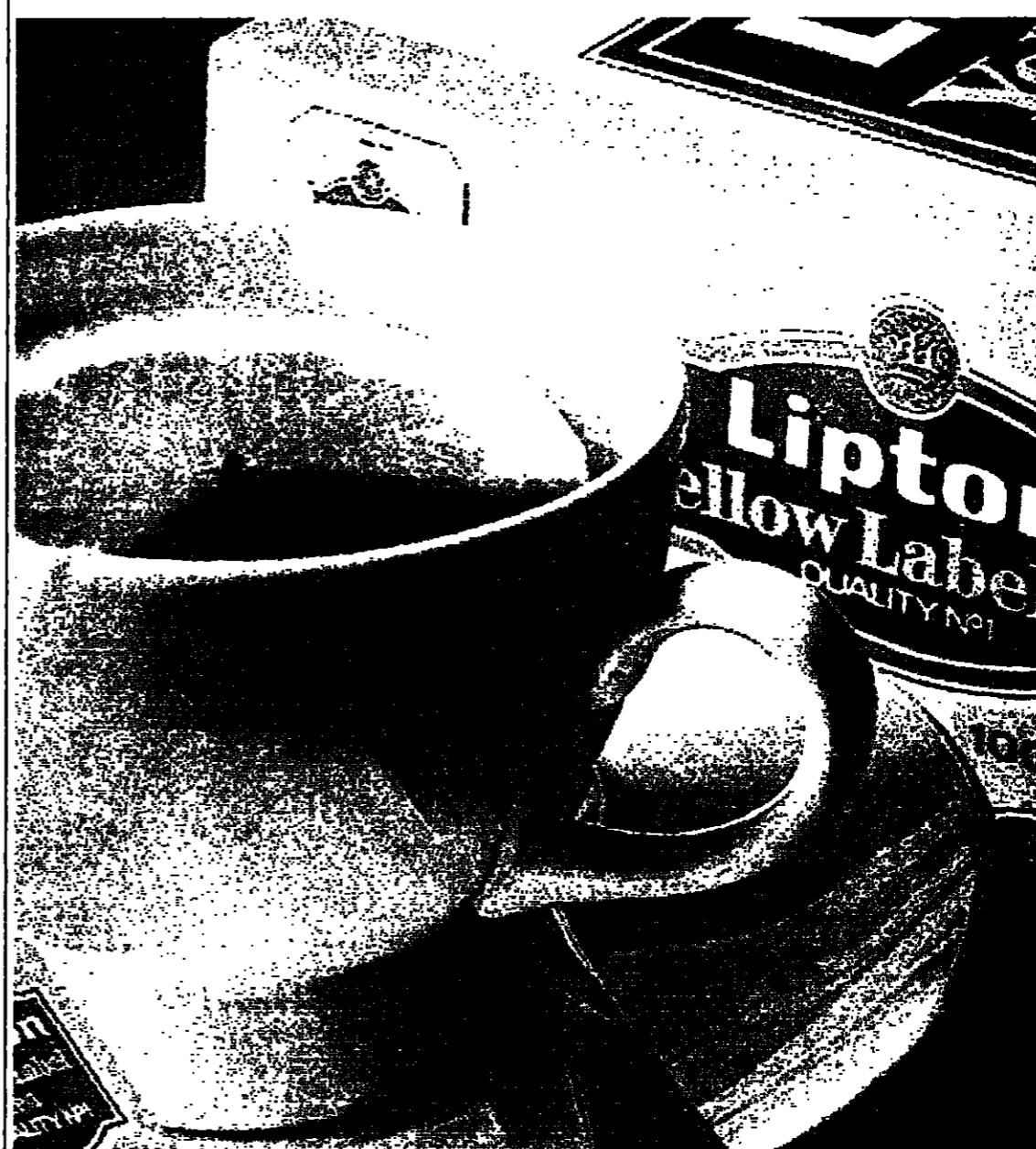
Another promising line of inquiry uses fruit flies, whose genes are easy to manipulate. Scientists at the University of Pennsylvania aim to locate genes related to the timing of the onset of HD and those that make HD symptoms more or less severe, then mutate the genes to alter those parameters.

"If you can pin down a gene that makes the disease milder or more severe, it could be a target for drugs," Prof Fischbeck says.

Finding out what sets off HD symptoms could enable scientists to delay the onset of the disease beyond a human lifetime - meaning that someone with the HD gene would never develop symptoms, Dr Bates says.

Rockwell

Electronic Controls and Communications



When Unilever wanted to automate for high speed production for Lipton, Rockwell was their cup of tea.

You succeed. We succeed.

<http://www.rockwell.com>

QUANTUM BEHAVIOUR

The cat in a box: alive or dead?

Scientists have come up with a quantum explanation of Schrödinger's cat, the subject of a thought experiment devised by Austrian physicist, Erwin Schrödinger, in 1935. The unfortunate cat is, poetically, put in a box with a vial of poison primed to be shattered by the decay of a radioactive atom also placed in the container. Radioactive decay is a quantum process: there is calculable probability, but

no certainty, that the sample will decompose within a given period. The only way to know if it has decayed is to analyse it. Otherwise, it exhibits a quantum property known as superposition, and exists in a state that is simultaneously both decayed and not decayed.

The implication is that as long as the container remains closed, the cat must be in a condition that is a combination of life and death. Its state of health is only characterised if someone peers into the box.

If the quantum argument is clearly nonsensical when applied to the cat, why is it sound when used to describe the behaviour of light, electrons and the bodies

that make up atomic nuclei? It is impossible to give a full answer without using mathematics. The concept of quantum behaviour begins to make more sense, however, if we think about the way we characterise actions by distinguishing between their relationships to the surrounding environment.

A quantum body in a vacuum has no environment with which to interact, meaning that none of its various states are well differentiated with respect to each other. In other words, the particle effectively exists in a condition that is a mixture of all the possible states that would be clearly defined if there was an external environment. "Quantum mechanics is a very strange theory that



Speculate and accumulate.

Accountancy Appointments every Thursday in the FT.
For more information on advertising opportunities
please call:
Tel: +44 171 873 3351 Fax: +44 171 873 4331

GROWING BUSINESS VIRTUAL MANUFACTURING

MANAGEMENT AND TECHNOLOGY

Cutting out the core

Peter Marsh
examines how two manufacturers 'outsource' the job itself

 The turntables used to display shop goods and machines sold to the textile industry to strengthen cotton may seem to have little in common.

But these products do have one significant feature in common.

They are both manufactured "virtually" - one by a company in Britain set up and run by an accountant-turned-engineer, the other by a Swiss business started by a physicist, who is also still at the helm.

Virtual manufacturing can be a useful technique for accelerating growth businesses because it allows small but entrepreneurial companies to concentrate on the design and marketing of what are sometimes extremely complex products. The job and investment costs of production can be "outsourced" to more specialised companies.

Although virtual manufacturing is frequently regarded as having taken off in the 1980s - personal computer production is the best example - the stories of British Turntable and Xorella of Switzerland underline that the concept is far from new.

British Turntable was started 40 years ago in Bolton, near Manchester, by John Entwistle, an accountant. After being asked by a friend to produce a turntable for a car showroom, he made one in his spare time. Today the company has annual sales of £3m, and employs 30 people, of which 20 are designers or marketing specialists.

The company sells revolving platforms, normally powered by an electric motor and used to carry goods, priced at anywhere between £12 and £50,000. The cheapest display watches in shop windows; the most expensive turn 200 tonne railway locomotives or lorries in confined spaces. "It's a niche



Moving with the times: John Entwistle with one of British Turntable's products

Gerry Crowther

market but one where there are a large number of potential customers," says Mr Entwistle. "We try to anticipate their needs and also produce designs for applications no one has thought of."

An example of the latter is a small turntable retailing for £50, which revolves by being pushed manually, and which sells to motorcycle owners who use it to turn their machines in their back yards. The company has also teamed up with TV studios to make 8m diameter revolving "stages", similar to those in theatres, which can be packed into containers and erected quickly.

While the company only exports about 15 per cent of its sales, it buys in components such as gearboxes, motors and fabricated parts from several hundred suppliers worldwide - the key to its ability to offer such a wide range of products, many tailored to specific needs.

Having mapped out the design, the company assembles the machines in three small factories in the Bolton area, with the parts themselves coming from sources including continental Europe and China.

Similar entrepreneurial

flair lies behind Xorella, set up in 1971 in Wettingen, near Zurich, by Freddy Wanger, a physicist.

Using his knowledge of thermodynamics, Mr Wanger hit on a way to improve the performance of cotton and other fibres by subjecting the raw material to an atmosphere of steam in giant chambers. Mr Wanger is confident of increasing turnover by 10 per cent annually in the next few years.

While Xorella's sales are spread far wider than British Turntable's, about 60 per cent of last year's revenues came from textile companies in South America, Asia and Africa - it has a similar outsourcing policy.

The textile industry has been around for centuries; if you come up with something new, no one believes it will ever bother with a factory.

'The textile industry has been around for centuries; if you come up with something new, no one believes it will work'

Freddy Wanger
Xorella managing director

of its 17 employees, 11 are development engineers responsible for coming up with modifications of its machines (which can cost up to SFr20m) and four are installation experts who spend most of their time on customers' premises assembling the systems to Xorella's designs.

The parts for the machines are made almost exclusively by a network of 120 mainly small Swiss companies. A lot of people say manufacturing doesn't have a future in Switzerland because of the high costs but it's not true," says Mr Wanger.

In accordance with Mr Wanger's "lean" business principles, he does not have a finance director, but does the job himself.

He is also continually looking for new ways to apply his steam-treatment techniques: the latest is to build small "cooking chambers" which could be used in home kitchens to steam-cook meat and vegetables. He is discussing these concepts with domestic appliance companies.

"You won't find my ideas in any text book," he says. "But if you understand physics a lot of things are possible."

The parts for the machines are made almost exclusively by a network of 120 mainly small Swiss companies. A lot of people say manufacturing doesn't have a future in Switzerland because of the high costs but it's not true," says Mr Wanger.

In accordance with Mr Wanger's "lean" business principles, he does not have a finance director, but does the job himself.

He is also continually looking for new ways to apply his steam-treatment techniques: the latest is to build small "cooking chambers" which could be used in home kitchens to steam-cook meat and vegetables. He is discussing these concepts with domestic appliance companies.

"You won't find my ideas in any text book," he says. "But if you understand physics a lot of things are possible."



TECHNOLOGY WORTH WATCHING

Faulty genes may be cause of alcoholism

US scientists have linked alcoholism in rats to a genetic mutation, strengthening the case for those who argue that the disease is inherited, writes Victoria Griffith. The findings have raised hopes that researchers will one day find a pharmaceutical cure for the disease.

A paper published in the scientific journal *Nature* by researchers at the University of Washington in Seattle showed that rats with a disabled neuropeptide Y (NPY) gene consumed more alcohol, and were less susceptible to its hypnotic effects, than healthy rats.

The NPY gene regulates signals in the brain and seems to protect organisms against excessive stimulation.

The University of Washington researchers decided to pursue their study after scientists at the University of Indiana noted last year that alcoholic rats tend to display abnormalities on the part of the chromosome where the NPY gene is located. Rats were bred selectively at the University of Indiana to form two groups: those that preferred to drink a lot of alcohol and those that preferred to drink just a little.

The latest research bolsters the case for a physical, inherited basis for alcoholism. At one time, environment was thought to be the key factor. Sociologists pointed to family histories of alcoholism but it was difficult to say whether these links were due to the pressures of a troubled home, or an inherited tendency to heavy drinking.

A number of studies in recent years indicate that people may, indeed, be born with a predilection to alcoholism. In 1994, a paper in the *American Journal of Psychiatry* compared alcoholic rates between fraternal twins (with different

genetic make-ups) and identical twins (with nearly identical genetic make-ups). Identical twins were 60 per cent more likely than fraternal twins to be alcoholic if the sibling was also afflicted with the disease, pointing to a strong, if not completely genetic link to the disease.

Unlike the rats at the University of Indiana, the Washington rodents were not divided neatly into two groups. Rather, they comprised a wide spectrum of alcohol preference. The rats liked alcohol more or less, depending on the degree of dysfunction of the NPY gene. The more brain-calming NPY protein the genes produced, the less likely the rats were to drink.

"It suggests that people may have varying degrees of alcoholism," says Todd Thiele, author of the *Nature* paper.

Todd Thiele, Univ of Washington, US; tel 206 685 3157, e-mail tthiele@u.washington.edu

Mine of information

The ability to "mine" large amounts of data is increasingly important in business.

US computer scientists have developed a machine that can sort information three times faster than the previous record, at approximately two-thirds the cost of current techniques. Researchers from the Department of Energy's Sandia National Laboratories and Compaq, the PC company, put together a cluster of 72 computers that could sort a terabyte of data - equivalent to the information contained in 1m large dictionaries - in under 50 minutes.

Sandia National Laboratories, US; tel 505 845 7078; <http://www.sandia.gov/media/sort.htm>

Alzheimer's inquiry

A drug known as "super-aspirin" is being investigated as both a painkiller and as a possible means of preventing Alzheimer's disease.

The drug targets an enzyme in the body known as cox-2, which may be at the root of the pain and inflammation associated with disorders such as arthritis. It is possible that it can treat pain more effectively, with fewer side-effects, than existing painkillers.

Scientists at the University of Rochester in the US are also carrying out a study to see if the drug prevents or delays Alzheimer's disease. The research was triggered by the finding that cox-2 is active in the brains of people who have the disease, suggesting it may play a role in the sickness and death of brain cells.

University of Rochester, US; tel 716 275 7954; <http://www.rochester.edu/>

Vanessa Houlder

Station 12 is a member of the KPM Group



SAME MEETING DIFFERENT OFFICE

Busy, busy, busy. Places to go, people to see. Doing business is all about communication; you talk to people and they talk to you. It's how deals get done and projects move forward.

At your desk it's easy, but if the places you go are even a little way off the beaten track communication can seem rather more difficult.

Which strikes us as odd, because at Station 12 we've been providing global satellite communication services for many years.

Reliable voice, fax and data connections available everywhere it's possible to go. From oceans to mountains, deserts to jungles and from pole to pole.

Station 12 services cover every kind of application, fixed or mobile.

From high-speed network connections and videoconferencing for remote offices to the smallest portable satellite phones yet developed. Not to mention low-cost data messaging and remote e-mail.

And the best part is, it's all available now.

So, in just a few seconds you can be in touch. From anywhere to anywhere. For any reason.

Now there's a suggestion to put on the agenda for your next meeting (even if it's hard to arrange, it'll be the last time you need everyone together in the same place).

Station 12. If you can get there, you can call from there.

Station 12[®]
The ultimate mobile connection

For Information Call +31 20 546 111 or fax +31 20 281 67 21
or e-mail to Station12@wibnet.nl or write to:
Station 12, PO Box 5814, 1000 GP Amsterdam, The Netherlands.

STATION
12

كلاس الراجل

CINEMA

Sparks fly in two explosive thrillers

Nigel Andrews finds his faith in Hollywood restored

A reader points out that I was three monkeys short of a title in a recent Terry Gilliam review. It was of course *Twelve Monkeys* that the Python made before *Fear And Loathing In Las Vegas* and not "Nine". Mea culpa.

Letter-writers, though, can point one in helpful thought-directions. How many monkeys does it take, and how many typewriters, to bang out the average big-budget American movie thriller? Nine? Twelve? A million?

We just saw *Ronin*; we are still in need of mental repair after *Snake Eyes*; and we never want to be reminded of *Mercury Rising* or *Lethal Weapon IV*. Then along come two thrillers in one week that restore the name of Hollywood.

The Negotiator and *Out Of Sight* prove that good actors make good action thrillers. The first is a truth-based hostage yarn enlivened less by its story - a Chicago police negotiator (Samuel L. Jackson), murder-framed after snuffing out cop corruption, holds four people at gunpoint until a rival force's negotiator (Kevin Spacey) helps rumble the evildoers - than by Messrs J and S strutting their fiery stuff.

The second film, even better, has George Clooney and Jennifer Lopez striking sparks, first in the flammable setting of a car boot, later in beds and gun-battles across north-east America.

At once tightening and revitalising Elmore Leonard's novel, screenwriter Scott Frank and director Steven S. DeKnight and videotape Soderbergh produce an oxygen-morion delight: a shaggy dog story with purpose and direction. Clooney's escaped convict and Lopez' comely US marshal fall for each other soon after he takes her hostage (in the car boot) and the film then spends two

hours letting each character out on a long leash, though we know they will keep re-converging. Desire is like that. So is her determination, despite all to see him behind bars.

The movie has a louche and limber charm. Soderbergh even makes use of Tarantino-esque time-restructurings: artful prison

OUT OF SIGHT
Steven Soderbergh

THE NEGOTIATOR
F. Gary Gray

SLUMS OF BEVERLY HILLS
Tamara Jackson

THE WISDOM OF
CROCODILES
P. Chih Leong

IF ONLY
Maria Ripoll

VICTORY
Mark Pellegrino

flashbacks introduce us to characters who will return for the jewel-heist climax. These include victim Albert Brooks' toupee'd tycoon, Ving Rhames as Clooney's trucksize black sidekick and Steve Zahn's scene-stealing young hoodlum with fuzzy hair and matching brain.

Meanwhile Clooney and Lopez, even when firing like amorous sparkplugs, keep an ironic, distrustful, funny distance. And no less poignant is the distance between the film's fanciful Florida - even in the sunshine state do prisoners really wear banana-yellow uniforms? - and the succulently noir Detroit of its climax.

The Negotiator is so noir that you had better see it on the large screen. On the

hours letting each character out on a long leash, though we know they will keep re-converging. Desire is like that. So is her determination, despite all to see him behind bars.

The movie has a louche and limber charm. Soderbergh even makes use of Tarantino-esque time-restructurings: artful prison

OUT OF SIGHT
Steven Soderbergh

THE NEGOTIATOR
F. Gary Gray

SLUMS OF BEVERLY HILLS
Tamara Jackson

THE WISDOM OF
CROCODILES
P. Chih Leong

IF ONLY
Maria Ripoll

VICTORY
Mark Pellegrino

flashbacks introduce us to characters who will return for the jewel-heist climax. These include victim Albert Brooks' toupee'd tycoon, Ving Rhames as Clooney's trucksize black sidekick and Steve Zahn's scene-stealing young hoodlum with fuzzy hair and matching brain.

Meanwhile Clooney and Lopez, even when firing like amorous sparkplugs, keep an ironic, distrustful, funny distance. And no less poignant is the distance between the film's fanciful Florida - even in the sunshine state do prisoners really wear banana-yellow uniforms? - and the succulently noir Detroit of its climax.

The Negotiator is so noir that you had better see it on the large screen. On the

THE ARTS



A louche and limber charm: Jennifer Lopez and George Clooney in Steven Soderbergh's *'Out of Sight'*

small it will be a black hole occasionally streaked by gunfire. The hero too is noir, black actor Samuel L. Jackson, formidably compelling even while combusting by the minute. The murder of an informant friend drives him to take hostage the suspect Internal Affairs boss, who, since he is played by J.T. Walsh, virtually wears the label "Sleazy villain. Please queue up to expose."

Little else here is stereotypical. Writers James DeMonaco and Kevin Fox and director F. Gary Gray play out the plot like long-distance chess. Up in Walsh's top-floor office are the hero and his hostages (including a secretary and two captured cops). Down in the improvised op-room is negotiator Spacey, purring comfort down the phone or screaming off-message abuse at the intervening FBI.

Spacey and Jackson provide a perfect match in a plot that is the perfect tinder. The white actor is all impulsive minimalism: colled and contained, he acts from the psychic equivalent of the diaphragm. The black actor is all rage, rasp and open wound, but his performance is so well gradated that it builds in subtle stages from *forte* to *fortissimo*.

*

Slums Of Beverly Hills, a first feature by Tamara Jackson, starts at *mecopiano* and has the courage to stay there. Made on a micro-budget - the starriest name is executive producer Robert Redford, who developed the project at his Sundance workshop - this tale of a dysfunctional family in Los Angeles could have resembled John Waters on a wing and prayer. Jewish teenager Natasha Lyonne is passing puberty; cousin Marisa Tomei plies her with sex talk and vibrators; tubby brother auditions for *Gangs Of New York*; and Alan Arkin is the

nomadic single dad, humping his brood between "ding-bat" apartments (Beverly Hills) for cheap and tacky while borrowing money from brother Carl Reiner.

Jackson may have used a metaphor from the director's chair but never lends one to the characters. Their self-absorption is understated, scat. funny. Sometimes they soliloquise straight to camera. Sometimes they disappear into a private mental limbo before returning to the wakeful, wonderful world of growing up, growing breasts, going bankrupt, and giving miserly Uncle Carl a sumptuous last comeuppance.

British cinema works in mysterious ways. For

months now, in a specially

extended silly season, it has

plied us with fresh horrors: often films blessed by the European Script Fund, Arts Council or other almsgivers seeking out that special combination of sprawling plot, witless dialogue and Babel cast.

Take *The Wisdom Of Crocodiles* and *If Only*. In the

first, Jude Law is a vampire too pretentious to call himself one in a modern-dress tail too archly metaphysical to succeed either as *grand guignol* or character study.

In the second, debut writer-director Maria Ripoll uses

the same plot as *Stalingrad*

- love's destiny

rebound - only to be

jammed in a no-exit romantic

comedy by the convergence of icky magical real-

istic. So Conrad films end up as either widescreen tripe (*Lord Jim*) or cottage-indus- tory claustrophobia (the recent *Secret Agent*).

Victory is remarkable in beating the problem. Filmed on south-seas location, it looks stunning. And directed by the man who screenwrote *The Passenger* and *The Last Emperor*, it has an acute intelligence verbal and visual.

Pellegrino even makes the multinational cast work. America's Willem Dafoe, never better, grows a beard and soul for hero Axel Heyst while France's Irène Jacob is introspectively touching as the woman who illuminates that soul and Sam Neill and Rufus Sewell (from NZ and UK) cut brilliant character

contours as the baddies breachng Heyst's island. Miller hesitates early on - a Surabaya filled with over-familiar Euro-cinema reliefs (Fassbinder's *Irm Hermann*, Chabrol's *Jean Yanne*) neither spoil the film nor account for its thousand-day delay.

Lastly and briefly, a farewell to director Alan Pakula, who died last week. He made two of the most thoughtful movie hits of the 1970s, *Klute* and *All The President's Men*: he probed the Watergate era further with the stylish thriller *The Parallax View*; and he gave a handful of American stars - Hoffman, Redford, Beatty, Jane Fonda - room to show they could act as well as parade charisma.

Love triangle fails to cast its spell

THEATRE

ALASTAIR MACAULAY

Betrayal
Lyttelton Theatre, London SE1

Like the workings of an uneasy conscience, but equipped with the omniscience of a vengeful God, Harold Pinter, in *Betrayal*, casts his sight on to the shadowy turning-points of the history of one adultery. He knows each side of a husband-wife-friend/lover triangle: what husband and wife Robert and Emma say about best friend Jerry; what Emma and lover Jerry say about Robert; what Robert and Jerry say about Emma.

He knows the lies direct, the economies with the truth, the peculiar obsessions, the charming delusions, the haunting memories, the endless ironies, the multiple betrayals; and he tracks them down, moving

back into the past. The essential ambiguity of his dramatic method misses no trick, overlooks no sin, leaves no corner dark. Finally, he exposes the worm in the bud, that harmless little first betrayal in a harmless little marital Eden.

Betrayal, an international hit, is celebrating its 20th birthday this month by returning to the theatre of its premiere, the Lyttelton. It has become the most accessible of all Pinter's plays: the Pinter play for those who do not otherwise like Pinter.

It remains fascinating, yet I confess there are aspects of *Betrayal* that I resist: it lacks the features for which I most admire Pinter. Usually, in this playwright, there are moments when the small talk between the characters suddenly falls on our ears like thunderbolts; usually, amid the everyday negotiations of his plays, there are disclosures that

evoke pity and terror as surely as in classic tragedy; usually, about his characters (this female characters, above all), there is an inalienable privacy that movingly eludes all efforts to contain or even comprehend it. But not here.

Suddenly, in scene four,

the Lyttelton production jolts into full voltage. This is largely due to Anthony Calf's first-rate account of Robert. From this moment, he takes charge of every scene he is in, and his fastidious, slippery interpretation reveals all the facets of pain and wit that make the play entralling.

He is, however, isolated. Although Douglas Hodge has

become, during the 1990s, a

Pinter expert and makes

many incidentally telling

points along the way, I can-

not believe that his Jerry

is the literary sophisticate

who had once written Robert

long letters about Ford

and whom you lose the spec-

in a big auditorium? Even Pinter's rhythm falters here. While there is not one wasted word, the play's underlying dramatic rhythm seems now to plod through the first three of its nine scenes.

Suddenly, in scene four, the Lyttelton production jolts into full voltage. This is largely due to Anthony Calf's first-rate account of Robert. From this moment, he takes charge of every scene he is in, and his fastidious, slippery interpretation reveals all the facets of pain and wit that make the play entralling.

He is, however, isolated.

Although Douglas Hodge has

become, during the 1990s, a

Pinter expert and makes

many incidentally telling

points along the way, I can-

not believe that his Jerry

is the literary sophisticate

who had once written Robert

long letters about Ford

and whom you lose the spec-

in a big auditorium? Even

Pinter's rhythm falters here.

While there is not one

wasted word, the play's

underlying dramatic rhythm

seems now to plod through

the first three of its nine

scenes.

Then *Victory* appears, one

of the best UK films of the

year, after three years on the

shell. Are our distributors

mad? Or was Mark Pellegrino's

handsome, reverberant film

of Joseph Conrad's novel

delayed because it might

expose the tiny crudity of

so much else?

Axion: Conrad films end

up as either widescreen tripe

(*Lord Jim*) or cottage-indus-

try claustrophobia (the recent *Secret Agent*).

Victory is remarkable in

beating the problem. Filmed

on south-seas location, it

looks stunning. And directed

by the man who screenwrote

The Passenger and *The Last*

Emperor, it has an acute

intelligence verbal and visual.

Pellegrino even makes the

multinational cast work.

Asymmetries early on - a

Surabaya filled with over-

familiar Euro-cinema reliefs

(Fassbinder's *Irm Hermann*,

Chabrol's *Jean Yanne*) nei-

ther spoil the film nor

account for its thousand-day

delay.

Lastly and briefly, a farewell

to director Alan Pakula, who

COMMENT & ANALYSIS

SAMUEL BRITtan
ECONOMIC VIEWPOINT

Shock therapy

Sensible ideas for alleviating problems in the working of the euro have been quite unnecessarily put on the shelf

There is likely to be some confusion when the euro is officially launched on January 1. For although the aim is to simplify transactions and increase transparency, the immediate effect will be to add complication. To some people's surprise all the existing currencies will continue to circulate. But in addition the euro will circulate as a virtual currency for quoting some prices and for denominating some bank deposits.

The big simplification for the ordinary person will not come until 2002 when existing national currencies will be exchanged for euros. Even then the benefits will only begin to outweigh the costs when people have got used to the very awkward fractions used for conversion. By comparison, UK decimalisation, the introduction of the "new franc" and German currency unification will all seem like a piece of cake.

Yet it is not these feathering troubles which worry analysts. One initial fear was that the European Central Bank would be run by its six-person executive board like a glorified Bundesbank, without any national or democratic accountability. Analysts are now preoccupied by the opposite possibility: that ECB governors, who sit on the bank's council, and who could easily out-vote the executive, are going to meet every fortnight and try to run the whole show as a confederation of existing national central banks.

This would inject into the ECB's operations the slowness of response characteristic of so much of the European Union - which we need like a hole in the head.

At the same time, a gap

has appeared in the structure of economic and monetary union. When the Maastricht Treaty was negotiated, monetary policy was envisaged mainly as a matter of setting interest rates. Recent financial pressures have drawn attention to the other main function of a central bank: the "lender of last resort". Central banks can act to prevent problems of individual financial institutions from generating wider financial collapse, but on this, Maastricht is silent.

One widely predicted conflict has already occurred. The socialist finance ministers of France and Germany are trying to cajole the ECB into lowering interest rates to promote employment, and have run into a wall of opposition from central bankers of all kinds.

The fashionable fear is that European governments will try to pursue expansionist fiscal policies instead, by stretching the interpretation of the Stability and Growth Pact. The ECB will try to offset this by maintaining high interest rates. If this were to

happen, monetary and fiscal policy would then be pushing in opposite directions, and result in high interest rates and an over-valued euro, which would hardly help European employment.

Central bankers are, however, in danger of fighting on the wrong front. Oskar Lafontaine, the German finance minister, rightly says that inflation in the euro-zone has virtually disappeared. So what then would be wrong with a modestly expansionary monetary policy designed to maintain a 3 to 5 per cent annual growth of nominal demand?

The view put forward by Mario Monti, the Italian EU commissioner, and (in modified form) by Gordon Brown, the British chancellor, is that government capital spending - averaging around 2 per cent of gross domestic product - should not count as part of the budget deficit, at least in periods of recession. This view has something going for it. After all, it was German policymakers who invented the principle, calling it "the golden rule". On current

projections, it would not lead to a debt explosion. Central bankers ought to be fighting on the front of supply side policies, for under the guise of promoting employment, continental European finance ministers are busily making plans to price workers out of jobs. These finance ministers are trying to reverse even the limited reductions in social overhead costs achieved by their conservative predecessors. And the last thing they want to do is to weaken nationwide collective bargaining.

Indeed, Mr Lafontaine has been supporting the metal workers' 6 per cent pay claim on the specious grounds that it will increase purchasing power - a type of argument which the late John Maynard Keynes quite rightly scorned.

But I want to end with a somewhat different problem, which has turned many economists off the whole European monetary project, and which could have been tackled. This is the ugly name of "asymmetric" shocks.

In plain words it means that a monetary policy designed to suit average conditions in euro-zone countries will not suit those experiencing unusually strong recessionary or inflationary pressures. It is frequently pointed out that in the US, a large portion of any economic shock experienced by a particular state is offset by automatic federal stabilisers, which increase federal spending in affected states and reduce payment of federal taxes.

The EU budget, totalling around 1 per cent of the GDP of member countries, is far too small to play such a role. A report of experts headed by Sir Donald MacDougall, a British economist, concluded after the earlier attempt at monetary union in the early 1970s that a complete economic and monetary union would require an EU budget of 7½ per cent of the GDP of its members.

Even if the intention was simply to offset differential shocks, the budget would still have to be enlarged to at least 2½ per cent of EU GDP. But the political obstacles to any such expansion of the EU budget have increased since Sir

Donald wrote his report.

The same problem was revisited by a group of independent experts set up by the Brussels Commission. They reported in *European Economic No 5, 1998*, but hardly any of their recommendations were followed.

Two other UK economists, Charles Goodhart and Stephen Smith, concluded that the MacDougall analysis was still basically right.

But their colleagues, A. Italianier and M. Vanheukelen, maintained that a degree of stabilisation similar to that existing in the US could be established without a big increase in the EU budget. One reason for this is that the US stabilisation is a by-product of spending and taxes designed for totally different purposes. A tailor-made scheme could be much cheaper.

The EU experts proposed not an expansion of the EU budget as such, but an insurance arrangement. Countries that experienced an above-average increase in unemployment would receive automatic budgetary contributions, which would be paid for by members experiencing a fall in unemployment or a below-average increase in unemployment.

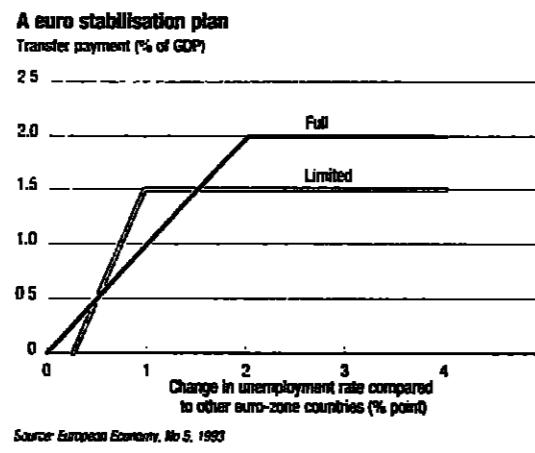
In the worst possible scenario, the cost of the scheme would amount to 0.75 per cent of EU GDP. But in a trial run of what it would have cost in the 1980s, the cost came only to 0.2 per cent.

Such a scheme would not deal with any European-wide recession which hit member countries to a similar degree. Nor would it be effective against deep-seated structural unemployment.

The authors emphasised they were still concerned with demand shocks that are more severe in some countries than others. That is surely better than nothing.

It is sad that the weariness of EU negotiators should allow an important mechanism for alleviating potential problems before they have arisen to be wantonly thrown away.

samuel.brittan@ft.com



through political contributions by interested companies hangs over the issue. The financial power of the Global Climate Coalition, exercised also through extensive political advertising, has come close to buying American international environmental policy. The influence of US unions is enormous as much through campaign contributions to favoured candidates as through direct influence of voting intentions.

It remains unclear how far the US administration's approach to the EU's banana regime is driven by a commitment to open world trade; the suspicion that it has, in effect, been "bought" stands up against particular

the best marketing organisations in the world and why companies within the financial services industry struggle to create strong brands with global reach.

The solution to cross-selling products and services appears to be in two parts: to create distinct divisions addressing each of the consumer defined markets you want to serve, and within these divisions create brands which are focused on meeting the specific needs of the market sector you wish to serve.

This is a less risky option than the relationship model proposed because it avoids the need for financial services companies to completely redefine their business and change their business competencies.

Thomas M. Bayne,
managing partner,
Mountain View,
279 Tottenham Court Road,
London W1P 9AA

LETTERS TO THE EDITOR

Financial services can learn from branding savvy of consumer groups

From Mr Thomas M. Bayne

Sir, John Authors' article on cross-selling within the financial services industry ("Cross-selling's elusive charms", November 16) implies a number of assumptions about consumer behaviour and competitive strategy that are flawed. To justify a merger or acquisition on the basis of cross-selling opportunities is to base it on a set of assumptions that do not hold in most consumer markets.

They all know that any one brand has its own well-defined boundaries and to stay beyond these is to compromise and ultimately undermine the strength of their brands. Strong brands are strong because they always satisfy a particular and specific consumer need.

Weak brands try to be all things to all people which is why they remain weak and eventually die. Weak brands are not prepared to make the sacrifices that will make them strong in the future. This might explain why these companies are among

the best marketing organisations in the world and why companies within the financial services industry struggle to create strong brands with global reach.

The solution to cross-selling products and services appears to be in two parts: to create distinct divisions addressing each of the consumer defined markets you want to serve, and within these divisions create brands which are focused on meeting the specific needs of the market sector you wish to serve.

This is a less risky option than the relationship model proposed because it avoids the need for financial services companies to completely redefine their business and change their business competencies.

Thomas M. Bayne,
managing partner,
Mountain View,
279 Tottenham Court Road,
London W1P 9AA

Reform of campaign funding needed to make US democracy safe for the world

From Lord Wallace of Saltaire

Sir, Your editorial assessment ("The risks for world trade", November 23) touches round one of the structural weaknesses in the American political system which spills over into international trade policy: the constant and desperate search for campaign finance in American politics which enables special interests to "buy" congressmen, senators, even presidential candidates.

Such a scheme would not deal with any European-wide recession which hit member countries to a similar degree. Nor would it be effective against deep-seated structural unemployment.

The authors emphasised

they were still concerned with demand shocks that are more severe in some countries than others. That is surely better than nothing.

It is sad that the weariness of EU negotiators should allow an important mechanism for alleviating potential problems before they have arisen to be wantonly thrown away.

samuel.brittan@ft.com

protectionist interests within its own country. American administrations have drawn up strict rules against bribery and corruption in dealings between multinationals and foreign governments. The demands of campaign finance seem to be as enormous as to require stricter rules within the US to prevent companies buying political influence. Controls on campaign spending, above all on buying television time, are needed to make American democracy safe for the world.

Lord Wallace of Saltaire,
House of Lords,
Westminster, SW1A OPW,
UK

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers worldwide. Letters may be faxed to +44 171 873 5938 (ext 6 to 'line'), e-mail letters.editor@ft.com. Published letters are also available on the FT web site, <http://www.FT.com>. Translation is available for letters written in the main international languages. Fax +44 171 873 5938. Letters should be typed and not hand written.

Day of judgment

Richard Lapper explains why Pinochet remains so controversial a figure and why the House of Lords' decision has reopened the wounds of Chilean society

The sharply polarised reactions in Chile to the House of Lords' decision to allow extradition hearings against General Augusto Pinochet show how divisive the former dictator continues to be in his home land and abroad.

While the general's supporters, gathered at the *Fundación Pinochet* in Santiago, expressed outrage at the verdict and vowed to "go and fetch him", the families of the 2,000 victims who disappeared or were murdered during the general's 17-year rule called it "a transcendent moment for all of humanity".

General Pinochet was always among the most controversial of all *caudillos*. It was not that his rule was uniquely brutal (indeed, more people died at the hands of Argentina's military dictators), rather, both Chileans and foreigners have found it hard to come to terms with the combination of military brutality and comparative economic success as a result of which he even now retains considerable support in Chile.

There is no middle ground. Gen Pinochet is either the saviour who rescued Chile from the clutches of communism, or the dictator which destroyed the country's long tradition of democracy and tolerance.

"In a real sense Pinochet personalised this era of the dictators," says Peter Hakim, president of Inter-American Dialogue, a Washington-based think-tank. "No one remembers the names of the Brazilians and Uruguayans dictators but Pinochet was a big visible symbolic presence in Chile for 30 years. He is much more than the crimes he committed."

Gen Pinochet was that rare thing: a successful dictator. Elsewhere in Latin America, military rulers relinquished power with their prestige in tatters. The economic record of Brazil's military rulers was tarnished by hyperinflation in the mid-1980s. Argentina's dictators were humiliated by their military defeat in the Falklands war of 1982, and stepped down shortly afterwards.



Pinochet still divides Chile

also an amnesty law - but it was issued by military decree in 1978 and has never been put to the vote.

Senior Chilean officers preserve considerable power in Chile's new democratic institutions. Each branch of the armed forces has the right to nominate a former commander to a seat in Chile's Senate. Four serving military commanders sit on Chile's national security council, equaling the number of civilian members.

Chile's civilian president cannot dismiss any military officer, no matter how junior. Chile's military also retains economic privileges. They receive 10 per cent annually of the sales revenues of Codelco, the state-owned copper company.

Analysts say that although Chile's congress and judiciary work relatively well compared to those of other countries in the region, its newspapers and broadcast media have less freedom to investigate.

They probably have more legal restraints on what might be called full democracy than any other country in Latin America," says Mr Hakim. "There is a fear that they will roll up against the past too closely."

This has all inhibited the extent of Chile's transition from dictatorship to democracy. "The transition was based on the notion that Chile would find the truth in order to get to reconciliation," says Mr Valenzuela. "That truth has not been fully forthcoming."

Mr Valenzuela says that while Chile's centre-left has been prepared to admit its mistakes in the early 1970s and has embraced market-based economic policies, "the military has been unwilling to agree that abuses were made".

Against the background, yesterday's House of Lords' judgment raises the stakes. If Gen Pinochet is extradited and charged, that could pave the way for a reduction in the military's tutelary powers and for the catharsis Chile has so far been denied. But it seems more likely that his case could trigger a rightwing backlash, further deepening the unhealed wounds in Chilean society.

For a healthy diet-

this Paper needs Fibre too!

Newspapers & magazines can be recycled to make more newspapers. But recycling depends on a constant supply of new fibres.

TO FIND OUT MORE ABOUT THE USE OF RAW MATERIALS IN THE NEWSPAPER INDUSTRY:

DIAL THE FAX BACK NUMBER

0660 616231

0660 calls cost 50p per minute at all times



OR WRITE TO:
1 RIVENHALL ROAD,
WESTLEA,
SWINDON, SN5 7BD
TELEPHONE: 01793 879229
FAX: 01793 886182

Issued by the NEWSPRINT & NEWSPAPER INDUSTRY ENVIRONMENTAL ACTION GROUP

Going bus

Wages of to

labor

labor

labor

labor

labor

labor

labor

labor

جذب من العمل

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700

Thursday November 26 1998

Targeting exchange rates

Target zones for exchange rates are back on the agenda. Oskar Lafontaine, the new German finance minister, thinks they are essential. Wim Duisenberg, president of the European Central Bank, thinks they are undesirable, while Alan Greenspan, chairman of the US Federal Reserve, adds that they are infeasible. So who is right?

"The central bankers" is the correct answer.

Two arguments can be advanced for trying to manage exchange rates more actively. The more important is that floating exchange rates have proved damagingly unstable and unpredictable. The more immediate is that the arrival of the euro will create a rival to the dollar for the first time in 70 years. The result could then be still greater instability.

Yet arguments for action do not make it either likely or feasible. It is unlikely, because policymakers in the euro-zone will conclude that the exchange rate is not that important to such a large economy - a view the US has long held. Moreover, obtaining a qualified majority for exchange-rate targets in the council of European finance ministers will be very difficult, particularly against the right-on-certain opposition of the European Central Bank.

More important, however, is the matter of feasibility. It is right to take account of exchange rate movements among what must become the group of three leading monetary areas. Setting up formal target zones is something else.

At any moment, currencies will fall either within the zones or at their limits: the narrower the zones the more often they

will hit the limits; the wider they are, the smaller the reduction in instability. When currencies are not at their limits, nothing needs to be done. When they hit them, however, mere intervention cannot be relied on to push them back without associated changes in monetary policy. There must also be willingness to change interest rates, to defend the zones.

Whenever such changes are necessary, the authorities must decide whether the weak currency's interest rate is to be raised or the strong one's lowered. Unfortunately, quite often neither will make domestic sense. Historically, the solution has been the designation of an anchor currency (or convertibility) into a metal, such as gold. Between two such equal partners as the US and the euro-zone, no anchor will be agreed.

The necessary condition for operating the regime is then a shared monetary objective, as Ronald McKinnon of Stanford University has long argued. In effect, there must be a kind of mini-monetary union.

To state this requirement is to indicate its unfeasibility.

Informally managed floating, rather than formal target zone commitments, will almost certainly be the best that can be achieved. But such floating can be managed more or less actively. Exchange rates should be taken into account in setting monetary policy - and the global implications intensely discussed. Dialogue between the authorities on both sides of the Atlantic (and with the Japanese) is therefore essential. But a public commitment to formal target zones is a mirage.

Wages of torture

Augusto Pinochet is a bad man. He deserves to be tried for the torture and murders committed by his henchmen while he was dictator of Chile.

That is a moral principle with which most people can agree. But, as a divided judgment by Britain's law lords showed yesterday, the relationship between international law and national jurisdictions is not that simple.

By three to two, the House of Lords (Britain's supreme court) agreed that the general should not be allowed to claim immunity as a former head of state against trial in a European country. That judgment could allow Spain to begin proceedings to extradite General Pinochet from Britain, where he is recovering from an operation. Even so, Jack Straw, the home secretary, has the power to send him home now or at a later stage, to block extradition.

The division among the Lords, and their discussion, show that international law on the subject is far from clear. Heads of state do necessarily enjoy immunity from prosecution in foreign countries. But does that immunity end when they retire? And is it over-ridden by international treaties on torture and hostage-taking?

The Lords' disagreement on these questions raises an issue that needs to be given greater clarity in international treaties. The tide of world opinion has been moving steadily towards the view that some crimes are so heinous that they must be subject to laws and conventions that reach beyond national boundaries. But the means for realising such aspirations remain patchy and imprecise.

Perhaps the proposed international criminal court might eventually provide an effective way of dealing with some of those responsible for genocide and torture. But formidable difficulties remain in defining the jurisdiction of that court, not least because the US still refuses to recognise it.

Meanwhile, it would be prudent to interpret international treaties restrictively. Otherwise almost any retired leader might face arrest on trumped-up charges laid by political opponents in a foreign land.

The right place to try Gen Pinochet is in Chile. He was granted immunity there as part of a political settlement: justice was then traded for a return to democracy. But this year, 11 criminal suits have been brought against him. Mr Straw should send him back to face the music.

Going bust

Indonesia's new bankruptcy law, only a few months old, is already failing to dislodge. A number of questionable judgments have left foreign creditors despairing of ever getting any of their money back. And this is just the latest in a string of setbacks in the crisis-hit Asian economies' attempts to resolve their crushing debt overhangs.

The most obvious cause for the collapse of several of the bankruptcy cases brought so far was the lack of experience of judges and lawyers. More ominously, there are also suspicions that the new bankruptcy court has been infected by the same corruption that taints the rest of the Indonesian legal system.

Problems with bankruptcy procedures are shared by the other crisis economies struggling with debt overhangs. Thailand and South Korea. In all three countries, bankruptcy legislation was either absent or ineffective before the crisis struck, and new laws have had to be hurried through, with limited success. In Thailand, for example, a foreclosure law is only now starting its difficult progress through the legislature.

Part of the reason for the sluggishness of developing bankruptcy procedures is a lack of enthusiasm by the east Asian

governments themselves, which tend to prefer debt workouts to outright closures. This is partly for historical and cultural reasons: the Asian economic system has relied heavily on relationships between banks, companies and government rather than on strict capitalist principles. And it is partly because of a fear of the social implications of the mass unemployment that would result from widespread closures.

But the lack of credible bankruptcy laws has proved a serious impediment to resolving the debt overhang. Without the threat of foreclosure, companies have little incentive to go to the negotiating table with their creditors and suffer a painful restructuring. The result is often stalemate.

In Korea, where creditors do have some power in workout procedures, the problem is less acute than in Thailand or Indonesia. But in all three countries, the debt restructuring process is taking longer than it should do; until it is complete, there cannot be a full recovery.

The problems that foreign creditors are experiencing in Asia should also serve as a warning to those banks that continue to lend to these countries without effective bankruptcy or foreclosure laws in place. Let the lender beware.

In 1947, US occupation authorities in Germany were contemplating whether to shut Deutsche Bank down because of its involvement with Nazi economic policies. Now Deutsche is poised for the biggest breakthrough in its 125-year history as it prepares to complete the \$3.7bn purchase of Bankers Trust, the eighth-largest US bank. If approved by regulatory authorities, the deal will create a universal bank with assets of \$800bn-\$850bn. That is even more than Citigroup of the US. It will also be the most expensive foreign acquisition of a US bank.

It is a moment for which Rolf Breuer, Deutsche's affable and permanently tanned chairman, has been waiting. Deutsche has long been the biggest bank in Europe's biggest economy; it has retail banking operations in Italy and Spain and owns a British merchant bank. But Mr Breuer says Deutsche needs a flourishing international investment bank and a seat at Wall Street's top table if it is to surmount the frustrations of domestic German banking and prosper as a global institution. The purchase of Bankers Trust is Mr Breuer's attempt to turn a large European bank with a medium-sized international division into one of the big league of genuinely global financial institutions.

Yet even German bankers who applaud Mr Breuer's instincts are wondering if his strategy is something of a gamble. It is not just that Bankers Trust has recently been under the cosh, suffering a \$480m loss in the third quarter of this year as a result of its exposure to turmoil in the world's emerging markets.

Nor is it that Bankers Trust, though big, seems not quite big enough to thrust Deutsche into the elite league containing US investment banks such as Goldman Sachs and Merrill Lynch (Bankers Trust's market capitalisation was \$8.1bn yesterday; Merrill's was \$27.7bn.)

In many respects, Deutsche's greatest challenge will lie in the effort to change itself from a conservatively run, continental European institution that specialises in fostering long-term relationships with corporate clients into a more open group that provides for its customers through the international capital markets.

Hilmar Kopfer, Mr Breuer's predecessor as chairman, once summed up the bank's traditional activities by saying: "Our intimate relationship with German industry and German companies has been part of our philosophy over the past 100 years. Indeed, Deutsche Bank was founded for that very purpose. We are relationship-oriented. We give framework within which German companies can work; it is a different system from the Anglo-Saxon one."

This meant, for example, that at the time of Germany's unification in 1890 Deutsche representatives sat on more than 400 company supervisory boards across the economy's entire spectrum, from computers to cement and sugar to steel. The record was held by Deutsche's first postwar chief executive, Hermann Josef Abs, a banker briefly interned by the British. In the 1950s and 1960s, he held 24 supervisory board posts.

Deutsche's influence over industry was wielded through holding stakes in many of Germany's best-known names. A few years ago, it owned 26 per cent of Daimler-Benz, Germany's biggest industrial group, 30 per cent of the Holzmann construction company and 25 per cent of the retail

Deutsche is about to become the world's biggest bank. Tony Barber asks how comfortable it will be in this role



group Karstadt.

Many of its shareholdings have been reduced but even today, the bank still owns about 12 per cent of the newly merged German-American DaimlerChrysler group. According to the rating agency Fitch IBCA, Deutsche has about DM32bn (£11.30bn) in reserves in the form of unrealised gains on equity holdings.

Like other German banks, Deutsche accumulated its blocks of industrial shares in the decades after the second world war partly in order to reap rewards for itself and partly to protect companies under its wing from unwanted takeover bids. This enabled German industry to plan for the long term.

Yet quite what purpose such shareholdings now serve is debatable. "I suppose when they make terrible decisions, they pull

the silver out of the bottom drawer," one banker in Frankfurt said. "But all the German banks will eventually run down their holdings."

Deutsche will not immediately abandon its role as a kindly, rich uncle to German industry. For one thing, it could be hit with a vast tax bill if its sold all its stakes over a short period.

But expansion inside Germany poses a problem for Deutsche and the other big Frankfurt, Dresdner Bank and Commerzbank, because the lion's share of credit and deposit business is controlled by public-sector banks that benefit from transfers of state capital and political protection. Today, Deutsche, though the biggest bank by market capitalisation, has less than 5 per cent of the nation's deposits. Compare that with the 12-13 per

cent held in the UK by the much smaller Barclays or National Westminster.

Deutsche is still plugging away at its domestic retail banking operations. Its round-the-clock direct banking unit, Bank 24, which is aimed at young and well-off customers, has proved successful. Now Deutsche is drawing up plans to merge Bank 24 with the rest of its retail banking business next autumn.

Yet unless the European Commission's competition authorities turn decisively against the public sector banks - for example, by ruling that their state subsidies are illegal - Deutsche and other commercial banks will have to compete effectively with bigger US institutions in fields such as mergers and acquisitions, corporate finance and advisory business.

On the other hand, the combined Deutsche-Bankers Trust group will have more than \$600bn in assets under management and will be the world's number two in global custody business. The new group is also expected to shine in niche markets such as high-yield debt.

If bankers and analysts in New York and Frankfurt have expressed more than a little scepticism about the deal, that may owe something to the suspicion that Bankers Trust was not even Deutsche's first choice as a US partner. The German bank is widely believed to have made an attempt earlier this year to enter Wall Street by buying J.P. Morgan - and to have been rebuffed.

But Mr Breuer is not a man who is easily deterred. Since becoming Deutsche's chairman in May 1997, he has pursued a strategy of building up a big investment banking operation in the US, no matter what the setbacks.

The goal is ambitious, particularly for a bank with Deutsche's traditionally cautious habits. But as Mr Breuer sees it, the peculiarities of Germany's domestic banking structure and the fast-changing patterns of world banking leave Deutsche with little choice but to go for the top.

OBSERVER

Rupert's recruit

Keith Rupert Murdoch traditionally prefers women in his newspapers rather than his boardroom. Appointing the forceful Letizia Moratti as the new face of News Corporation in Europe goes some way to making amends.

She becomes the only woman on the News Corp board who isn't called Murdoch. Beyond BSkyB's Elisabeth Murdoch and Anythe Disney, head of News America Publishing Group, the list of top female talent working for the Oz Boss is shorter than a tabloid editor's attention span.

Now 48, Moratti started in her family's insurance brokerage, Brichetto. As chairman of Italian state broadcaster RAI, she pulled it back into shape - memorably changing the entire editorial management team of three television channels over a weekend. Her record there may help bring the company into Murdoch's new digital television venture involving Telecom Italia.

In her mission to expand Murdoch's empire, she'll have to keep a close eye on some of his racier titles - like *The Sun*, Britain's biggest-selling tabloid,

which yesterday underscored its Eurosceptic credentials with an attack on Oskar Lafontaine.

The paper, not known for understanding its case, carried a front-page picture of the German

finance minister beside the headline: "IS THIS the most dangerous man in EUROPE?"

Lafontaine is, apparently, the biggest threat to the British way of life that we have seen since 1945" because he wants to harmonise taxes and promote the single currency. Or in Sunpeak, to "increase your taxes" and "abolish your pound".

Germans may have been surprised by a special "Der Sun", helpfully produced in German to get the message across to them. Its attack on Lafontaine starts: "Most of us have never heard of this man." In Brighton, perhaps - but in Bremen?

High dudgeon

An interesting demo is planned for tomorrow on St Vincent, the eastern Caribbean island which has a population of 110,000.

Faced by weak markets for traditional exports such as bananas, many farmers are turning to marijuana. This hasn't escaped official attention and US marines, local police and officers of the Regional Security System - a multinational police force which fights narcotics smuggling and gun-running in the Caribbean - are gearing up to destroy plantations in the mountains.

The farmers have formed an association and have called tomorrow's demo to demand a halt to crop destruction while the government researches legal

uses of their crop. In other words, we are breaking the law and we want to go on doing it until the authorities come up with a better idea.

Hash growers' leader Junior Cottle has invited prime minister Sir James Mitchell to discuss the situation. He hasn't replied.

Sold a pup

Another high-rolling strategy from 24-year-old hedge-fund manager Andrew Nissenbaum. The precocious pup may have lost a goodly proportion of his investors' cash since setting up the Bahamas-based Macrofund last year. But now he plans to win it back - by moving into internet gambling.

Florida-based Nissenbaum, who claims he will be "up there with Soros" one day, reckons he's found a loophole in US laws banning betting on the web. An online casino based in Silicon Valley is his next move, and he's taken a \$20,000 cash advance on his credit card to invest.

It's a credit to Nissenbaum's tenacity that he's still in business at all. After losing 95 per cent of its summer money at one stage this summer, Macrofund has bounced back thanks to some big bets on the yen and a move into bargain-basement equities such as Thai Farmers Bank.

But while other hedge-fund managers have been snuggling up to investors lately, Nissenbaum thinks his backers

should keep their opinions to themselves. "I don't like investors telling me that my theories are stupid," he says. Well, someone's got to do it.

Writ large

Czechs are looking forward to the libel trial of the century after President Vaclav Havel sued the author of a book, several newspapers and Television Nova, the main commercial television station, for alleging that his wife Dagmar had been unfaithful.

The Czech public has never warmed to the second Mrs Havel, whom the widowed president married last year. The blonde actress, 17 years his junior, is seen as pushy and frivolous and a poor replacement for Olga, who stuck with the dissident playwright during his years in prison under the communist regime.

But as always in the Czech Republic things are never as simple as any of a 62-year-old man for having a pretty, younger wife. Dagmar has hit back at Vladimir Zelezny, head of Television Nova, alleging that he's mounting a campaign to have someone pardoned.

Zelezny, a media baron who hosts his own TV show, says it's nonsense to suggest that he's publishing the allegations because he wants his son, David, a convicted rapist, released from prison. Like everyone else, he says, he can't wait for the trial.

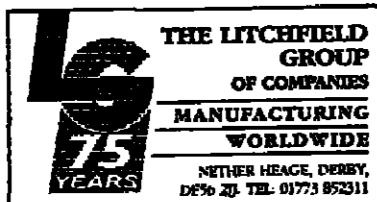
Financial Times 100 years ago

The Franco-Italian Treaty Rome, 25 Nov. In Parliamentary circles a distinct feeling of opposition to the new commercial treaty with France has set in, and the measure is likely to be warmly discussed in the Chamber of Deputies. The principal objection is taken to the wine clause, which, it is declared, will result in a complete suspension of the exports to France of the Southern Italian wines, all of which contain more than twelve degrees of alcohol. A Cabinet council was held to-day at the Elysée.

50 years ago

Malayan Rubber Production Singapore, Nov 25. A sharp fall in the production of rubber on smallholdings last month of nearly 15,000 tons compared with September is considered attributable to a combination of factors, not the least of which is the increased protection now being afforded to European estates by the additional security forces.

Since the emergency began in June, many estates complained of mounting thefts by illicit tapping of trees on isolated plantations which found a market only through rubber dealers.



FINANCIAL TIMES

THURSDAY NOVEMBER 26 1998



THE LEX COLUMN

Digital harmonies

Like the second world war's Manhattan Project, the music industry's Madison Project is all about harnessing explosive power - in this case the internet's. The funky-named venture is a deal between the big five record companies and International Business Machines to test a secure digital music distribution system.

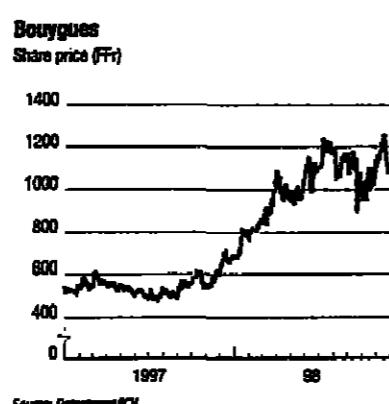
For the record labels, the internet has so far been more threat than opportunity. Piracy has spiralled as thousands of "internet jukeboxes" have sprung up, from which consumers can download unauthorised digital recordings. But the web also offers huge potential. While world music sales are stagnant at \$88bn a year, the internet's share is expected to jump from virtually nothing to 15 per cent by 2002. If IBM's clever technology allows the record companies to preserve their copyrights, they will be able to tap into this enormous growth. On top of that, storing and disseminating music digitally will allow them to cut manufacturing and distribution costs dramatically. If the Madison Project takes off, its main victims will be retail chains like HMV, Virgin and Tower Records.

Longer term, however, there is no reason why successful artists, in their turn, should not use the internet to bypass the music industry. With much reduced production costs, contracted-out marketing and access to funds through securitisation of royalty streams, stars could in effect become individual record labels.

Bouygues

No tears should be shed over the ending of the hollow shareholder pact between the Bouygues brothers and their tormentor, Vincent Bollore. But neither should there be too much glee. It would be premature to assume this heralds a break-up bid for the French conglomerate. Mr Bollore's quoted vehicle is about a fifth the size of Bouygues, which has a market value of FFr30bn (\$5.25bn) - and near FFr10bn net debt. While he may lift his 12.1 per cent stake, it would be astonishing to see a full bid. Hence talk of linking with an ally.

But what attraction is there in Mr Bollore's wresting management control from the Bouygues? He has championed a partial break-up, notably questioning the group's involvement in telecommuni-



tions. But how much further would he go? His present rather opaque empire includes transport and tobacco, and he has expressed interest in Bouygues' construction and television interests. This would not bode well for genuine reorganisation. He could, of course, take profits and sell his stake to a bigger bidder. But who would want all of Bouygues? And the current price is too close to break-up value to offer much profit from dismemberment.

The best solution would be for the Bouygues brothers to slim the group down. They have already conceded that Bouygues Télécom should be listed and are close to securing a partner in utilities. But they are still trying to control too much with too little capital.

European tax

Hats off to Mario Monti. The European commissioner responsible for taxation may be an unlikely ally for the UK in its dispute with Germany about tax harmonisation, but no less welcome for that. A minimum level of corporate taxation across the EU would not only mean rates might have to rise in low-tax countries but would also remove the incentive for nations to compete in cutting taxes. In general, such rivalry is healthy. Lower taxes are one of the ingredients needed to boost long-term growth in euroland.

Where does the debate go from here? Oskar Lafontaine, the German finance minister, is not likely to give up his ambition for tax harmonisation. But it would be better if he focused his efforts on gen-

mally harmful tax competition. The provision of tax breaks to favoured industries is one example of such unhealthy rivalry - it amounts to state aid. Both Mr Monti and Mr Lafontaine would do Europe a service if they could come up with a clear definition of the boundary between fair and unfair competition.

Mind you, while cracking down on harmful tax competition, the Commission could also step up its campaign against unfair competition in general. Indeed, the next time Mr Lafontaine brings up the tax topic, Gordon Brown, the UK chancellor (finance minister) might remind him that state subsidies and monopolies are still rife in much of continental Europe.

National Power

National Power is the latest UK electricity generator to plug into the retail supply business. But will the benefits of vertical integration justify the £150m National Power is paying for Midland Electricity's supply business? The deal would give National Power a market for its electricity. Right now generators have the upper hand and suppliers pay a premium to get electricity at stable prices. But National Power fears - with some justification - that this market power may shift to the suppliers. Buying a supplier creates a natural hedge. National Power also hopes this deal will protect it if wholesale prices collapse, because most customers will not switch suppliers. This last argument looks doubtful. It is unlikely wholesale prices will plunge. Even if they do customers may switch if the savings are large.

National Power is paying between £130 to £170 per customer, adjusting for inherited liabilities. That compares favourably with the £200 per customer many believe PowerGen paid in its deal for East Midlands Electricity. That said, National Power's price looks full. Around £100 per customer looks fair value for a big customer base. Preserving the "power" premium does not quite justify the difference.

The good news is that, provided the regulator approves, National Power will not have to buy a distribution business too, an area in which it has no expertise. That, together with sensible reinvestment of proceeds from its plant disposal, should do much to improve National Power's image with investors.

CONTENTS

News

| | |
|--------------------|-----|
| European News | 2.3 |
| American News | 5 |
| International News | 5 |
| Asia-Pacific News | 4 |
| World Trade News | 7 |
| UK News | 8.9 |
| Weather | 15 |

Features

| | |
|------------|-------|
| Editorials | 15 |
| Letters | 14 |
| Technology | 11.12 |
| Management | 12 |
| Observe | 14 |
| Arts | 13 |
| Arts Guide | 13 |

Analysis

14.15

Crossword Puzzle

28

Companies & Finance

European Company News

21

Ase-Pacific Company News

19

American Company News

20.22

International Capital Markets

26

Markets

Bonds

26

Bond futures and options

26

Short term interest rates

27

US interest rates

26

Currencies

27

Money markets

27

FT/S&P-A World Indices

35

Europe

24

World stock markets reports

35

London share service

32.33

FTSE Actuaries UK share indices

34

Recent issues, UK

34

Dividends announced, UK

23

Managed funds service

29-31

Commodities

28

FTSE Gold Mines Index

34

FT.com

FINANCIAL TIMES

Directory of online services via FT Electronic Publishing

FT.com: the Financial Times' website offers news, comment and analysis.

<http://www.ft.com>

The Archive: the online archive of back issues of the newspaper since July 1996.

<http://www.archive.ft.com>

Newspaper subscribers: information, offers and online ordering.

<http://www.ft.com/newsprintersubscriptions.htm>

FT Annual Reports Service: online ordering of annual or interim reports and accounts of 1200 UK sites.

<http://www.ft.com/annualreports220.htm>

FT Group directory:

<http://www.ft.com/group/directory.htm>

Stylebox: how to get share prices and market reports by telephone and faxlink.

<http://www.ft.com/shareprices2175.htm>

Surveybox: details of forthcoming editorial surveys.

<http://www.ft.com/surveybox220.htm>

FTSE Gold Mines Index:

<http://www.ft.com/goldminesindex.htm>

Thousands of Indonesian students were prevented by police from marching on ex-president Suharto's home in Jakarta. Page 4.

AP

FT WEATHER GUIDE

Europe today

Rain moving eastwards into Scandinavia will turn to snow inland. Eastern Europe will be warmer than recently with some brightness after early fog has turned. Temperatures in many areas will stay below freezing all day. The Low Countries and eastern France will have isolated showers, moving into central regions and most areas will end up milder than recently. Most of the Mediterranean will have heavy or thunderous downpours.

Five-day forecast

The Mediterranean will be unsettled, especially in central and eastern areas. Southern parts of Italy and Greece and western Turkey will have downpours and thundershows. The north-west and west will become milder but often rainy. The east will stay below freezing but will not be as cold as recently.

TODAY'S TEMPERATURES

| City | Shower | 2 | Edinburgh | Shower | 13 | Madrid | Fair | 21 | Rangoon | Fair | 32 |
|----------------|--------|----|-----------|--------|----|-----------|--------|----|----------------|--------|----|
| Malaga | Fair | 31 | Catania | Fair | 26 | Faro | Sun | 19 | Reykjavik | Fair | 1 |
| Barcelona | Sunny | 31 | Corfu | Fair | 35 | Pristina | Cloudy | 10 | Rio de Janeiro | Fair | 26 |
| Celje | Sunny | 14 | Cordoba | Cloudy | 10 | Gibraltar | Cloudy | 2 | Rome | Fair | 11 |
| Budapest | Sunny | 10 | Castellon | Fair | 19 | Malta | Shower | 17 | Sao Paulo | Fair | 16 |
| Belo Horizonte | Sunny | 10 | Chania | Fair | 10 | Glasgow | Shower | 10 | Sofia | Fair | 18 |
| Belo Horizonte | Sunny | 10 | Palma | Fair | 10 | Hamburg | Fair | 10 | Tbilisi | Fair | 10 |
| Bogota | Sunny | 4 | Paris | Fair | 10 | Helsinki | Fair | 0 | Madrid | Cloudy | 10 |
| Bogota | Sunny | 4 | Paris | Fair | 10 | Hong Kong | Shower | 24 | Melbourne | Fair | 31 |
| Bogota | Sunny | 4 | Paris | Fair | 10 | Stockholm | Cloudy | 10 | Montevideo | Cloudy | 10 |
| Bogota | Sunny | 4 | Paris | Fair | 10 | Paris | Fair | 24 | Strasbourg | Cloudy | 2 |
| Bogota | Sunny | 4 | Paris | Fair | 10 | Paris | Fair | 24 | Tashkent | Cloudy | 10 |
| Bogota | Sunny | 4 | Paris | Fair | 10 | Prague | Fair | 13 | Tbilisi | Cloudy | 10 |
| Bogota | Sunny | 4 | Paris | Fair | 10 | Prague | Fair | 13 | Tokyo | Fair | 15 |
| Bogota | Sunny | 4 | Paris | Fair | 10 | Prague | Fair | 13 | Toronto | Fair | 15 |
| Bogota | Sunny | 4 | Paris | Fair | 10 | Prague | Fair | | | | |

MES
S leader voted
ruption allega



YOUNG WORKING TOWN SEEKS LIVELY INTELLIGENT COMPANY.
For full details including photos, phone: 01952 293262
Telford.

TELECOMS GERMANY'S BIGGEST BANK JOINS GROWING LIST OF POTENTIAL INVESTORS INTERESTED IN LOSS-MAKING NETWORK

Deutsche Bank may buy cable TV stake

By Frederick Stidemann
in Bonn

Deutsche Bank, Germany's biggest, has expressed an interest in buying part of the cable television network owned by Deutsche Telekom, the partially privatised telecommunications company.

The bank is one of up to 20 potential investors that have recently registered an interest in buying into the loss-making cable network, which Deutsche Telekom is selling off owing to pressure from the regulatory authority.

ties. The cable network has a book value of DM8bn (\$4.7bn).

Deutsche Bank, which declined to comment, is understood to have made a bid with several independent cable operators.

Deutsche Telekom yesterday announced a 0.5 per cent fall in third-quarter net sales to DM16.88bn due to increasing competition following recent market liberalisation.

Nine-month sales, which do not include receipts taken on behalf of competitors who use Deutsche Telekom's billing system, rose 2.4 per cent

to DM50.8bn. Net profits rose 24 per cent to DM3bn.

Deutsche Bank is interested in being a long-term owner of the cable business. Instead, it is believed to want a financing role for other groups that would upgrade the cable network ahead of a possible further sale later.

Deutsche Telekom, which is being advised by N.M. Rothschild, the UK investment bank, is in the process of placing its cable activities in a separate business which will be broken in to regional units. The com-

pany has said that an initial sale to an intermediary, was an option, but that this was not as strong a possibility as it was a month ago.

A successful bid by Deutsche Bank would be its second significant step into the media sector. This year Deutsche Bank gained control over a 40 per cent stake in Axel Springer, Germany's biggest newspaper publisher, held by Kirch, the Munich-based film and broadcasting company.

The move prompted industry speculation that Deutsche Bank, which has close

ties to Springer, would manage an eventual disposal of the shares.

Deutsche Telekom decided to open its cable network to outside investors following pressure from the European Commission which argued on competition for a separation of cable and fixed network activities.

The company faces important decisions from German domestic regulatory authority which is expected to announce on Monday prices for access to the "last mile" into customers' homes and on which companies are entitled to preferential interconnection charges.

Paul Bettis in Milan

writes: Italy's communications regulatory authority yesterday cut by 20 per cent the interconnection charges Telecom Italia was proposing to apply to rival telecom operators seeking to connect their services to its network.

The decision is expected to be challenged in the courts by the privatised telecommunications group which claimed this summer the regulator's proposals would result in a substantial loss in income for the company.

Nestlé warns of fall in emerging market sales

By William Hall in Zurich

Shares in Nestlé, the world's biggest consumer foods company, fell more than 5.8 per cent yesterday after it warned that profits had been hit by a sharp drop in sales in Russia and Asia due to recent emerging market turmoil.

The company, which does not issue third-quarter profit figures, said sales in the first 10 months of 1998 had grown by 4 per cent, to SFr52.2bn (\$42.1bn).

The figures were reduced by currency movements and Nestlé's real rate of sales growth of 4.6 per cent was well above the company's 4 per cent long-term growth target.

However, Peter Brabeck, chief executive, said sales to Russia, one of Nestlé's biggest growth markets, had fallen by 30 per cent since the country's financial crisis. Until the latest setback Nestlé had expected its Russian sales to top SFrlbn this year.

"We do not expect that order of magnitude this year, but we are convinced that Russia, with its 150m population, will become one of our most important markets in the years to come," he said.

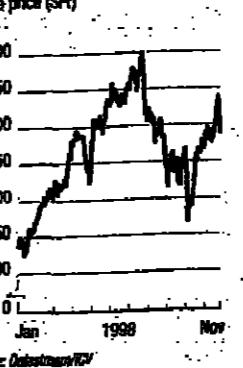
In addition, there had been "serious fluctuations" in sales in other countries hit by the problems in south-east Asia and Latin America which would be reflected in the end-of-year results.

In the first half of 1998 Nestlé's net profit grew 7.4 per cent, nearly 2 percentage points faster than sales growth. However, Nestlé warned yesterday it did not expect full-year net profits to match the growth in consolidated sales.

James Amoroso, of Bank Julius Baer in Zurich, who had been expecting 1998 earnings per share to grow by 12 per cent, to SFrl28, said he now expected growth of less than 5 per cent.

The 4.6 per cent volume growth had been above expectations, but he was worried by the 2.1 per cent

Nestlé



increase in group prices, which suggested that Nestlé might be sacrificing margins to meet its growth targets.

Nestlé shares have risen more than 40 per cent this year, making it the best-performing share in the Swiss Market Index. Its shares ended the day SFrl0 lower at SFrl290.

Mario Corti, group finance director, said that the market's expectations for a profit increase in the neighbourhood of 10 per cent "were clearly too high".

Mr Brabeck expected the group's full-year sales to "easily clear SFrl0bn", compared with SFrl6.9bn in 1997.

He said that currency distortions made it difficult to judge the overall performance of the group which was why he put so much emphasis on real internal growth, which is not affected by acquisitions or divestitures, fluctuations in sales and currencies.

In the first 10 months of 1998 currencies had a negative 5.7 per cent impact on sales and acquisitions net of divestitures lifted sales by 3 per cent.

Mr Brabeck said Nestlé had moved to counter the crises in Asia and Russia with a mixture of "back to basics" adaptation of the product range to reduced purchasing power, reinforced cost control, looking for new sales channels and closer scrutiny of debtors.

JAPAN
Life assurance crisis as share

By Keiji Nakajima in Tokyo

Japan's life insurance industry

is facing a major crisis

with many companies

struggling to stay afloat

and some facing

bankruptcy

The industry

is facing a

sharp decline

in sales and

profits

and the

industry

is facing

a major

crisis

The industry

is facing

a major

crisis

The industry

is facing

a major

crisis

The industry

is facing

a major

crisis

The industry

is facing

a major

crisis

The industry

is facing

a major

crisis

The industry

is facing

a major

crisis

The industry

is facing

a major

crisis

The industry

is facing

a major

crisis

The industry

is facing

a major

crisis

The industry

is facing

a major

crisis

The industry

is facing

a major

crisis

The industry

is facing

a major

crisis

The industry

is facing

a major

crisis

The industry

is facing

a major

crisis

The industry

is facing

a major

crisis

The industry

is facing

a major

crisis

The industry

is facing

a major

crisis

The industry

is facing

a major

crisis

The industry

is facing

a major

crisis

The industry

is facing

a major

crisis

The industry

is facing

a major

crisis

The industry

is facing

a major

crisis

The industry

is facing

a major

crisis

The industry

is facing

a major

crisis

The industry

is facing

a major

crisis

The industry

is facing

a major

crisis

The industry

is facing

a major

crisis

The industry

is facing

a major

crisis

The industry

is facing

a major

crisis

The industry

is facing

a major

crisis

The industry

is facing

a major

crisis

The industry

is facing

a major

crisis

The industry

is facing

a major

مدى من الأجل

Nestle wants
fall in Chinese
Market sales

COMPANIES & FINANCE: ASIA-PACIFIC

JAPAN LOSSES ON SHAREHOLDINGS TOTAL Y1.609bn

Life insurers face crisis as shares slide

By Naoko Nakama in Tokyo

Japan's domestic life assurance industry is facing a crisis following falling share prices in the six months to end-September, according to data released yesterday by the top eight companies.

Total unrealised losses on shareholdings during the period for seven of the eight life insurers was Y1.609bn (\$13bn). Nippon Life, the industry leader, managed to retain Y1.706bn in unrealised profit.

The eight companies said they had problem loans which in total reached about Y1.200bn. They also reported an average 3.8 per cent year-on-year decline in the value of life policies.

The worsening economy in Japan caused the benchmark Nikkei 225 index to fall from

16,527.17 on March 31 to 13,406.38 on September 30. Although the stock market closed at 15,073.47 yesterday, analysts suspect it will be unable to maintain this level for long.

If the market falls below 11,300, even Nippon Life's latent profits will turn into losses. Without unrealised gains to fall back on and solvency margins decreasing, life insurers are running out of time to deal with their problems.

The life insurance sector is also losing money in its core business. The eight industry leaders estimated that they would lose more than Y1.000bn on negative yields this financial year.

"They aren't investing their assets to meet their liabilities," said Andrew Smithers, of Smithers and Co. With domestic bond yields at

less than 1 per cent, falling equity prices and even overseas holdings hurt by the falling yen, "they are guaranteeing [a 2.5 per cent] return on individual life policies that they just cannot meet".

As a result, many have announced that they will be lowering their guaranteed yield from 2.5 per cent to 1.5 per cent from April 1999, but as this will only apply to new policies, it is unlikely to relieve the strain.

The sector could also face increasing liquidity problems as policy cancellations rise. In the first half of the year, Chiyoda Life, which is in particularly bad shape, suffered a cancellation rate of 7.4 per cent. It also saw its income from insurance premiums fall almost 30 per cent, while its total assets shrank 20 per cent.

NEWS DIGEST

STEEL

Posco to cut production in 1999 by 1m tonnes

South Korea's Pohang Iron & Steel (Posco), the world's second largest steelsmaker, plans to cut steel production next year by 1m tonnes to 24.3m tonnes in response to a slowdown in demand. Posco estimated the move would reduce sales from its initial forecast of Won11.100bn for 1998 to Won10.100bn (\$8.06bn). Facility investments in 1999 will be cut by Won793bn to Won1.260bn.

Samsung Securities believes Posco will report lower profits of Won822bn for 1998 because of weak steel prices and declining exports in Asia. It estimated 1998 earnings of Won830bn on sales of Won10.745bn. Profits this year have been boosted by foreign exchange gains from exports, but a stronger Korean currency next year would reduce such gains, Samsung said.

John Burton, Seoul

AIRCRAFTS

PAL sale suffers setback

The sale of the troubled Philippine Airlines ran into further rough weather yesterday with leading government officials saying talks over a buy-out with Cathay Pacific, the Hong Kong carrier, had collapsed. Ronald Zamora, Philippine executive secretary, said PAL had called off negotiations with Cathay Pacific and restarted talks with Northwest Airlines, the US airline that had expressed an interest in a deal. He said talks with Cathay had collapsed following a "major disagreement" over the Hong Kong airline's plans to cut 200 pilots' jobs.

Joseph Estrada, Philippine president, said Lucio Tan, PAL controlling shareholder, was in the US negotiating with Northwest. Cathay officials, however, have denied that talks with PAL had collapsed, saying the company was still carrying out due diligence on the airline. PAL officials were unavailable for comment.

Tony Tassell, Manila, and Louise Lucas, Hong Kong

SEMENT GRESIK

Cemex seeks to lift stake

Cemex of Mexico, the cement producer, yesterday made a tender offer for 6 per cent of Semen Gresik, Indonesia's partially privatised cement company. Cemex, which bought 14 per cent directly from the government in October, said it would pay \$1.38 per public share, at a total value of \$49.1m, by January 15. It had said it wanted to buy a further 5 per cent gradually, to lift its stake to 25 per cent.

The offer is tied to a minimum rate for the rupiah of Rp10.225 against the US dollar but the currency has recently rebounded to Rp7,500. Any significant strengthening of the rupiah could render the offer unattractive. Traders suggested Cemex might buy through the market if the tender offer fails but they said they did not expect a significant further rise in share prices.

The stock exchange had been expecting yesterday's offer and Semen Gresik's shares rose to Rp7,975 ahead of the announcement on Tuesday. They fell Rp250 to Rp7,725 yesterday. Sander Thoennes, Jakarta

| | |
|---|--|
| GENERAL PROCUREMENT NOTICE | |
| PROCUREMENT OF THE GOODS AND SERVICES UNDER JAPANESE GRANT AID '97 FOR ECONOMIC STRUCTURAL ADJUSTMENT OF MONGOLIA | |
| <p>The Government of Mongolia has received a Grant Aid of 2.5 billion Japanese Yen from the Government of Japan to purchase the Goods and services incidental to such Goods for public organizations and private sector companies of Mongolia.</p> <p>Categories of the Goods are:</p> <ul style="list-style-type: none"> <input type="checkbox"/> Petroleum Products <input type="checkbox"/> Spare Parts for Bulldozer <input type="checkbox"/> Bitumen <input type="checkbox"/> Spare Parts for Tractor <p>Eligible source countries are all countries and areas except Mongolia.</p> <p>Firms or companies who are interested in supplying the Goods as mentioned above should apply to JAPAN INTERNATIONAL COOPERATION SYSTEM (JICS) the following information in written English as soon as possible. The eligible firms or companies, however, are limited to those who have their branch offices or agents in both Mongolia and Japan.</p> <p>(1) Name and address of firms or companies (2) Name(s) of person(s) in charge (3) Telephone and facsimile number</p> <p>The information is received BY FACSIMILE ONLY. By return, JICS would send REGISTRATION FORM by facsimile, which is to be filled and sent back with required documents (e.g. annual report) by registered mail, international courier service and etc. Only firms or companies who have submitted the REGISTRATION FORM prior to a pre-qualification (P/Q) will be registered and P/Q will be made on only those firms or companies. P/Q for each procurement will be held one by one in accordance with the contents of submitted REGISTRATION FORM and will commence after three (3) weeks from this publication as soon as all the necessary preparation is ready. Please be noted that P/Q for Bitumen will commence after one (1) week from this publication. Criteria of P/Q shall be determined by each procurement which shall depend on each procurement conditions such as its nature, scale, etc.</p> <p>It should be noted, however, that JICS is not committed to invite ALL firms or companies expressing interest after receiving the above-mentioned form. Tender invitations will be issued to the pre-qualified firms or companies of a later date. The same General Procurement Notice can also be seen in our Home page, URL: http://www.jics.or.jp until 4th December 1998.</p> <p>*General Procurement Notice for the additional procurement may appear in our Home page or JICS will inform all the registered firms or companies responding to this GPN of the opening date of our Home page.</p> <p>Attention: Mr. Eishi AOKI, Project Manager Procurement Office for Non-Project Grant Aid, Grant Aid Management Dept., JAPAN INTERNATIONAL COOPERATION SYSTEM 5th floor, Shinjuku Sanshien Bldg., 4-9, Yoyogi 2-chome, Shibuya-ku, Tokyo 151-0053, JAPAN TEL: 03-3352-5981 through 5988 FAX: 03-3352-5994</p> | |

Japanese petrol industry needs tiger in its tank

Nippon Oil merger has not prompted much-needed rationalisation, says Alexandra Harvey

When Nippon Oil and Mitsubishi Oil announced the biggest merger in the history of Japan's petrol industry last month, it was billed as the prescription for the sector's ills. But the market reacted sluggishly and oil stocks have failed to post significant gains.

As a result, many have announced that they will be lowering their guaranteed yield from 2.5 per cent to 1.5 per cent from April 1999, but as this will only apply to new policies, it is unlikely to relieve the strain.

The sector could also face increasing liquidity problems as policy cancellations rise. In the first half of the year, Chiyoda Life, which is in particularly bad shape, suffered a cancellation rate of 7.4 per cent. It also saw its income from insurance premiums fall almost 30 per cent, while its total assets shrank 20 per cent.

| March 1998 | Rating | Sales (Nm) | Net income (Nm) | Operating margin (%) | Debt/capitalisation (%) |
|----------------|-----------|------------|-----------------|----------------------|-------------------------|
| Cosmo Oil* | Baa1 | 1,690.48 | 5.34 | 3.6 | 75.2 |
| General Oil | Not rated | 538.67 | 0.62 | -6.1 | 16.7 |
| Idemitsu | Not rated | 2,000.05 | 1.01 | 2.0 | 94.4 |
| Japan Energy* | Baa2 | 1,968.00 | 18.05 | 2.3 | 80.1 |
| Mitsubishi Oil | Baa3 | 1,147.91 | -35.87 | -22 | 70.4 |
| Nippon Oil* | A2 | 2,626.16 | 11.48 | 1.4 | 88.8 |
| Showa Shell* | Baa1 | 1,288.07 | 0.38 | 0.3 | 87.0 |

Source: Moody's Investors Service

* Long-term debt carries currently under review for possible downgrading

and European groups are reluctant to take on Japanese groups' extraordinarily high debt levels and their sticky web of refiner-wholesaler relationships.

The scenario that the Japanese government wishes to avoid is the failure of one of the big seven, prompting a round of bankruptcies of wholesalers and job losses.

The most likely outcome is that the industry will stagger on, gradually restructuring retail and refining operations.

The big seven have pledged to trim costs in upstream operations and to eliminate 10,000 of the nearly 60,000 service stations. They are already sharing facilities and refining technology. Yesterday, Japan Energy and Fuji Sekiyu said they would co-operate on crude oil importing and refining operations to cut costs.

Margin deterioration has slowed recently, as retail petrol prices have stabilised. Per-litre margins are about Y10, compared with a low of Y10 following the introduction of deregulatory reforms in April, according to Deutsche Bank.

But analysts warn that without drastic rationalisation, another dip in retail prices or even the seasonal decline in demand between January and March could push the weaker groups closer to failure.

"Unless we see an increase in cost reductions to the point where we see a breaking point, the red ink is just going to increase," says Lalita Gupta, industry analyst at Deutsche Bank.

That means it is only a matter of time before the real restructuring in Japan's oil industry begins.

Cosmo Oil, and Idemitsu Kosan are all operating at a loss, adjusting for changes in accounting practices.

Yesterday, Moody's US credit rating agency, warned that it had put Showa Shell's debt rating on review because of its deteriorating financial position. The group's debt is currently rated Baal, just above speculative quality.

With little hope for a recovery in profitability this year, analysts point to three options for the industry: a government-backed bail-out along the lines of the Y100bn loan arranged for Nissan, the carmaker; another merger or takeover; or the bankruptcy of one of the big seven followed by a restructuring managed by the banks and the Ministry of Trade

and International Industry. The first option appears the most likely, if history is any guide. In May, the Export-Import Bank, a government-backed institution, agreed to extend special loans to the big seven, in theory to fund crude oil purchases. Observers say the loans were a plan to save unfeehanded oil companies, especially Idemitsu Kosan.

But the funding has allowed the bloated oil companies to hold on to sprawling networks of unprofitable refineries and service stations while accumulating huge piles of debt. This has badly damaged their credit ratings: Moody's has assigned Idemitsu Kosan a B2 rating in view of the group's deteriorating debt position and launched a

review of Cosmo Oil, Nippon Oil and Japan Energy for a possible downgrade.

Alternatively, the industry could be heading for another tie-up. The Mitsubishi-Nippon Oil deal has renewed questions about a merger between a Japanese company and one of the several US and European groups with a stake in the Japanese market.

Showa, the Anglo-Dutch group, Exxon, the US-based conglomerate, and Mobil, the US petro group, have had retail operations in Japan for decades. British Petroleum has just opened its first service stations and plans to expand to over 120 outlets in the next five years.

But BP denies any intention to acquire a local group

and it is clear that other US

GLOBAL REACH

IN-DEPTH CAPABILITIES

TECHNOLOGY

ARM Holdings
United Kingdom

ARM leveraged our leading semiconductor and equity franchises for its £78 million IPO and the £52 million follow-on offering. With the first dual listed LSE / NASDAQ IPO in the technology sector, ARM was able to attract focused sector investors in the U.S. while benefiting from the burgeoning interest in technology stocks in the U.K.

ASML
The Netherlands

We helped ASML to take advantage of a highly attractive market window and raise NLG600 million in an overnight transaction. As sole manager of the issue, we succeeded in obtaining the highest ever conversion premium for a European convertible issue.

GEC Plessey Semiconductors
United Kingdom

The sale of GEC Plessey Semiconductors to Mitel Corporation of Canada for US\$225 million completed GEC's programme to re-focus on its core business through a series of disposals. GEC accessed our semiconductor advisory experience to help position GPS properly and find the best home for the company.

Lucent Technologies
United States

The £124 million acquisition of SDX Business Systems gave Lucent Technologies access to an established network of distributors in Europe and added new products and technological capabilities to their business. Our expertise in the telecom equipment sector and U.K. M&A ensured smooth structuring and completion of the transaction.

SAP
Germany

To increase its profile and broaden its investor base in the U.S. market, SAP chose to list its ADRs on the NYSE. By sponsoring the listing, we provided access to our industry-leading enterprise software research analysis, our deep penetration of the U.S. institutional investor base and our retail brokerage network.

STMicroelectronics
France/Italy

Following the successful completion of two previous landmark equity offerings, STMicroelectronics and its shareholders returned to us to raise more than US\$1.3 billion in the largest follow-on offering ever for a technology company.

MORGAN STANLEY DEAN WITTER

Amsterdam Bangkok Beijing Frankfurt Geneva Hong Kong Johannesburg London Luxembourg Madrid Melbourne Milan

Montreal Moscow Mumbai New York Osaka Paris São Paulo Seoul Shanghai Sydney Taipei Tokyo Melbourne Toronto Zurich

COMPANIES & FINANCE: THE AMERICAS

FINANCE PARTNERSHIP STATUS PROVES ATTRACTIVE AS MANAGING DIRECTOR GORDON DYAL SWITCHES FIRMS

Morgan loses M&A chief to Goldman

By William Lewis in New York

Goldman Sachs, the investment bank, has poached one of Wall Street's hottest merger and acquisition bankers from competitor Morgan Stanley Dean Witter.

In a surprise move, Gordon Dyal, 37, yesterday resigned as a managing director at Morgan Stanley to join Goldman as a partner and managing director in its mergers and acquisitions department.

Mr Dyal is recognised by other Wall Street bankers as one of the heaviest hitters in the M&A industry. He is an M&A generalist, advising clients about takeovers in a number of industries. He recently advised Amoco in

its \$5bn merger with British Petroleum.

Mr Dyal's decision to join Goldman illustrates the continuing lure of the firm's partnership after its decision to postpone its stock market flotation. Earlier this year Goldman attempted to poach a small number of bankers, traders and research analysts using the offer of lucrative stock grants.

It successfully recruited Kent Wilson, vice-chairman and a member of the management committee of Lazar Frères, and Michael Carr, from his position as co-head of mergers and acquisitions at Salomon Smith Barney. Both have been appointed partners.

In a memo to Goldman staff yesterday, Jon Corzine



Henry Paulson, left, and Jon Corzine, welcomed Mr Dyal AP

and Henry Paulson, co-chairs and chief executives of the firm said that Mr Dyal "brings to our firm more than 11 years of experience in M&A, having worked on a wide variety of transactions and client relationships".

Mr Dyal said: "I will be very much focused on helping Goldman achieve its goal to grow its merger and acquisition and investment banking business."

He said Goldman's on-off flotation plan was "not a factor". He added: "For me the reason I am joining is that I have spent an enormous amount of time working in the M&A business and the culture of the firm is the most important thing."

In recent days there has been a significant pick-up in

takeover activity in the US and Europe. Mr Dyal said: "The investment banks which can bring merger advice as well as sophisticated global capital markets advice will be the firms that

will be involved in most of the significant merger transactions in the future."

Morgan Stanley said: "We regret the departure of Gordon Dyal, he has been a good member of our team."

Ingersoll-Rand mulls sale of pumps division

By Peter Marsh

Ingersoll-Rand, the diversified US engineering group, has signalled its interest in selling its pump business in a move that might pave the way for negotiations with KSB, a big German pump producer keen to expand over the next few years.

David Devonshire, chief financial officer of Ingersoll,

said that as part of its review it might conclude that pumps did not complement the rest of its diverse interests. These include construction machines, golf carts, architectural fittings and refrigeration equipment for lorries.

"If someone came along with the right price, we might decide to sell [the pumps business]," said Mr Devonshire.

He said that as a result of Ingersoll's "more selective approach" to making and selling pumps - which led to a concentration on more profitable parts of the business - the pumps division was in good shape. It was showing a return on sales of about 7.5 per cent, against 4.5 per cent a year ago.

The world's \$26bn-a-year pump business is a key supplier to many large industries including oil and gas, chemicals and water treatment. In recent years, several big producers have merged to provide better global coverage, particularly in expanding markets such as south-east Asia, considered to have growth prospects despite short-term economic difficulties.

Ingersoll, which runs its pump business as the majority shareholder in a partner-

ship with Halliburton, the US energy services and engineering company, is reviewing the future of the division, which has annual sales of about \$1bn and is the world's fifth biggest pump maker.

Putting the division up for sale might attract the attention of KSB, the world's fourth biggest pump maker, which is keen to spend up to DM800m (\$485m) on pump acquisitions, mainly to bolster its activities in the US.

KSB, with total sales last year of DM2.1bn, most of

which came from pumps, is keen to expand its annual revenues from the US, now about DM130m, ten-

Strong jet market drives 28% jump at Bombardier

By Scott Morrison in Toronto

The rapidly growing market for regional jets has enabled Bombardier, the Canadian transport equipment manufacturer, to post a 28 per cent increase in third-quarter net earnings.

The aerospace division accounted for half of the company's sales and three-quarters of its profit.

The group, which makes aircraft, rail cars and personal recreational vehicles, said that third-quarter earnings were C\$125.5m (US\$81m), or 17 cents a share.

The results were slightly below some analysts' expectations of 18 cents, and Bombardier shares fell almost 2 per cent to C\$20.25 by mid-session yesterday. The company had earnings of C\$98.3m, or 14 cents, last year.

Bombardier's rail car unit reported a profit of C\$31.6m, compared with C\$18.5m last year.

Canadian banks see the appeal of mortgage securitisation

Attitudes to the practice in the industry are changing fast, reports Ted Jackson

Following more than a decade of resistance by Canadian chartered banks to securitisation, the off-balance-sheet funding technique that revolutionised US banking seems finally positioned to take off.

Some Canadian mortgage banking executives foresee an avalanche of deals in the next few years, deals that promise to alter fundamentally Canada's banking and securities landscape.

More than a third of Canada's residential housing mortgages will be securitised within three years, predicts Ian Bandeen, managing director for global securitisation at Nesbitt Burns, the Bank of Montreal's securities dealing subsidiary.

A victim of investor apathy and bank fixations on balance sheet asset growth, mortgage-backed securities have until now barely captured 5 per cent of Canada's mortgage market. While some analysts say Canadian banks remain far too concerned with asset size and asset growth as the key measures of success, these attitudes are now changing fast.

The rapid integration of

gauge securitisation, but also because it represents a sharp turnaround for a market that for years has been a Canadian financial afterthought.

While some executives see Mr Wahl's prediction as overly optimistic, most believe a period of rapid growth lies ahead.

"At the senior level of Canadian chartered banking, executives have latched on to securitisation as the answer to their problems," says Ian Bandeen, managing director for global securitisation at Nesbitt Burns, the Bank of Montreal's securities dealing subsidiary.

A victim of investor apathy and bank fixations on balance sheet asset growth, mortgage-backed securities have until now barely captured 5 per cent of Canada's mortgage market. While some analysts say Canadian banks remain far too concerned with asset size and asset growth as the key measures of success, these attitudes are now changing fast.

The rapid integration of

the North American banking market is forcing Canadian bankers to give high priority to concerns that are at the top of executive agendas at US banks. Bank size will take a back seat to concerns about return on equity and return on capital.

The appeal of securitisation is that it allows financial institutions to manage their balance sheets with far less capital, boosting the key measures of return on equity and return on capital.

One of the cornerstones that will underpin the growth of mortgage securitisation in Canada is a shift in Canadian mortgage funding economics, a shift that

has made balance sheet mortgage funding far more expensive from a return on capital standpoint.

"Consumers now negotiate big discounts off the posted mortgage rates," says Jim Robertson of Canada Mortgage and Housing Corp.

"The spreads have been cut in half."

mortgage securitiser. Its off-balance-sheet funding techniques allowed it to offer mortgage rates sometimes a half a percentage point lower than those of its chartered bank competitors.

Seeing that First Line's price cutting was a factor in the competitive pressures that have cut sharply into traditional Canadian mortgage spreads, CIBC executives were keen to harness Mr Wahl and Mr Calder's securitisation expertise.

Other Canadian banks are slowly recognising securitisation's potential as a device that can quickly boost key financial return ratios.

A multi-billion market in privately placed credit card backed securities has developed over the past 18 months, with all six chartered banks participating.

Canadian mortgage executives are uncertain when exactly the mortgage securitisation window will open wide. One thing they note, though, is that securitised markets are just now beginning to recover from a period of intense turmoil.

RESOURCES FINANCIAL TIMES
BHP gloom as product dips sharply

Stora Enso merger wins clearance

ENFORCE

Accelerate your company's financial training to enhance your business performance

FINANCIAL SKILLS Series

Best Practice Interactive Business Training

FINANCIAL TIMES MANAGEMENT

Financial Times Management, Slaidburn Crescent, Slaidburn, PR9 9YE. WWW.ftmanagement.com

Intellexis International Limited

The Financial Skills Series is produced by Intellexis International Ltd, a specialist media-based training and marketing organisation.

Intellexis

In today's business environment where time is limited and the pressure to deliver improved results is all important, managers at all levels must be financially astute.

In achieving this, traditional methods of training can be inflexible, costly and time consuming. But there is an alternative. The Financial Skills Series provides managers with best practice interactive financial training.

The Financial Skills Series is designed to enhance financial awareness and managerial business skills whilst offering flexibility of study and a cost effective solution to your training needs.

Available as a comprehensive financial training CD-ROM package, the equivalent of a 4-day training seminar, the Financial Skills Series consists of three courses that are also available separately:

FINANCIAL FUNDAMENTALS • OPERATIONAL ANALYSIS • STRATEGIC ANALYSIS

This easy-to-use step-by-step training programme is of practical use to all levels and types of managers; both non-financial and financial orientated, providing on-going assessment of skills before, during and after each course.

The Recognition of Major Companies

The Financial Skills Series is an authorised version of the highly successful Intellexis Finance series which has more than 30,000 users world-wide and has been adopted by many leading companies:

- BOC • British Telecom • Cadbury Schweppes • Cap Gemini • Chevron •
- Deloitte & Touche • Digital • GKN Westland • Glaxo Wellcome • Heineken •
- Hewlett Packard • IBM • ICI • ICL • Oracle • PepsiCo • Philips • Pirelli •
- Shell International • Thorn Group • UK Post Office • Unilever • Whirlpool • Zeneca •

CALL OR SEND FOR YOUR FREE DEMONSTRATION DISK NOW.

To obtain your FREE demonstration disk today, simply call the Financial Times Management Customer Services Department on

01704 508080

Or complete this coupon and enclose it in an envelope addressed to Financial Times Management (Dept. CS), FREEPOST, Slaidburn Crescent, Slaidburn, PR9 9BR

Signature _____ Date _____

Title (Mr/Ms/Mr) _____ First Name _____

Surname _____

Position _____

Company _____

Address _____

Postcode _____

Tel No. _____

Fax No. _____

E-Mail Address _____

ISS 1

جدة من الراحل

Merrill Lynch
of Phillips Diversified

FINANCIAL TIMES THURSDAY NOVEMBER 26 1998

21

25

COMPANIES & FINANCE: INTERNATIONAL

RESOURCES PROFIT TO FALL SIGNIFICANTLY

BHP gloomy as production dips sharply

By Stephen Wyatt in Sydney

Broken Hill Proprietary, the resources group, yesterday warned of a significant fall in its profitability for the six months ended November 1998 as a result of sharply lower steel and crude oil production and depressed crude oil and copper prices.

This gloomy near-term outlook comes just a week before Paul Anderson takes up his position as chief executive.

Poor conditions in the global steel market have seen BHP slash steel production by about 14 per cent, said Ron McNeilly, chief operating officer.

While the weaker Australian dollar has buoyed BHP's Australian commodity revenues, the cost of the depressed commodity markets has been high.

A move of 1 US cent per pound in the price of copper changes BHP's net profit by A\$15m (US\$9.6m), and a US\$1 per barrel change in the price of oil causes a

US\$55m change in net profit annually, said Elaine Prior, analyst at Merrill Lynch in Sydney.

Mr McNeilly said BHP's bottom line would be hit by delays in returning Bass Strait crude production to previous levels after an explosion two months ago.

He said profits would be "significantly lower" than the A\$783m, including exceptions, last time. Results for the six months ended November 98 will be reported early next year.

Last week, Ms Prior said that BHP's profits for the quarter ended Nov 30 could be A\$100m, compared with A\$110m last time. Earlier this month she forecast BHP's full-year net profit at A\$827m, against A\$1.3bn for 1997/98 before write-downs and exceptions.

BHP is negotiating with Japanese steel mills for next year's contract iron ore and coking coal prices. Analysts expect cuts of 12-15 per cent in coking coal prices and 7-10 per cent in iron ore prices.

Stora Enso merger wins clearance

By Greg McIvor in Stockholm

Stora and Enso yesterday received European Commission approval for their proposed merger, despite offering only limited concessions to reduce the combined group's grasp over Europe's paper industry.

The Swedish and Finnish groups - which will form the world's largest paper and board company - took five months to convince Brussels the merger did not undermine competition.

The Commission said it was satisfied Stora Enso would not enjoy a dominant share of the European newsprint and magazine paper markets. Brussels had also expressed deep unease over the merged company's strength in liquid packaging board market, of which Stora and Enso together control about 75 per cent.

However, the Commission - which at one point demanded that the companies sell one of their two liquid board mills - said it had dropped its objections after the companies offered a series of concessions.

These included Enso agreeing to sell its Pure Pak converting unit to Elopak, the Norwegian company which is Europe's second largest supplier of liquid packages. Stora and Enso also agreed to price controls

on liquid packaging board for a limited period and to support any future move to lift import duties on North American imports of liquid packaging board to the European Union.

Industry experts said this gesture indicated the two companies supported the market being fully opened to foreign competition.

The sale of Pure Pak means the combined group will withdraw from the liquid packaging converting market, which is dominated by Tetra Pak of Sweden, Elopak and SIG Combibloc, the German group.

Pure Pak has annual sales of FM220m (\$42.5m), corresponding to a mere 0.3 per cent of Stora Enso's turnover.

Stora and Enso said the Commission's decision vindicated their argument that liquid board was part of a wider market spanning materials such as glass and plastic.

In addition, the groups argued that their customers, such as Tetra Pak and Elopak, were free to obtain liquid board from North American suppliers.

Analysts said the concessions were less extensive than expected. Stora's most-traded A shares jumped SKr10 to SKr105 but Enso's R shares eased FM0.90 to FM46.90.

COUNTRY REVIEWS - 191 COUNTRIES - 191 REPORTS!
Political, Economic, Geopolitical, Trade Trends
and more...
\$12.95 per Report, with significant discounts for multiple orders.
191 reports for \$12.900!
Order on the Web at www.ubsonline.com
Call 1-800-362-1922 or fax 1-516-713-3554 or write UBS at P.O. Box 2000, Dept. 1922, New York, NY 10016

FT GUIDE TO WORLD CURRENCIES, published in Monday's newspaper and covering over 200 currencies, is now available by calling the following number from the keypad of your fax machine: 0891 437 091. Calls are charged at 30p/min charge rate and 30p/min in all other rates. For service outside the UK please telephone +44 171 873 4373 for details on Offshore International.

FutureSource
A Division of Dow Jones & Company
High speed, high quality real-time data on Futures, Options and FX.
Charting and analysis software including:
Tradestation from Omega Research
For FREE info and demo CD,
call 0171 873 8867
or Email: customerservice@futuresource.com

The new Weekly Petroleum Argus
Weekly intelligence brief on energy, investment and politics
Petroleum Argus
Free trial (44 171) 359 8792 Email: sales@petroleumargus.com

TENFOR
A member of the Euro-American Group
For more info and FREE demo disc call
+44 (0)171 405 1004 <http://www.tenfore.co.uk>

If you would like to advertise, or require any further information, please contact: Sheila Donovan
Tel: 0171-873-4923 Fax: 0171-873-3062

Newcrest Mining forges ahead with expansion strategy

The Australian group aims to double its gold output in two years, write Gwen Robinson and Stephen Wyllie

Profitable new gold mines in Indonesia and Australia, aggressive cost-cutting and ongoing corporate restructuring are driving the push by Newcrest Mining to become Australia's second largest gold producer and the world's 15th largest by 2000, according to Gordon Galt, managing director.

Newcrest, which ranks among Australia's largest gold producers, has announced a target to more than double its annual gold output to 1m ounces within two years, up from 450,000 ounces in the year to June.

Central to this ambitious strategy are plans for two new gold mines and expansion of existing operations over the next two years.

But the optimistic growth projections also reflect sweeping changes to Newcrest's structure and a new emphasis on cost cutting.

Mr Galt is the first to acknowledge the doubts that linger among investors from the company's recent misfortunes. When he joined Newcrest, profits and gold production had suffered from a

series of poor management decisions.

The company had lost its blue-chip status of the early 1990s. Its share price plunged from more than A\$6 in early 1996 to A\$1.30 last December following massive cost increases at some mines and a disastrous attempt to force a merger with Normandy Mining, Australia's largest gold producer.

Investors greeted with scepticism the board's appointment of Mr Galt, who is a mining engineer with a solid background in coal but no experience in gold.

Nearly one year on, Newcrest is on track to sharply increase gold output to nearly 700,000 ounces in the year to June and its share price has nearly doubled.

The company, which has its headquarters in Melbourne, has already changed shape under Mr Galt's "refocusing strategy" to divide operations geographically into "east" and "west" and redeploy senior management to the field.

"East" encompasses Newcrest's operations in eastern

Australia as well as Indonesia, while "west" covers its Telfer, New Celebration and 23 per cent-owned Beddington mines in Western Australia.

"The idea is not new - Rio Tinto and other mining companies have been pushing people back toward mine sites for some time now... it makes sense," he said.

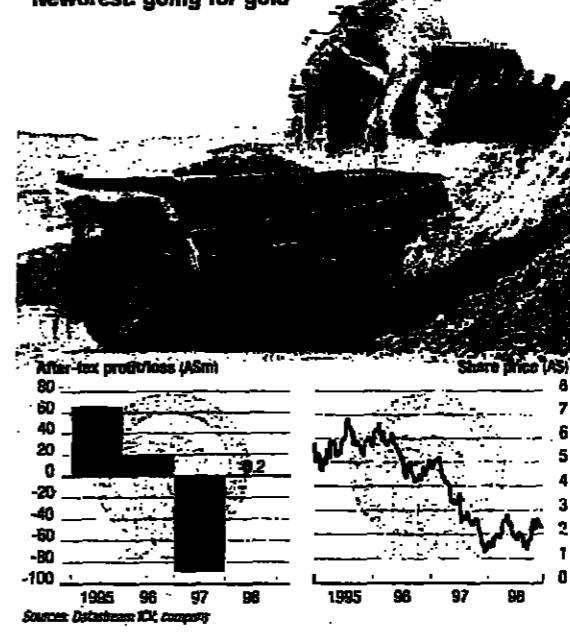
At Telfer, Newcrest's flagship mine, aggressive cost-cutting reduced production costs by 10 per cent this calendar year, saving A\$4m (\$US2.6m). In Indonesia, construction is about to start on the A\$90m Gosowong gold project.

Analysts believe the mine, with its extremely high-grade ore deposit, will be highly profitable. It is due for commissioning in July 1999.

Galt says will not be threatened by Indonesia's recent political upheaval because the mine is in an isolated location.

In the current year, the critical factor in Newcrest's rejuvenation will be the progress of Cadia Hill, its recently commissioned copper/gold development in

Newcrest: going for gold



Source: Dateline, EXXON Corp.

central New South Wales. With a massive, low-grade deposit and the world's largest SAG (semi-autogenous grinding) mill, capable of processing 17m tonnes of ore a year, Cadia is expected to produce 250,000 ounces of gold this year, peaking at 500,000 ounces by 2001.

Newcrest is also develop-

ing the nearby Ridgeway deposit and eyeing other potential developments in the area, as well as continuing exploration in Western Australia.

Such moves helped the company edge back into the black in the year to June. Although net profit was a meagre A\$17.3m, it represented a sharp turnaround from the previous year's loss of A\$88m. Mr Galt says the year has set the scene for ramping up gold production and increasing profitability.

"People were wondering whether we could cut costs. They were asking if Cadia would last, they had concerns in Indonesia about whether we could get the new mine built and operating. Now look forward 12 months, with all these things lined up and us generating close to 900,000 ounces a year - there's going to be a lot of cash coming out of Newcrest," he says.

What managers should know about the euro is just a mouse click away: www.ubs.com/pbeuro



Seize the opportunities of the euro.

Swiss Private Bank and the Swiss UBS are in the centre of European and a well prepared for the establishment of the European Monetary Union. We're reorientated to the new opportunities created by the euro. Our unique and best known services remain available on the Internet, from our personal bankers and through our telephone and fax services.

► Trade Euro-Dollars

► Investors guide to the euro

► Business and the euro

► Publications

► Euro Euro-Hedge

For more information, please call 0171-873-4373 or fax 0171-873-3062. Or visit our website at www.ubs.com/pbeuro.



COMPANIES & FINANCE: INTERNATIONAL

New helmsman at Kvaerner hints at change of course

Analysts have high hopes that Kjell Almskog can revive the fortunes of the Anglo-Norwegian group, writes Valeria Sköld

When Kjell Almskog was appointed chief executive of Kvaerner a month ago he was greeted as the saviour of the struggling Anglo-Norwegian engineering and shipbuilding company that had seen its value more than halved within a year.

On the day of his appointment on October 23, the company's shares shot up Nkr16 to Nkr139, after a year in which its market capitalisation had fallen 61 per cent to Nkr3.5bn (\$775m).

The market rejoiced over the final replacement of Erik Tonseth, who was ousted after 10 years as chief executive in mid-October.

The company was struggling to sell off non-core assets and rid itself of more than Nkr12bn in net interest-bearing liabilities inherited from the acquisition in 1996 of Trafagru House, the UK construction and shipbuilding company.

Its position was worsened further by increases in working capital.

Mr Almskog, the 57-year-old executive vice-president of the oil, gas and petrochemicals division of Swiss-

Swedish engineering company Asea Brown Boveri, was hailed as an assertive genius, capable of saving Kvaerner and leading it through a massive restructuring period.

Although Mr Almskog plays down the Messianic qualities the market has ascribed to him, he nevertheless appears confident about the task ahead. "I see problems all over in Kvaerner... but many of them are easy to fix," he said in an interview at his new headquarters in London.

"I'm systematic and build by stone," he said. "I'm not a miracle doctor.

"I'm an ordinary guy married to the same wife for 34 years. And I can confirm I cannot walk on water."

Mr Almskog is keeping his cards close to his chest in the remaining week or so before he takes up his post officially on December 7.

But the tough-talking executive did reveal that he planned a "slow and steady 15 degree change of course" for Kvaerner over the next two to four years.

While remaining coy about which core businesses might



Kjell Almskog: 'I see problems all over in Kvaerner... but many are easy to fix' Jason Orton

be sold, he confirmed that Kvaerner would become smaller. That meant selling off assets, even at a loss, if need be, Mr Almskog said.

Analysts predict he would reduce the size of Kvaerner by 30 per cent by selling the product side of its metals and pulp and paper divisions and its oil and gas products arm.

Mr Almskog said a next move would be to improve operations to survive during poor market conditions.

Shipbuilding is among the sectors that have suffered a downturn in the market. He said Kvaerner would have to change the nature of the contracts it took on in the future so the company was not, for example, financing the entire cost of building a ship from the outset.

Shipbuilding accounts for about 16 per cent of the company's Nkr74bn annual turnover but, of its core activities, generates the most in operating profits.

Some analysts foresee tough times ahead. "I doubt it will remain a Nkr80bn business," said Ole Sørøe, an analyst at Morgan Stan-

ley in London, regarding the restructuring challenges at Kvaerner. "The company has a market capitalisation of Nkr3.5bn, about 5 per cent of its [book] value. That's the normal pricing of a bankrupt company."

Analysts have, however, placed high hopes on Mr Almskog who left a prestigious position with ABB in Zurich, leading one of the new core businesses in a company worth \$31bn in sales.

They have watched him lift profits at ABB's oil, gas and petrochemicals company. Kvaerner's rival,

Kvaerner, meanwhile, suffered more than Nkr1bn in write-downs on project losses, particularly in its oil and gas division and its commercial satellite project, sinking the company into a Nkr1.4bn net loss for the third quarter, compared with a profit of Nkr3m a year earlier.

Mr Almskog's latest task is quite a change for the man who began his management career in London three decades ago, marketing soap at Aker Maritime, who served five years under Mr Almskog at ABB in Norway during the 1990s: "He's a soft issue person. He's a bottom-line guy. But he creates results."

He returns to London this time with a Harvard degree, the experience of a significant turnaround at ABB under his belt, a £7,000 annual Davidoff cigar habit and a penchant for expensive cars.

During his time at ABB, Mr Almskog built up a reputation as a tough and demanding manager. According to Jan Wennestrand, executive vice-president of Aker Maritime, who served five years under Mr Almskog at ABB in Norway during the 1990s: "He's a soft issue person. He's a bottom-line guy. But he creates results."

Statoil buy worries Saga

By Valeria Sköld in London

Saga Petroleum, Norway's third largest oil company, yesterday criticised the purchase of a 5 per cent block of its shares by Statoil, the state oil company, describing it as a threat to keeping three independent Norwegian oil companies.

Statoil has effectively increased its stake from 15.26 per cent to 20 per cent of the voting stock. State Street and Chase Manhattan acquired a further 6.19m Saga shares on Tuesday on Statoil's behalf, raising Statoil's holding to 25 voting right shares.

"This came as a surprise

while [Statoil and Saga] were in the process of talking about co-operation," said Diderik Schnitter, Saga chief executive.

Statoil has said the move was an "interesting financial and strategic investment that would create a better basis for strengthening the co-operation between the two [companies]."

But Saga fears the move threatens its independence and says Saga's shareholders and employees would be best served by maintaining three independent Norwegian oil companies.

Industry analysts said there were also fears that Statoil appeared to be build-

ing up a position in Saga in order to fend off a possible takeover bid of Saga.

Saga operates as the only non-state majority owned Norwegian oil company, after Statoil and Norsk Hydro, which is 51 per cent owned by the state.

The government yesterday re-affirmed its commitment to maintaining three Norwegian oil companies.

Jon Ove Lindoe, of Statoil, said yesterday: "We don't see actually see how an increase from 15 to 20 per cent on behalf of a major shareholder should alter or complicate further the co-operation between the two companies."

The broadband network.

Newbridge meets forecasts

By Scott Morrison in Toronto

Shares of Newbridge Networks were up almost 13 per cent to C\$43.70 at mid-session yesterday after the Canadian networking equipment manufacturer reported its third consecutive quarterly increase in earnings, suggesting the troubled company is returning to financial stability.

The shares received an added boost when Newbridge announced it had won a contract to provide equipment that will enable China's postal service to build its core national multimedia network.

The broadband network to be developed in conjunction with Siemens of Germany, will enable the service to deliver voice, data and internet services in 31 provinces. Terms of the contract were not disclosed.

Earnings before exceptional items were C\$47.6m (US\$30.7m), or 27 cents a share, for the second quarter to November 1 - in line with expectations although down 18 per cent year-on-year. Net earnings were C\$33.5m, or 30 cents.

Newbridge is implementing a big restructuring programme to restore investor confidence as it attempts to increase its share in traditional markets while capturing a larger proportion of the growing market for data network equipment.

Revenue for the quarter rose almost 6 per cent from the previous quarter to C\$457m, but gains were offset by rising costs. New technology, such as the asynchronous transfer mode (ATM) platform, continued as the prime driver for growth in the company's wide area networks revenue.

Sales of ATM and frame-relay networking equipment accounted for 54 per cent of revenue, against 45 per cent last time.

Sales of its older time division multiplexing equipment fell to C\$19.4m, the highest in five quarters.

CONTRACTS & TENDERS



DIVESTITURE OF STATE-OWNED ENTERPRISES

Invitation to submit bids for the acquisition of assets of

National Oil Palms Limited

The Government of Ghana, acting through its agent the Divestiture Implementation Committee ("DIC"), hereby invites interested persons to submit bids for the acquisition of the assets of National Oil Palms Limited (NOPL).

ENTERPRISE PROFILE

NOPL was established in 1983 as a wholly owned state enterprise to take over and manage the oil palm plantations in the Western Region of Ghana at Pretsea and Sese then belonging to the erstwhile State Farms Corporation. The nature of NOPL's business is the cultivation of oil palm; the purchasing, processing and distribution of oil palm bunches and oil palm products; and the undertaking of appropriate activities related to the oil palm sector. The Government of Ghana which is the 100% shareholder in the company now wishes to divest NOPL's assets to a suitable purchaser who will carry on and further develop the business established to date.

BID INFORMATION

Bid documents (including detailed bid procedures) will be provided to interested persons upon return of DIC's standard form confidentiality undertaking, duly signed, and payment of the appropriate fee. Bids from persons who do not comply with these requirements will not be accepted. Completed bids must be delivered to DIC on or before 1700 hrs. (GMT) January 22, 1999.

Interested persons should contact:

EXECUTIVE SECRETARY
Divestiture Implementation Committee
F35/5 Ring Road East, North Labone
PO Box C 102, Cantonments
Accra, Ghana
Tel: (233-21) 772049, 773119, 760281
Fax: (233-21) 773126
Email: dicgh@ncs.com.gh

LEGAL NOTICES

No. 0454 of 1997
IN THE HIGH COURT OF JUSTICE
CHANCERY DIVISION
COMPANIES COURT

NOTICE IS HEREBY given that by an Order dated 2 February 1998 made in the above matter, the Court awarded a solvent scheme of arrangement ("the Scheme") between HIRUK Limited ("the Company") and its lenders and Non-
Insurer Creditors (as defined in the Scheme) to the Scheme Managers on 22 January 1998 which approved the Scheme. On 2 February 1998 a copy of that Order was filed with the Register of Companies and on that date the Scheme became effective.

It is a provision of the Scheme that all claims against the Company by the Scheme Managers before the Bar Date which is 3 February 1999, Any claims made to the Scheme Managers after 3 February 1999 and any claims made to the Scheme Managers and/or creditors who file a claim with the Scheme Managers on or before 22 January 1998 shall be extinguished.

Any party claiming to be a creditor of the Company who has not already notified his/her claim to the Scheme Managers and therefore cannot claim them at the address below before 3 February 1999, copies of the Scheme and the Scheme Managers' address may also be available from the Scheme Managers.

The Scheme Managers are Ipc Judd, 186 City Road, London EC1A 2DZ, England.

DATED this 1st day of October 1998.

David Arnold Cooper
6-8 Beaufort Street
London WC2H 8DD
England

Ref: 423
Solicitors for the Company

CONTRACTS & TENDERS

HELLENIC REPUBLIC

HELLENIC TOURISM ORGANISATION (HTO)

Request for Proposals (R.F.P.)

The Hellenic Tourism Organisation (HTO) hereby invites interested parties to take part in an international public tender, with sealed bids (without counter-bids), for the tourist development and long-term use and operation of:

- an area of 785 "stremmatia" (1 stremma = 1000 m²) in the district of Platystomo
- an area of 805 "stremmatia" in the district of Ypati
- an area of 760 and another of 309 "stremmatia" in the district of Thermopylae and
- an area 689 "stremmatia" in the district of Kamenaria Vourla

all situated in Central Greece and all containing thermal springs. The development of the areas should be based on the use of these springs. The bidding will be conducted in the offices of the Directorate of Exploitation of the HTO at 7 Voulis Street, Athens, 6th floor Conference Room on Monday, 5th April 1999 from 10:00 hrs to 12:00 noon before a Bidding Committee set up for this purpose.

Interested parties can obtain all the necessary information from the day following publication of this Request for Proposals from the Directorate of Exploitation of the HTO at 7 Voulis Street, Athens, 6th floor Conference Room on Monday, 5th April 1999 from 10:00 hrs to 12:00 noon before a Bidding Committee set up for this purpose.

The Secretary General
M. Kirikidis

PERSONAL

PUBLIC SPEAKING

Training and speech writing by award winning speaker.

First lesson free.

Tel: (01272) 861133

FT
FINANCIAL TIMES

The FT can help you reach additional business readers in France. Our link with the French business newspaper, Les Echos, gives you a unique recruitment advertising opportunity to capitalise on the FT's European readership and to target the French business world.

For information on rates and further details please telephone:
Toby Finden-Croft on +44 171 573 3456

EGP - Hermes
Notice is given of an Extraordinary General Meeting of Shareholders of the Company to be held at head office 58, Tahrir St., Giza, Cairo, Egypt on Sunday, December 6, 1998 at 11:00 a.m. in order to confirm the Company's amendments to the articles 6 and 7 of its by-laws, to reflect the recent capital increase from Twenty Three Million Egyptian Pounds to Twenty Nine Million Three Hundred Twenty Five Egyptian Pounds.

The Board of Directors

National Power

competitive credit

Andrew Taylor

Carlton choc

JM may spin off division

Gulf Precious

Loyalty Mart

Brentwood

Market

Financial Services

Global Offshore

Cayman Financial Brokerage

Index Futures, Options and Guaranteed Funds

1000 HRS GLOBAL OFFSHORE

COMPANIES & FINANCE: UK

ELECTRICITY POWER STATION SALE TO FACILITATE MIDLANDS ACQUISITION

Natl Power plans disposal

By Andrew Taylor and Thorold Barker

National Power, Britain's second largest generator, plans to sell one of the world's biggest coal fired power stations in a bid to persuade the government to allow it to buy one of the country's largest regional electricity suppliers.

The sale of the Drax power station in North Yorkshire and purchase of Midlands Electricity supply arm is the latest in a series of large UK power industry transactions which are rapidly changing the landscape of the sector.

The sale of the Drax station is expected to raise at least £2bn (£3.3bn). National Power has agreed to pay £180m cash to GPU and Cinergy, the US joint owners

of Midlands' supply business which has 2.2m customers. National Power could pay a further £20m-£40m depending upon eventual capital liabilities.

GPU and Cinergy plan to keep Midlands' distribution network. It would separate the ownership of regional transmission lines and retail supply operations for the first time in Britain.

The sale of the Drax acquisition, due to be completed by next March, and the sale of Drax will need to be approved by Prof Stephen Littlechild, the electricity industry regulator. Peter Mandelson, trade and industry secretary, has ordered National Power and PowerGen, the two largest fossil fuel generators, to sell some of their coal-fired plant to encourage competition

and protect coal sales while new trading arrangements are introduced.

PowerGen has offered to sell two 2000MW power stations, in return for being allowed to buy East Midlands, the country's third largest electricity supplier. Mr Mandelson yesterday approved these proposals.

Prof Littlechild is understood to have wanted each of the generators to sell 6000MW but was overruled in the case of PowerGen. The regulator said yesterday that no decision had been reached on disposals by National Power.

Keith Henry, National Power's chief executive, said there had been strong international interest in buying the company's coal plant. About a dozen potential buy-

ers, including some from the US, have expressed interest in the PowerGen plants.

The sale of Drax will reduce National Power's 21 per cent share of the UK generation market to 12 per cent, slightly less than PowerGen after its disposals. Analysts expressed surprise yesterday that the company had chosen to sell one of Europe's cleanest and most efficient coal fired plants, rather than some of its other power stations. National Power paid £240m to fit five gas desulphurisation equipment at Drax.

Its shares fell 22p to 538p. The company also reported a 20 per cent fall in pre-tax profits to £211m for the six months to September 30.

Lex, Page 16

Competitive creed sparks power surge

Andrew Taylor analyses National Power's £180m purchase of Midlands Electricity's retail supply business

The map of Britain's former publicly owned electricity industry is being redrawn almost daily. The deal announced yesterday - National Power's £180m purchase of Midlands Electricity's retail supply business - may be dwarfed in cash terms by some recent purchases, but it is just as important strategically.

Two principal factors are driving the latest wave of takeovers and mergers. One is the phased introduction of competition for Britain's 24m domestic electricity customers, due to be completed by next June. Alongside this are plans from Stephen Littlechild, the industry regulator, for a more competitive and transparent wholesale electricity market, with the kind of futures and spot market trading common in other commodity markets.

The start of competition in other European power markets is also stimulating interest in the sector. Most European Union members will be required next February to open at least 25 per cent of their electricity supply market to competition.

Against this background, more than £2bn will have been spent this year on acquisitions of UK electricity companies, assuming London Electricity is sold for more than £2bn to either Electricité de France, the French power monopoly, or British Energy, the nuclear

generator. Generators such as National Power have become concerned that wholesale power price movements will become increasingly volatile in more liberalised markets, and want to buy retail suppliers to give them direct access to large groups of customers.

They believe this will give them greater market knowledge and flexibility to cope with electricity price swings. Long-term fixed-price electricity contracts between generators and suppliers, for example, can become a burden during cold snaps if generators do not have enough power to meet overall demand and have to buy extra, higher-priced supplies in the spot market.

Keith Henry, National Power's chief executive, said: "It obviously helps as power trading increases to have an integrated business with access to generation at one end of the market and retail supply at the other."

Through its deal with Midlands, National Power will achieve this objective as other generators such as PowerGen, Eastern and Scottish Power have also done.

In this case, the local network of distribution wires will remain in the hands of Midlands' joint owners, GPU and Cinergy of the US. The move is in line with proposals from Prof Littlechild that supply and distribution should be run by separate management in order to prevent companies from stopping competitors supplying power along their wires. But this would be the first time that a regional supplier and distributor have been split apart under separate owners.

GPU and Cinergy intend to retain the distribution business, which in the year to March 31 generated pre-tax profits of £142.5m on turnover of £243.9m. The returns from monopoly regional distributors are attractive but are strictly regulated, and value can only be increased by improving efficiency. Supply margins, by comparison, are thin. Midlands' supply business last year generated pre-tax profits of just £15m on sales of £1.14bn to 2.2m customers.

To pave the way for its

proposed purchase of the Midlands supply business, National Power is offering to sell its 4000MW Drax power station in North Yorkshire, Europe's biggest coal-fired generating plant.

The deal which most closely parallels National Power's offer for Midlands is PowerGen's purchase of East Midlands, the country's third largest electricity supplier, for £1.9bn. Here too, PowerGen, the UK's second largest fossil-fuel generator behind National Power, has offered to sell two coal-fired power stations... totalling 4000MW, in return for being allowed to purchase East Midlands.

Peter Mandelson, trade and industry secretary, yesterday approved the purchase of East Midlands by PowerGen, which has offered to sell its Ferrybridge C and Fiddler's Ferry power stations.

Keith Henry, chief executive of National Power, said: "We wanted someone who is on their way and wants to make his mark."

Carlton's shares have underperformed the market in recent months, amid concerns about the future of operations such as Technicolor, its video production arm, and its 50 per cent stake in the UK Digital pay television group.

Carlton shares closed 8p down at 464p.

Mr Green said Mr Cain would bring "energy and enthusiasm" to the job. "We wanted someone who is on their way and wants to make his mark."

Carlton's shares have underperformed the market in recent months, amid concerns about the future of operations such as Technicolor, its video production arm, and its 50 per cent stake in the UK Digital pay television group.

Carlton shares closed 8p down at 464p.

Carlton chooses chief executive

By John Gapper

Carlton Communications, the media company founded and chaired by Michael Green, has appointed Steven Cain, the 34-year-old marketing director of the supermarket group Asda, as its new chief executive.

The appointment was welcomed by several investors and analysts who said Mr Cain was seen as a strong choice, despite his youth and lack of experience in the television, video and film

processing operations within Carlton.

The appointment, prompted by the retirement of June de Moller as managing director, will be watched closely by investors because of questions over whether Mr Green is willing to devolve management power.

Some analysts said the fact that Mr Cain did not have an established record as a chief executive made it less likely that he would act as an independent force. Mr Green will remain executive

chairman of the company. However, others said Mr Cain was likely to complement Mr Green. "There seems to be a good chance of a collaborative relationship, so I would see it as a positive appointment," said Neil Blackley, an analyst at Merrill Lynch.

Mr Cain has worked at Asda for six years following a spell at Kingfisher, and is seen as one of a group of strong young executives under Archie Norman, Asda's chairman.

Mr Green said Mr Cain would bring "energy and enthusiasm" to the job. "We wanted someone who is on their way and wants to make his mark."

Carlton's shares have underperformed the market in recent months, amid concerns about the future of operations such as Technicolor, its video production arm, and its 50 per cent stake in the UK Digital pay television group.

Carlton shares closed 8p down at 464p.

JM may spin off division

By Charles Pretzlik

Johnson Matthey, the precious metals and ceramics group, attempted to revive its flagging share price yesterday when it said it would consider spinning off its electronic materials division.

Analysts estimate the business, which supplies materials, packages and printed circuit boards to the semiconductor industry, could be valued at between £300m (\$498m) and £450m (£747m).

Johnson Matthey has spent some £370m on acquisitions to build the division over the past five years.

The division has suffered heavily as a result of the worldwide slowdown in the semiconductor market, but

Chris Clark, who took over as chief executive in June, said: "The first signs of recovery may have been felt in the last month or so."

The shares, which have fallen from 88p a year ago, rallied 13p to 92½p.

Johnson Matthey's move follows a strategic review of the group by Mr Clark. He said: "Our board is determined to improve shareholder value. To do this we have refocused the group's strategy." However, he denied the board had been stung into action by its investors.

Johnson Matthey is being advised by Credit Suisse First Boston on what its next step should be. The options for the business include a trade sale or a flotation on Nasdaq.

the then market price of 111p.

That initial approach also upset minority investors, including Electric Fleming and Norwich Union. They went to the High Court to complain that the dominant shareholder was acting in a way unfairly prejudicial to other investors. They lost the legal battle, but Emerson withdrew.

Yesterday, Nick Ross of Electric Fleming, which has 4.4 per cent of Astec's shares, said minority shareholders were getting a raw deal: "We think the offer undervalues the company." He will be meeting other big

shareholders in the next few days to consider their course of action.

Norwich Union, which has just over 2 per cent of the shares, said that when it backed the court action in May, it regarded 111p as inadequate.

Warburg Dillon Read, advisers to Astec for more than 10 years, resigned on Tuesday. It is understood that it did so because institutional shareholders would not support the offer.

Howard Lance, chief executive of Astec, said the board had "no choice but to take a realistic view" of the latest approach.

Amoco shareholders will vote on the tie-up on December 10.

Sir John Browne, BP chief executive, said the vote "keeps us firmly on track to meet our objective of closing the deal by the end of the year".

Peter Sutherland, BP chairman, stressed the merged entity, which he described as "one of the

On Digital aims for 350,000 by end of 1999

By Cathy Newman and Elizabeth Robinson

On Digital, the pay-TV group, is aiming to sign up 350,000 subscribers by the end of next year, one of its shareholders, the media and leisure company Granada, revealed yesterday.

Charles Allen, chief executive of Granada, said the launch of On Digital's 30 channels earlier this month was "potentially a very valuable business indeed".

Granada and fellow media group Carlton Communications each own a 50 per cent stake in On Digital, which broadcasts digital terrestrial television via rooftop aerials.

Installing On Digital at "a very attractive, very competitive rate" in pubs, clubs and hotels.

Mr Allen's comments came as Granada unveiled a 17 per cent increase in pre-tax profits to £77.3m for the year to September 26. Gerry Robinson, chairman, was bullish about the group's prospects and pledged to continue double-digit profit growth for the next three years.

On Digital plans to attract 1m customers by the end of 2000, and would break-even the following year - its third full year in operation - when it aims to achieve 2m subscribers.

The figures, not previously made public, look conservative against projections from British Sky Broadcasting, the satellite company which last month started broadcasting 140 digital channels.

It has said it will sign up 200,000 subscribers to its new technology by Christmas.

However, some of BSkyB's digital customers are existing analogue subscribers who have upgraded to digital.

On Digital hopes to make £100m (£166m) in profits once it has signed up 3m subscribers. Mr Allen said Granada was considering



Gerry Robinson: bullish

COMMENT**Granada**

Granada is going great guns. Yesterday's strong full-year results from the UK leisure and media conglomerate allayed some concerns about the cyclical nature of its earnings - hence the 4 per cent rise in the shares. On sales up 10 per cent, operating profit margins have strengthened to 24.4 per cent from 22.5 per cent last year, and are among the highest in the industry. Having underperformed by 10 per cent this year to reach a 22 per cent discount to the market on a price/earnings basis, Granada's stock is now in strong recovery mode.

Much of the portfolio, such as roadside restaurants, budget lodges and the contract catering business, is living up to management boasts of resilience to a downturn in consumer spending.

But is this enough? With the disposal of its direct stake in British Sky Broadcasting, Granada has shown some readiness to unlock value. This should go further. Now that the dust has settled on its acquisitions of Forte and Yorkshire Tyne Tees television, the conditions are right to move towards the next big deal - a starburst. Although break-ups and demergers are not guaranteed to create value, splitting the group into its unrelated hotel, restaurant, rental and media components seems a natural evolution for the now-strengthened company. This should help erode Granada's current 15 per cent discount to its break-up value. And it would be good to do it from a position of strength too.

Carlton Communications

Who will be boss at Carlton Communications: Michael Green, the long-time chairman, or Steven Cain, the new youthful chief executive? The honest answer is nobody knows - and that is a touch worrying. Carlton certainly could benefit from new blood. Mr Green is a font of ideas - some good, some not so good - but he has lacked a strong foil inside the company. Indeed, until now, he has not had a chief executive at all - only a managing director. Shareholders will be watching how the relationship between the two men develops. With luck, they will make an excellent double-act. But there are two worries - from opposite directions. First, that the 34-year old Mr Cain will be too easily bossed around. Second, that a power struggle will break out as Mr Cain seeks to show he is in charge. Neither would be good for investors.

its shipbuilding division.

The impact of the Ulstein deal on Vickers' market share in propulsion makes the chances of a bid for Vickers by TI Group less likely. TI owns Lips, the propeller and marine seals business, and has considered buying Vickers' Kamewa side. Analysts would not rule out a spoiler bid from TI.

Ulstein would fill geographic gaps for Vickers, as Ulstein is stronger than it in the US and south-east Asia.

Vickers in talks to buy Ulstein

By Andrew Edgedcliffe-Johnson, Charles Pretzlik and Valeria Skidmore

Vickers, the UK engineering group, yesterday said it was in talks about a recommended takeover of Ulstein Holding, the Norwegian marine engineering group.

The move is the strongest indication yet that Paul Bussell, chief executive since May, intends to reposition Vickers to concentrate on marine propulsion. There

have been questions over its strategy since it sold Rolls-Royce Motor Cars earlier this year to Volkswagen of Germany.

Peter Coulter, an analyst at Charterhouse Tilney Securities, said: "People have wondered what the strategy at Vickers is going to be. This is building up their strongest business." If the deal with Ulstein can be completed by the first quarter of 1999, Mr Bussell is then expected to turn his

attention to selling Vickers' tanks business.

Carlyle Group of the US is known to be interested in the defence division and part of the turbine components business, but is unlikely to make any hostile move.

Vickers said it was in talks "with the aim of reaching an agreement on the terms of a recommended offer for all the shares in Ulstein, as a result of which Vickers would acquire all of the businesses of Ulstein, excluding

its shipbuilding division."

The impact of the Ulstein deal on Vickers' market share in propulsion makes the chances of a bid for Vickers by TI Group less likely. TI owns Lips, the propeller and marine seals business, and has considered buying Vickers' Kamewa side. Analysts would not rule out a spoiler bid from TI.

Ulstein would fill geographic gaps for Vickers, as Ulstein is stronger than it in the US and south-east Asia.

Ulstein would fill geographic gaps for Vickers, as Ulstein is stronger than it in the US and south-east Asia.

Ulstein would fill geographic gaps for Vickers, as Ulstein is stronger than it in the US and south-east Asia.

Ulstein would fill geographic gaps for Vickers, as Ulstein is stronger than it in the US and south-east Asia.

Ulstein would fill geographic gaps for Vickers, as Ulstein is stronger than it in the US and south-east Asia.

Ulstein would fill geographic gaps for Vickers, as Ulstein is stronger than it in the US and south-east Asia.

Ulstein would fill geographic gaps for Vickers, as Ulstein is stronger than it

EQUITIES

Holiday keeps Europe lacklustre

EUROPEAN OVERVIEW

By Kieran Merchant

European equity prices ended lacklustre as markets gave way to holiday sentiment in the US. Today is Thanksgiving day and caution characterised trading.

The FTSE Eurotop 100 index fell 10.24 or 0.36 per cent to 2,660.33 while the broader Eurotop 300 dropped 2.57 or 0.22 per cent to 1,146.87. The FTSE Ebloc 100 index, comprising stocks in countries forming part of the first wave of euro-convergence in January, gained 2.44 or 0.26 per cent to 865.97.

The leisure and hotel sector rose strongly by 3.44 per cent. Granada, the hotel and television group, led the way. Its share price rose Ecu 6.5 to Ecu 13.13 on the back of full-year figures greeted with relief by markets. Granada reported pre-tax profits up 13 per cent to £73m, pleasing the markets which feared the group would be another casualty of the general downturn in the economy. Ladbroke also fired up by Ecu 3 to Ecu 3.55.

Construction and property sectors were the other main moving sectors, rising 2.72 per cent and 2.20 per cent respectively. Typical. Typical

Bouygues, whose share price rose Ecu 4 to Ecu 168.80.

The pharmaceuticals sector rose slightly, by 0.02 per cent. Rhône-Poulenc, the drugs group, finally confirmed that it was in talks with Hoechst, the chemicals group, to merge the two groups' life sciences interests. Rhône-Poulenc's share price closed down Ecu 7 at Ecu 43.32, while Hoechst ended at Ecu 31.11, down Ecu 1.7.

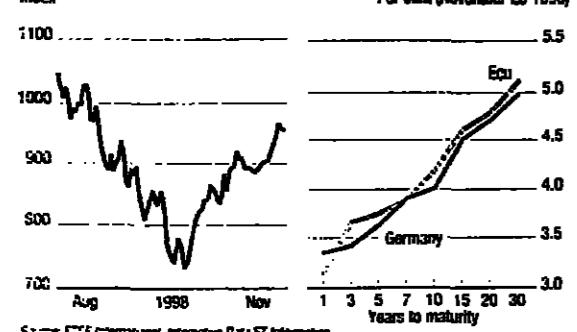
On an otherwise quiet day, the most striking movers were KLM. The Dutch carrier's share price rose 3.9 per cent yesterday, up by more than 10 per cent this week, from Ecu 4 to Ecu 13.3.

FTSE Ebloc 100

Index

Bond yield curve

Per cent November 25 1998



THREE MONTH EURO FUTURES (LFFE) Ecu10 points of 100%

| Open | Sett price | Change | High | Low | Ext. val. | Open Int. |
|------------|------------|--------|--------|--------|-----------|-----------|
| Jan 96 620 | 620.00 | -0.00 | 620.00 | 619.90 | 0 | 592 |
| Feb 96 620 | 620.00 | -0.00 | 620.00 | 619.70 | 24 | 592 |
| Mar 96 620 | 620.00 | +0.03 | 620.30 | 619.70 | 30 | 2205 |
| Apr 96 620 | 620.00 | +0.05 | 620.30 | 619.70 | 7 | 1264 |
| May 96 620 | 620.00 | +0.05 | 620.25 | 619.75 | 7 | 1264 |

Source: FTSE International Interactive Data/Times Information

THREE MONTH EURO OPTIONS (LFFE) Ecu10 points of 100%

Source: Interactive Data/Times Information

CALLS

PUTS

Price Dec Jan Feb Mar Apr May Feb Mar

58500 0.280 0.280 0.300 0.140 0.075 0.085 0.095

58625 0.005 0.005 0.025 0.245

58650 0.005 0.005 0.025 0.245

58675 0.005 0.005 0.025 0.245

58700 0.005 0.005 0.025 0.245

58725 0.005 0.005 0.025 0.245

58750 0.005 0.005 0.025 0.245

58775 0.005 0.005 0.025 0.245

58790 0.005 0.005 0.025 0.245

58815 0.005 0.005 0.025 0.245

58830 0.005 0.005 0.025 0.245

58850 0.005 0.005 0.025 0.245

58875 0.005 0.005 0.025 0.245

58890 0.005 0.005 0.025 0.245

58915 0.005 0.005 0.025 0.245

58930 0.005 0.005 0.025 0.245

58950 0.005 0.005 0.025 0.245

58975 0.005 0.005 0.025 0.245

58990 0.005 0.005 0.025 0.245

59015 0.005 0.005 0.025 0.245

59030 0.005 0.005 0.025 0.245

59050 0.005 0.005 0.025 0.245

59075 0.005 0.005 0.025 0.245

59090 0.005 0.005 0.025 0.245

59115 0.005 0.005 0.025 0.245

59130 0.005 0.005 0.025 0.245

59150 0.005 0.005 0.025 0.245

59175 0.005 0.005 0.025 0.245

59190 0.005 0.005 0.025 0.245

59215 0.005 0.005 0.025 0.245

59230 0.005 0.005 0.025 0.245

59250 0.005 0.005 0.025 0.245

59275 0.005 0.005 0.025 0.245

59290 0.005 0.005 0.025 0.245

59315 0.005 0.005 0.025 0.245

59330 0.005 0.005 0.025 0.245

59350 0.005 0.005 0.025 0.245

59375 0.005 0.005 0.025 0.245

59390 0.005 0.005 0.025 0.245

59415 0.005 0.005 0.025 0.245

59430 0.005 0.005 0.025 0.245

59450 0.005 0.005 0.025 0.245

59475 0.005 0.005 0.025 0.245

59490 0.005 0.005 0.025 0.245

59515 0.005 0.005 0.025 0.245

59530 0.005 0.005 0.025 0.245

59550 0.005 0.005 0.025 0.245

59575 0.005 0.005 0.025 0.245

59590 0.005 0.005 0.025 0.245

59615 0.005 0.005 0.025 0.245

59630 0.005 0.005 0.025 0.245

59650 0.005 0.005 0.025 0.245

59675 0.005 0.005 0.025 0.245

59690 0.005 0.005 0.025 0.245

59715 0.005 0.005 0.025 0.245

59730 0.005 0.005 0.025 0.245

59750 0.005 0.005 0.025 0.245

59775 0.005 0.005 0.025 0.245

59790 0.005 0.005 0.025 0.245

59815 0.005 0.005 0.025 0.245

59830 0.005 0.005 0.025 0.245

59850 0.005 0.005 0.025 0.245

59875 0.005 0.005 0.025 0.245

59890 0.005 0.005 0.025 0.245

59915 0.005 0.005 0.025 0.245

59930 0.005 0.005 0.025 0.245

59950 0.005 0.005 0.025 0.245

59975 0.005 0.005 0.025 0.245

59990 0.005 0.005 0.025 0.245

60015 0.005 0.005 0.025 0.245

60030 0.005 0.005 0.025 0.245

60050 0.005 0.005 0.025 0.245

60075 0.005 0.005 0.025 0.245

60090 0.005 0.005 0.025 0.245

60115 0.005 0.005 0.025 0.245

60130 0.005 0.005 0.025 0.245

60150 0.005 0.005 0.025 0.245

60175 0.005 0.005 0.025 0.245

60190 0.005 0.005 0.025 0.245

60215 0.005 0.005 0.025 0.245

60230 0.005 0.005 0.025 0.245

60250 0.005 0.005 0.025 0.245

60275 0.005 0.005 0.025 0.245

60290 0.005 0.005 0.025 0.245

60315 0.005 0.005 0.025 0.245

60330 0.005 0.005 0.025 0.245

60350 0.005 0.005 0.025 0.245

60375 0.005 0.005 0.025 0.245

60390 0.005 0.005 0.025 0.245

60415 0.005 0.005 0.025 0.245

60430 0.005 0.005 0.025 0.245

60450 0.005 0.005 0.025 0.245

60475 0.005 0.005 0.025 0.245

60490 0.005 0.005 0.025 0.245

60515 0.005 0.005 0.025 0.245

60530 0.005 0.005 0.025 0.245

60550 0.005 0.005 0.025

الدollar من الامير

BUSINESS AND THE EURO

FRAUD

How to stop the silent thieves

The launch of the euro poses opportunities for many, not least dishonest consultants and employees who can crawl through your systems, stealing money in ways that are difficult to detect, warns John Mason

The introduction of the euro is set to open up new money-making opportunities for many across the European Union. That is the good news. The bad news is that, unfortunately, some of the best breaks on offer will be available to criminals.

The launch of the new currency will present fresh ways for companies to be defrauded - but awareness of these risks remains relatively low, fraud experts agree.

Coping with the logistics of handling the new currency is enough in itself to exhaust many a finance director. In many companies most attention has focused on the "millennium bug" which threatens to paralyse computer systems in the year 2000.

Against this background, it is perhaps understandable that the threat of increased fraud posed by the euro has been overlooked by many companies. However, this remains a bad mistake, say fraud experts.

Adam Bates, a partner with KPMG specialising in fraud prevention, said: "The

average company has no real idea of the risks it is running from fraud. Top management don't appreciate it. The recession is coming and they focus on that. They may have focused on the year 2000 problem, but only because they have read about it in the newspapers."

Speaking at a recent conference in Brussels on fraud and the launch of the euro, Mr Bates singled out the main threat that will face companies from the new currency - fraud by dishonest insiders.

The internal threat comes from two groups of people - employees and outside consultants who are particularly well-positioned to take advantage of poor controls and security, he argued.

Outside consultants, particularly those brought in to handle computer problems or change currency conversion programmes, are well-positioned because they are frequently given wide access to companies' internal systems while little or no checks are generally made about their background.

"This is the biggest risk

With all these consultants crawling through your systems, you don't really know who they are. Consultants get wonderful access to the inner workings of companies yet nobody asks questions. They can wander around the corridors wearing funny clothes and funny hair and all people say is 'Oh, he's a consultant' and

The main key risks areas include:

- Manipulation of currency conversion systems. Even internal auditors are unlikely to spot where exchange rates have been altered, he warned.

- Salami frauds where

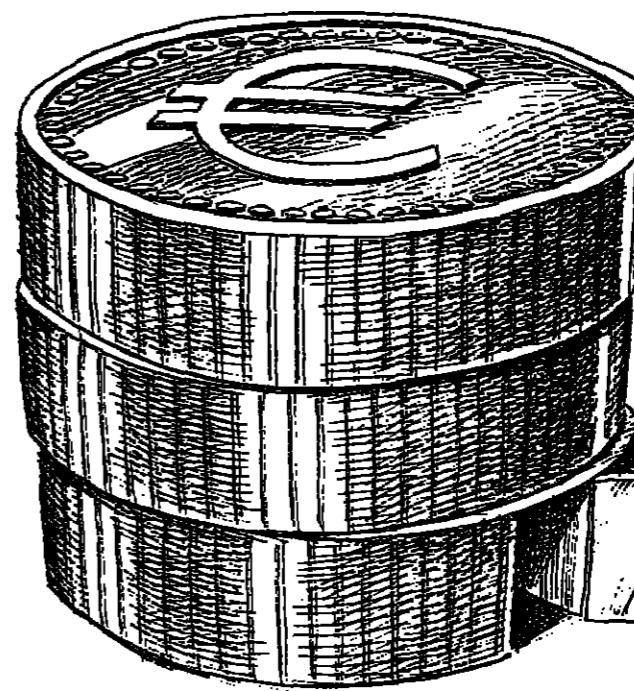
the lack of knowledge about the euro enables tiny amounts to be defrauded on

conversations with the euro. Outside consultants are therefore given wide access to systems. Virtually unlimited access means a dishonest consultant can attack almost any transaction-carrying system within a company to mount a fraud.

Sarah Evans, a partner with Ernst & Young's fraud prevention unit, is in broad agreement over the nature of the threat posed by the launch of the euro. The main threat has always been from insiders and will remain so, she said. Procurement contracts, particularly for high volume, low-value goods such as computer chips, are one typical area for fraud since they rely upon inside involvement, she added.

The main scope for frauds will be between January 1 1999 and 2002 when both national currencies and the euro are running in parallel, she said. The withdrawal of national currencies should simplify the challenges faced by companies although complacency should be guarded against afterwards.

The current state of awareness remains a problem, par-



Ingram Pirie

ticularly in small and medium-sized businesses unused to frequent dealing with companies in other EU member states.

Uncertainty about UK participation in European monetary union has left British businesses even less focused on the problems that computer systems will be affected, and reinforce basic controls such as checking who is performing key tasks and ensuring

proper segregation over jobs such as contract tendering.

Sarah Evans warns of the consequences of ignoring the problem. "People are currently more concerned about the recession and are cutting back on controls to save money.

"If they think they can change to the euro without putting resources into it they will run into problems."

Consultants are given wide access to companies' internal systems while little or no checks are generally made about their background

leave them alone. Some will be planting time bombs of some sort, I don't doubt it," he said.

The euro will leave companies open to a number of possible frauds from the start of next year when it runs in parallel with national currencies. All core financial activities within a company will be vulnerable from accounting through to payroll systems, he said.

each of a large number of transactions. The stolen money is then put into a suspense account before being removed by the fraudster.

- Credit frauds where credit thresholds are dishonestly raised and then used to the full.

- Attacks on computers. Few companies have the internal resources to carry out the changes to computer systems to effect currency

compliance should be guarded against afterwards.

The current state of awareness remains a problem, par-

Cards hoping to cash in on the euro



A manager's guide to the euro

Why are payment card companies getting so excited about the introduction of the euro next year? Because they see it as a unique opportunity for their customers to get used to the new currency before euro notes and coins are introduced in 2002. Business people and holidaymakers will use cards and travellers' cheques to pay for goods and services in euro until then. The banks think this will help them achieve their long-term aim of reducing cash in circulation.

I have a credit card. How will it be billed - in euros or national currencies?

Within the euro-zone, you should be able to choose.

Why would I opt for euros? Well, if you are paid in euros and paying for goods in euros, it would make sense.

Much depends on how quickly retailers and other outlets, such as hotels and restaurants, switch their card terminals to euros. Paying in the new currency should certainly be attractive if you travel in more than one country: it will make pricing more transparent.

Will it be possible to pay in euros immediately using my card?

No, it will depend on how quickly retailers, restaurants etc adapt their terminals.

Some countries will move quicker than others.

According to Peter Warner, head of the introduction of the euro at Europay, the European payments system and partner of MasterCard, there is a "danger that not a lot will happen till the end of the three-year transition period, and then there's a sort of big bang when it all happens at once".

Will it be cheaper paying by credit card when the euro is introduced?

It should be, because card issuers will not be allowed to charge currency conversion costs for transactions that involve changes between euros and national currency units.

Moreover, any additional processing and authorisation charges will have to be spent out. That is a change from the present system where all charges - up to 2.75 per cent of the transaction value - are blended into the difference between the amount you pay abroad and the amount you see on your bill back home.

"It should be just like a domestic transaction today," says Henri Ruff, head of the European single currency unit at Visa International. "If you pay 30 euro at the till, you should see 30 euro on your bill." However, he points out a charge does not necessarily have to be made on a per-transaction basis: it could take the form of an annual charge.

Will I be issued with a new card?

That is most unlikely.

However, some banks may issue new cards if they discern a marketing advantage.

What about the impact on members of the "out" countries, including the UK?

They will notice very little difference. Effectively the euro is just another currency, like French francs or German marks. That means charging and billing procedures will remain unchanged.

However, some banks in the "out" countries may issue business euro cards for companies with employees travelling frequently in Europe. The National Westminster Bank plans to issue just such a card, where billing will be in euros, next February.

What about debit cards?

The issues are the same as with credit cards. But remember, you will not be able to withdraw euros as cash from a cash machine until 2002.

Will there be any changes for banks at the acquiring end, ie, in their relationships with retailers?

Yes, at the moment if a retailer operates in more than one European country, it has to have separate relationships with a domestic bank in each country. From next year, it will be able to choose one bank for all its pan-European operations.

What about the electronic cash cards being developed, such as Visa Cash, Proton, and Mondex?

There are more than 20 electronic pure schemes in operation throughout Europe, but none is yet easily usable in more than one country.

The challenge will be to change this before 2002, so that you can use an electronic cash card in a French parking meter as easily as a German one.

"Cards are going to have to position themselves to be at least as useful as the euro, otherwise euro-cash and coins will win out," says Richard Roche, editor of European Card Review. He warns this could be a costly exercise. "There is no real demand for a cash substitute or money to be made from providing one. But banks will have to take it on the chin as a way of getting people to switch from cash and cheques towards cards and electronic payment."

What about the humble travellers' cheque?

Visa and Europay will be introducing euro-denominated travellers' cheques from January 1.

Visa, for example, will offer denominations of 20, 50,

100, and 500 euro, available for use in all the euro-zone countries.

But won't I have to change them into the local currency first?

Hopefully, not. You should be able to pay directly for goods and services at sales locations that accept euros.

Won't using my card be easier?

Possibly, but there will be some places that won't accept cards, but will accept travellers' cheques.

Christopher Brown-Humes

FOCUS ON CORPORATES

Laporte plc



£600 million

Term Loan and Revolving Credit Facilities
Joint Arranger
October 1998

Vodafone Group plc



£330 million

Term Loan Facility
Joint Arranger
October 1998

BAA McArthurGlen UK Ltd



£200 million

Revolving Credit Facility
Joint Arranger
September 1998

Enron



US\$1.1 billion

Revolving Credit Facility
Enron Water (Europe) plc £736 million
Term Loan and Revolving Credit Facilities
Joint Arranger
September 1998

Pearson plc



US\$6 billion

Term Loan and Revolving Credit Facilities
Joint Lead Arranger
August 1998

Caterpillar International Finance plc



US\$1 billion

Revolving Credit Facility
Sole Arranger
May 1998

The General Electric Company plc



Euro 6 billion

Revolving Credit Facility
Joint Arranger
March 1998

Parmalat



US\$500 million

6.625% bonds due 13 August 2008
Sole Bookrunner
July 1998

Anglian Water Plc



£200 million

6.625% bonds due 21 August 2023
Joint Bookrunner
July 1998

BAA plc



£200 million

6.375% bonds due 4 August 2028
Joint Bookrunner
July 1998

Adelphia Communications Corporation



US\$150 million

8.125% notes due 15 July 2003
Sole Manager
June 1998

Iridium Capital Corporation



US\$350 million

10.875% notes due 15 July 2005
Co-Manager
May 1998

Hammerson plc



£200 million

7.25% bonds due 21 April 2028
Joint Bookrunner
March 1998

Scottish Power plc



£250 million

6.75% bonds due 29 May 2023
Sole Bookrunner
May 1998

Flag Telecom



INTERNATIONAL CAPITAL MARKETS

Austria in 10-year \$500m offering**INTERNATIONAL BONDS**

By Khozem Merchant

The dollar sector was active yesterday as borrowers sought to complete deals ahead of today's Thanksgiving Day holiday in the US.

Austria led the way with a \$500m issue that followed its £550m bond issue a day earlier. Austria's recent borrowing has been mostly in Ecu, and yesterday's deal was its first dollar offering since July 1988.

The 10-year bond, arranged by Deutsche Bank, was priced to yield 7.45 basis points over US Treasuries and traded slightly higher after issue. The deal was absorbed mostly by European investors, with 10 per cent bought by Asian central banks.

The issuance of 10-year paper has been modest recently, but bankers say this could pick up as investors try to extend the duration of their portfolios.

For example, there is a steep curve in yields between five-year and seven-year bonds. Investors are

therefore extending durations from five-year to seven-year paper and are picking up 25 basis points in yield, according to bankers.

Nestle, the Swiss food company, was the other main dollar borrower yesterday, issuing a \$250m bond. Priced to yield 40 basis points over the relevant US Treasury, the issue tightened sharply in secondary trading and came in to 35 basis points.

The issue was bought by European institutional and retail investors, with the Swiss leading the way. J.P. Morgan was the lead arranger.

The recent strong demand for dollar issues has largely focused on five-year paper. Sentiment has been helped by investors' perception that there is value in the current spreads, and yields have improved after recent lows.

Countryside Home Loans, a leading US residential lending provider, made its debut in the D-Mark market with a DM750m offering. The deal attracted surprisingly little interest in Germany, with German investors

accounting for only 20 per cent of the issue.

Bankers say Countryside is keen to broaden its investor base because of a possible expansion into the Euro market. The remainder of the issue was absorbed by European institutions.

| New international bond issues | | | | | | | | | |
|-------------------------------|--------|----------|---------|----------|-------------|-------------|--------------------------|------------------------|--|
| Borrower | Amount | Coupon % | Price | Maturity | Fees % | Spread | Up | Book-runner | |
| ■ US DOLLARS | | | | | | | | | |
| Media Master Tel 99-Spec | 500 | 6.61 | 100.00 | Nov 2000 | 0.25 | - | - | Chase Securities | |
| Media Master Tel 99-Spec | 500 | 6.62 | 100.00 | May 2002 | 0.30 | - | - | Chase Securities | |
| Republic of Austria | 500 | 5.25% | 99.209 | Oct 2002 | 0.25% | +4749(NM)02 | Deutsche Bank | | |
| Nestle Holdings UK plc | 250 | 5.00 | 99.708 | Dec 2002 | 0.25% | +4044(NM)02 | J.P. Morgan Securities | | |
| Robocast Ireland | 250 | 5.00 | 98.725 | Dec 2001 | 0.1978 | +4354(NM)01 | Warburg Dillon Read | | |
| Royal Dutch/Shell | 250 | 5.00 | 98.725 | Dec 2001 | 0.1978 | +4354(NM)01 | Warburg Dillon Read | | |
| St Gobain & Buzzi | 94 | 10.00% | 100.000 | Dec 2002 | 0.50% | +5377(W 5y) | Goldschmid | | |
| Sudwest Ubiq | 70 | 5.25 | 101.47 | Jan 2003 | 1.37% | - | - | Vakko Int(Europe) | |
| Credit Local de France | 50 | 5.87% | 101.767 | Apr 2003 | undisclosed | - | - | BB | |
| Dresdner Financial | 50 | 5.87% | 101.767 | Apr 2003 | undisclosed | - | - | Dresdner KB | |
| ■ D-MARKS | | | | | | | | | |
| Countryside Home Loans | 750 | 5.25 | 98.534 | Dec 2002 | 0.40% | +140 Oct 02 | Deutsche Lehman Brothers | | |
| ■ STERLING | | | | | | | | | |
| World Bank | 100 | 6.50 | 103.403 | Jan 2003 | 0.25 | - | - | CSFB | |
| Alliance & Leicester plc | 99.84R | (6) | 99.94R | Dec 2002 | 0.18% | - | - | Tokyo Mitsubishi Int'l | |
| ■ SWISS FRANCS | | | | | | | | | |
| GECCO SA | 100 | 2.25 | 102.10 | May 2002 | 1.75 | - | - | Banque Paribas(Suisse) | |
| Province of Buenos Aires | 75 | 7.75 | 100.25 | Dec 2002 | 2.00 | - | - | CSFB | |
| ■ CANADIAN DOLLARS | | | | | | | | | |
| Province of Alberta | 100 | 5.00 | 98.21R | Dec 2002 | 0.225% | +128 Apr 02 | TD Securities | | |

Final terms, non-callable unless stated. Yield spread over relevant government bond at launch supplied by lead manager. □ Floating-rate note. *5m annual coupon. R: fixed re-offer price; fees shown as re-offer level. □ Secured on credit card receivables originated by Direct Markets Inc. □ Legal maturity: 25/10/04, 1-mth Libor +65bp. □ 3-mth Libor +51bp. □ Long last coupon. □ Fungible with \$500m. Plus 215 days accrued. □ Fungible with SF250m. Plus 260 days accrued. □ Short last coupon.

The company has previously relied on private placements; yesterday's issue, led by Deutsche Bank and Lehman Brothers, was its first public deal.

The seven-year paper, rated A3, was priced to yield 140 basis points over the relevant German bund, consistent with similarly rated debt.

Recently issued paper by Household Finance, a comparable US borrower rated one notch higher, is trading at 128 basis points over the German bund.

GOVERNMENT BONDS

By Arvidy Ostrovsky in London

and John Labate in New York

Japanese government bonds fell yesterday by almost a point as fears mounted that Japan could face a widening budget deficit, leading to an oversupply of JGBs.

The Japanese government warned on Tuesday it could face a Y10,000bn shortfall in central and local government taxes, and said it could increase monthly JGB sales from Y1,400bn to Y2,000bn.

Kit Juckes, at NatWest Capital Markets, said: "JGBs are poised for a significant

sell-off. Bond purchases by the Bank of Japan have been holding bond prices at unrealistic levels, but the prospect of even more fiscal easing is getting people to sell the bonds."

The Japanese long-bond future was down 0.83 to 137.6 in late trading in London.

Jeremy Hawkins, at Bank of America, said: "There is definitely a shift in sentiment. Yields on JGBs are looking desperately unattractive at the moment and will have to rise."

In Europe, most government bonds ended slightly lower or unchanged on extremely low volumes

ahead of the Thanksgiving holiday in the US.

The December German bond future weakened in early trading but closed two basis points higher at 113.88. However, economists said investor appetite had been weakening and the Bundesbank managed to issue only DM12bn of the 4.125 per cent 10-year benchmark bonds.

Andrew Roberts, of Merrill Lynch, said: "We are getting German supply, but there is no enthusiasm in the market for this paper."

In the UK, the December contract in the 10-year gilt future was down 0.15 higher at 99.3, yielding 4.834 per cent and the two-year note was down 0.18 to 99.3, yielding 4.611 per cent.

WORLD BOND PRICES**BENCHMARK GOVERNMENT BONDS**

| Nov 25 | Red Date | Bd | Bd | Yield | Chg | Wk chg | Mo chg | Yr chg |
|-------------|----------|---------|---------|-------|-------|--------|--------|--------|
| Australia | 01/01 | 8.759 | 108.912 | 4.67 | -0.05 | +0.05 | -0.05 | -0.35 |
| | 06/08 | 8.750 | 120.048 | 5.17 | -0.06 | -0.04 | -0.15 | -0.05 |
| Austria | 07/00 | 5.625 | 103.000 | 5.54 | -0.02 | -0.01 | -0.02 | -0.04 |
| | 01/08 | 5.600 | 103.500 | 4.55 | -0.01 | -0.09 | -0.19 | -1.15 |
| Belgium | 01/00 | 4.000 | 100.910 | 3.44 | -0.05 | -0.01 | -0.01 | -0.04 |
| | 03/08 | 5.750 | 111.000 | 4.25 | -0.01 | -0.04 | -0.12 | -1.24 |
| Canada | 12/00 | 5.000 | 101.120 | 4.94 | -0.04 | -0.10 | -0.15 | -0.67 |
| | 06/08 | 5.000 | 105.900 | 5.19 | -0.01 | -0.05 | -0.14 | -0.28 |
| Denmark | 11/00 | 9.000 | 100.360 | 3.58 | -0.01 | -0.05 | -0.01 | -0.04 |
| | 11/07 | 7.000 | 118.170 | 4.48 | -0.01 | -0.10 | -0.24 | -1.15 |
| Finland | 01/99 | 11.000 | 100.924 | 2.98 | -0.02 | -0.15 | -0.15 | -0.74 |
| | 04/08 | 6.000 | 117.200 | 4.29 | -0.01 | -0.25 | -0.25 | -1.45 |
| France | 07/00 | 4.000 | 100.946 | 3.27 | -0.02 | -0.08 | -0.02 | -0.94 |
| | 03/08 | 4.000 | 100.946 | 4.12 | -0.01 | -0.06 | -0.14 | -1.25 |
| Germany | 06/00 | 4.000 | 100.920 | 2.94 | -0.01 | -0.05 | -0.01 | -0.63 |
| | 07/08 | 6.000 | 115.300 | 1.81 | -0.01 | -0.04 | -0.13 | -1.33 |
| | 07/08 | 4.750 | 105.500 | 4.01 | -0.01 | -0.03 | -0.02 | -0.62 |
| Ireland | 02/01 | 6.000 | 101.920 | 3.57 | -0.02 | -0.11 | -0.15 | -1.73 |
| | 02/01 | 6.000 | 113.340 | 4.30 | -0.01 | -0.05 | -0.15 | -2.35 |
| Italy | 24/01 | 4.250 | 102.000 | 1.56 | -0.11 | -0.10 | -0.12 | -1.22 |
| | 27/03 | 4.250 | 101.100 | 3.76 | -0.03 | -0.05 | -0.05 | -1.75 |
| | 27/03 | 5.500 | 103.500 | 4.27 | -0.08 | -0.26 | -0.26 | -1.25 |
| Japan | 12/00 | 9.840 | 117.460 | 0.29 | -0.02 | -0.04 | -0.01 | -0.91 |
| | 06/08 | 10.000 | 102.200 | 1.00 | -0.04 | -0.09 | -0.04 | -1.24 |
| | 12/19 | 7.250 | 116.200 | 1.70 | -0.03 | -0.19 | -0.20 | -0.93 |
| Netherlands | 26/03 | 10.000 | 102.700 | 3.41 | -0.01 | -0.03 | -0.03 | -0.88 |
| | 27/03 | 10.000 | 103.910 | 4.12 | -0.01 | -0.11 | -0.11 | -1.22 |
| New Zealand | 04/01 | 10.000 | 101.466 | 4.97 | -0.08 | -0.03 | -0.03 | -1.95 |
| | 04/01 | 10.000 | 103.330 | 5.59 | -0.06 | -0.04 | -0.06 | -1.05 |
| Norway | 31/10 | 100.000 | 101.953 | 7.82 | -0.04 | -0.01 | -0.01 | -1.26 |
| | 01/01 | 100.000 | 101.953 | 5.32 | -0.02 | -0.25 | -0.25 | -0.25 |
| Portugal | 27/03 | 5.750 | 102.200 | 3.56 | -0.04 | -0.01 | -0.01 | -1.14 |
| | 27/03 | 5.750 | 103.700 | 4.12 | -0.07 | -0.05 | -0.05 | -1.71 |
| Spain | 24/01 | 5.750 | 101.000 | 1.56 | -0.02 | -0.01 | -0.01 | -0.88 |

بيانات الاعمال

FINANCIAL TIMES THURSDAY NOVEMBER 26 1998 *

27

China plans
to relaunch
\$500bn bond

Yen holds up despite bad news on tax

MARKETS REPORT

By Alan Beattie

Despite an accumulation of bad news about the Japanese economy and financial system, the yen continued to hold up against the dollar yesterday as short-term considerations prevailed.

An atmosphere of economic gloom in Japan was worsened as hopes of an early cut in the sales tax were dashed. And reports of a Y10,000bn hole in the government's finances followed Tuesday's announcement that nine Japanese banks could see their credit rating downgraded.

But the persistent fear of investors unwinding short yen positions combined with trade-driven yen demand continued to support the currency in a thin market.

The yen yesterday stayed within the narrow trading range it has maintained against the dollar for the

past couple of weeks, closing a little lower in London trading at Y121.7, down from Y120.7 on Tuesday.

Sterling shrugged off a weak set of trade data yesterday to finish barely changed against the D-Mark and dollar. After initially dropping on the news that the UK's deficit on goods and services widened to £1.5bn in September, the currency bounced back to finish at DM2.633, up from DM2.632 on Tuesday.

Yesterday's instalment of bad news for Japan was that Keizo Obuchi, the prime minister, would not include discussion of a cut in the sales tax in a key policy address to the parliament on Friday.

■ POUND IN NEW YORK

Nov 25 -Latest- Prev. close -

1 spot 1.6955 1.6955

1 week 1.6950 1.6950

3 month 1.6952 1.6952

1 yr 1.6942 1.6939

This came after an admission by government officials that tax receipts could be Y10,000bn lower than originally expected because of the weak economy, and the placing of nine Japanese banks on negative credit watch by rating agency Standard and Poor's.

The sales tax, originally seen as essential to maintain fiscal solvency in a country with an ageing population, has been blamed for depressing consumer confidence at a critical time.

Some analysts thought that despite the continual flow of gloomy news emanating from Japan, the yen could hold its own against the dollar for some time. "The dollar-yen rate has held firm around Y120," said Philippa Malmgren of Bankers Trust in London. "In a thin market, currency prices have been driven largely by capital repatriation and trade flows. Anyone wanting to short the yen is flying

Sterling Against the dollar (DM per £)

3.00

2.90

2.80

2.70

Sep Nov

Source: Bloomberg/FT

into a strong head wind."

But this did not imply that fundamentals were any better for the Japanese economy, she added.

■ China delivered a fresh reassurance to Japan yesterday that it had no intention of devaluing its currency, the renminbi.

Zeng Peiyuan, head of the Chinese state development

agency, was quoted as telling Kaoru Yosano, Japan's minister of international trade and industry, that China saw "no need to devalue."

The spectre of a devaluation of the Chinese currency has haunted east Asian policymakers since the start of the crisis in Asian financial markets in 1997.

Some blamed China's devaluation in January 1994 for undermining exports from the rest of east Asia, and contributing to the Asian financial crisis.

"Experience has shown that the benefit from devaluation is short-lived. And it may incur wrath from the US who are making angry noises about their current account deficit. Another devaluation in east Asia may tweak the US's tail once too often," he said.

Mr Chapman thought that perhaps to a level of Y150 against the dollar, would force the Chinese authorities to devalue.

WORLD INTEREST RATES

MONEY RATES

| Nov 25 | Day | Over night | 7 days | One month | Three months | Six months | One year | Last rate | Rate | Rate |
|-------------|-----|------------|--------|-----------|--------------|------------|----------|-----------|------|------|
| Belgium | 32 | 31 | 30 | 32 | 32 | 32 | 32 | 6.00 | 2.75 | |
| France | 32 | 31 | 31 | 31 | 31 | 31 | 31 | 4.60 | 2.30 | |
| Germany | 34 | 33 | 32 | 32 | 32 | 32 | 32 | 4.50 | 2.50 | |
| Ireland | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 3.50 | 3.00 | |
| Italy | 32 | 34 | 34 | 32 | 32 | 32 | 32 | 5.50 | 4.00 | |
| Netherlands | 32 | 31 | 31 | 32 | 32 | 32 | 32 | 2.75 | 3.00 | |
| US | 4% | 4% | 5% | 5% | 5% | 5% | 5% | 4.50 | - | |
| Japan | 1% | 1% | 1% | 1% | 1% | 1% | 1% | 1.50 | 1.50 | |

■ 5 LIBOR/BBA London Interbank Fixing

US Dollar CDs

EURO United Ds

USD United Ds

London interbank base rate (LIBOR) in the USA London interbank base rate (LIBOR) in the USA London interbank base rate (LIBOR) in the USA London interbank base rate (LIBOR) in the USA

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee. LIBOR rates are set by the London Interbank Base Rate Committee.

LIBOR rates are set by the London Interbank Base

COMMODITIES & AGRICULTURE

FREIGHT FUTURES VOLUMES RISE BUT VALUES LITTLE CHANGED AFTER FALL IN DRY CARGO RATES

Mixed fortunes in 1998 for FFAs

By Paul Solman

This year looks likely to be one of mixed fortunes in the over-the-counter market for freight futures, known as forward freight agreements (FFAs). Brokers expect about 1,250 contracts to have been traded by the end of 1998, up from last year's level of 1,000.

However, the total value of contracts is expected to stay at around last year's levels - the result of a big fall in dry cargo freight rates.

"The total market value will be around \$1.4bn this year," said Philip van den Abeele, managing director of Clarkson Securities, the

international shipping brokers. "Volumes are up about 25 per cent for the year, though we could have seen a rise of 50 per cent if it had been a boom year."

Until this year, FFAs had enjoyed rapid expansion since their launch in 1995. The 1,000 contracts traded last year followed 600 in 1996 and only 100 in 1994.

This year's fall in dry cargo freight rates has hit the freight futures market on all sides.

The volume of Biffex freight futures contracts traded on the London International Financial Futures and Options Exchange has dropped back. Volumes fell

Estimated FFA volumes
Number of contracts

| | |
|------|-------|
| 1994 | 100 |
| 1995 | 200 |
| 1996 | 600 |
| 1997 | 1,000 |
| 1998 | 1,250 |

SOURCE: SIFFEX

to their lowest for 11 years," said John Banaszkiewicz, director of SSY, the London futures brokers. "The industry has been very depressed, and we need new products to revitalise the market."

Mr Banaszkiewicz said the decision by the Baltic Exchange to restructure the Baltic Freight Index was likely to make Biffex contracts more attractive as hedging instruments.

The changes are intended to make the BFI - on which Biffex contracts are based - more closely reflect movements in average shipping rates.

However, Mr Banaszkiewicz did not believe customers

would move away from FFAs in favour of Biffex.

The two markets complement each other, and making Biffex futures more attractive should make all freight futures more attractive, he said.

The dry cargo sector has found FFAs to be flexible hedging instruments, according to Clarkson Securities' Mr van den Abeele, and the market is continuing to expand with the introduction of sophisticated options.

"I would see FFAs continuing to develop, though we're probably not going to see a big increase in volumes and values next year," he said.

Turkish mining put in doubt

A court ruling against the Ovacik gold venture leaves a cloud over prospects for further investment, writes Kenneth Gooding

The new Turkish government, when it settles in, will almost immediately have to make a decision that will have a profound effect on gold mining in the country, one of the world's big consumers of the precious metal.

An eight-year legal battle about the future of Ovacik, Turkey's first gold mine, ended yesterday with the country's senior administrative court ruling that the Turkish Ministry of Environment was wrong to give its approval to the project.

Government action will now be needed if the mine is to start production.

It is not just Ovacik that is at stake. Other mining companies with promising projects in Turkey have been watching Ovacik's struggle in the courts before deciding whether to invest any more in the country.

Some analysts estimate that, once the way is clear, Turkey could within five years have five gold mines producing between 380,000 and 480,000 ounces annually

51 per cent to about 20,000 contracts in the period from January to October compared with the same period last year, according to the London Financial Futures and Options Exchange.

"Freight values have fallen 30-35 per cent this year

area will be stored in an area lined with three layers of impermeable plastic to stop any water seepage.

Mike Nossal, chairman of Eurogold, said the company had now come and gone at that time.

Fierce opposition to the project was based on local fears about the use of cyanide to leach out the gold, a common practice throughout the world. There were worries about the impact on local agriculture and tourism.

Responding to those fears, Eurogold installed a detoxification process so that only a very small quantity of cyanide remains in the waste,

"The government should say that, either there will be

no gold mining in Turkey, or issue another environmental opinion based on today's circumstances."

Robert Champion de Crespigny, chairman of Normandy Mining, said the company now has "strong local support for the mine".

The government has been saying we have its support but it could not take action because of the legal proceedings," he added. "Now the decision has gone against us we believe the next step is that the government should look at the physical plant, now that it has been built, and can make a new decision about the environmental permission."

"The government should say that, either there will be

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

Prices from Assedicated Metal Trading

IN ALUMINIUM, 50% PURITY 6 per tonne

Cash 3 mths

Previos 1291-12 1301-02

2005-5-5 1295-7

Avg. 3101-5 1307-13

All Contract 1281-5-20 1305-3-30

Avg. close 3047-4 3152-5

Total 326,943 329,169

Prev. day's change 19,169

IN ALUMINIUM ALLOY 5% 6 per tonne

Cash 1078-83 1109-11

Previos 1075-80 1105-10

Avg. 3125-8 1109-10

All Contract 1065-6 1105-2-20

Avg. close 7,301 1100-02

Prev. day's change 52

IN LEAD 5% per tonne

Cash 400-1 405-2

Previos 505-6 405-8

Avg. 3150-6 405-8

All Contract 502-3 405-2-10

Avg. close 40,819 400-1

Prev. day's change 5,456

IN NICKEL 5% per tonne

Cash 4,650-70 4,130-35

Previos 4,090-100 4,010-35

Avg. 3140-50 4,010-35

All Contract 4,070-50 4,010-35

Avg. close 4,070-50 4,010-35

Prev. day's change 50

IN CRUDE OIL 5% per tonne

Cash 526-70 520-70

Previos 510-70 515-70

Avg. 3123-70 515-70

All Contract 510-70 515-70

Avg. close 510-70 515-70

Prev. day's change 50

IN GOLD 5% per tonne

Cash 981-2 997-8

Previos 921-18 1000-01

Avg. 3175-8 995-10

All Contract 975-8-10 995-10

Avg. close 975-8 995-10

Prev. day's change 50

IN COPPER grade A 5% per tonne

Cash 1521-62 1528-62

Previos 1505-6-5 1528-62

Avg. 3152-6 1528-62

All Contract 1521-6 1528-62

Avg. close 1521-6 1528-62

Prev. day's change 50

IN HEATING OIL 5% per tonne

Cash 110-12 115-12

Previos 111-12 115-12

Avg. 3111-12 115-12

All Contract 110-12 115-12

Avg. close 110-12 115-12

Prev. day's change 50

IN CRUDE OIL 5% per tonne

Cash 526-70 520-70

Previos 510-70 515-70

Avg. 3123-70 515-70

All Contract 510-70 515-70

Avg. close 510-70 515-70

Prev. day's change 50

IN NICKEL 5% per tonne

Cash 1,250-1,250 1,250-1,250

Previos 1,250-1,250 1,250-1,250

Avg. 3125-1,250 1,250-1,250

All Contract 1,250-1,250 1,250-1,250

Avg. close 1,250-1,250 1,250-1,250

Prev. day's change 50

IN GOLD 5% per tonne

Cash 256,320 256,320

Previos 256,320 256,320

Avg. 3125,320 256,320

All Contract 256,320 256,320

Avg. close 256,320 256,320

Prev. day's change 50

IN COPPER grade A 5% per tonne

Cash 1,250-1,250 1,250-1,250

Previos 1,250-1,250 1,250-1,250

Avg. 3125-1,250 1,250-1,250

All Contract 1,250-1,250 1,250-1,250

Avg. close 1,250-1,250 1,250-1,250

Prev. day's change 50

IN GOLD 5% per tonne

Cash 256,320 256,320

Previos 256,320 256,320

Avg. 3125,320 256,320

All Contract 256,320 256,320

Avg. close 256,320 256,320

Prev. day's change 50

IN COPPER grade A 5% per tonne

Cash 1,250-1,250 1,250-1,250

Previos 1,250-1,250 1,250-1,250

Avg. 3125-1,250 1,250-1,250

All Contract 1,250-1,250 1,250-1,250

Avg. close 1,250-1,250 1,250-1,250

Prev. day's change 50

IN COPPER grade A 5% per tonne

Cash 1,250-1,250 1,250-1,250

Previos 1,250-1,250 1,250-1,250

Avg. 3125-1,250 1,250-1,250

All Contract 1,250-1,250 1,250-1,250

Avg. close 1,250-1,250 1,250-1,250

Prev. day's change 50

IN COPPER grade A 5% per tonne

Cash 1,250-1,250 1,250-1,250

Previos 1,250-1,250 1,250-1,250

Avg. 3125-1,250 1,250-1,250

All Contract 1,250-1,250 1,250-1,250

Avg. close 1,250-1,250 1,250-1,250

FT MANAGED FUNDS SERVICE

• FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 872 4378 for more details.

**OFFSHORE
AND OVERSEAS**

BERMUDA

**IRELAND
(FSA RECOGNISED)**

AB Food Management Ltd

adaptability

Let's build a smarter world



Offshore Funds

FT MANAGED FUNDS SERVICE

Offshore Funds and Insurances

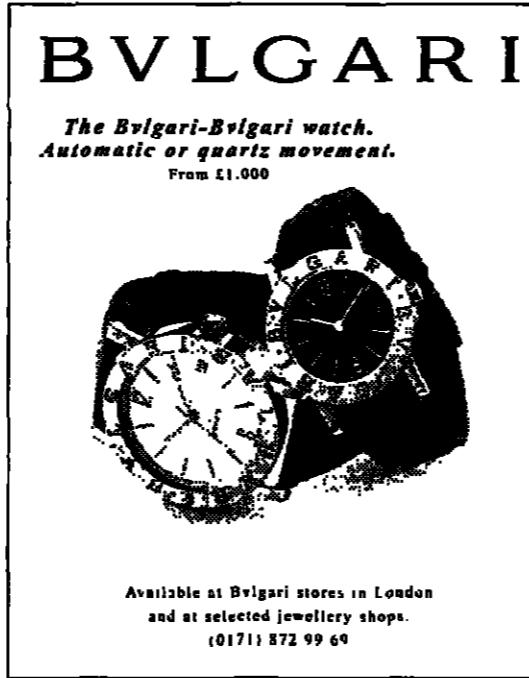
• **Notes:** Unit Test Prices are available over the telephone. Call the FT Chelsea Help Desk on (+44 171) 873 4378 for more details.

عِبَادَةُ الْأَنْجَلِ

FT MANAGED FUNDS SERVICE

• FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (44 171) 873 4378 for more details.

Offshore Insurances and Other Funds



LONDON SHARE SERVICE

LONDON STOCK EXCHANGE

Footsie dips as profit-takers emerge late in the day

MARKET REPORT

By Steve Thompson,
UK Stock Market Editor

A rather topsy-turvy session in the London equity market saw the leading stocks finish the day on an easier note as profit-taking overwhelmed an early burst of buying interest.

But there was never any really powerful downside pressure. Rather it was an orderly winding down of positions ahead of the US Thanksgiving Day holiday.

US investors traditionally extend their holiday to take

in the Friday and dealers in London said they expected activity across most European markets to fall away for the rest of the week.

"After the super performance of the past week or so it makes sense to book some of those profits," said one marketmaker. He said the flurries of profit-taking had helped dealers level some of the short positions that have caused them much anxiety.

He also noted fresh bursts of takeover speculation across the market: "The recent spate of bids is expected to continue and that more than anything will

help to underpin the market," he said.

Another bid emerged yesterday as Emerson of the US moved in, extending its sequence of winning performances to a fifth straight session to mop up the minority stake in Aspec BSR.

Apart from the takeover hints, there was plenty of company news for dealers and investors to get their teeth into.

Granada Group, the hotels and leisure group, vied for top spot in the FTSE 100 performance table after reassuring numbers and a surprisingly optimistic trading

update, pointing to robust business throughout its chain of hotels and other businesses.

And the second-line stocks were featured by exceptional gains for Johnson Matthey after the company said it was refocusing its businesses.

At the finish of a relatively quiet session the FTSE 100 posted a 43.0 decline at 5,755.3.

Sentiment in London was

always looking fragile and took a turn for the worse after Wall Street opened for business. The Dow Jones Industrial Average, which

had fallen 73 points overnight, kicked off in reasonable fashion but gradually gave way as the US session progressed. It was down around 30 points as London dealers closed their books for the day.

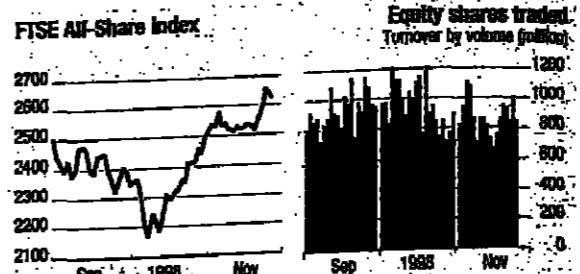
At its worst, within an hour of the US opening the FTSE 100 hit a session low of 5,732.5, down 65.8. But it subsequently rallied as buyers took advantage of what was seen as an opportunity to pick up cheap stock.

It was a different situation for midcap stocks where positive corporate news kept the FTSE 250 index in the black

apart from two lapses in mid-morning and mid-afternoon, which were soon corrected.

The FTSE 250 ended 2.5 firmer at 4,926.4, extending its sequence of winning performances to a fifth straight session. Over that five-session series the index has risen 15.5, or 3 per cent. The FTSE SmallCap, meanwhile, eased 2.2, to 2,062.2, burdened by more dismal results and profit warnings.

Turnover was a relatively decent 850m shares, but looks set to suffer for the rest of the week, without the benefit of any new bids.



| | Indices and ratios | Best performing sectors | Worst performing sectors |
|----------------------|------------------------------------|------------------------------|--------------------------------|
| FTE 100 | 6755.3 -43.0 FT 30 | 1. Lenders & Hotels +2.5 | 1. Oil Exploration & Prod -2.1 |
| FTE 250 | 4926.4 +2.5 FTSE SmallCap p/c | 2. Executive Industries +1.9 | 2. Life Assurance -2.1 |
| FTE 350 | 2725.4 -15.8 10 yr Gilt Yield | 3. Support Services +0.9 | 3. Telecommunications -1.8 |
| FTE All-Shares | 2622.0 -15.0 Long-dated gilt yield | 4. Property +0.8 | 4. Engineering -1.6 |
| FTE All-Shares yield | 2.53 -2.35 | | |

FUTURES AND OPTIONS

| | FTSE 100 INDEX FUTURES (£1PF £10 per full index point) | FTSE 250 INDEX FUTURES (£1PF £10 per full index point) |
|-----------|--|--|
| Open | 5776.0 | 5860.0 |
| Sett. | 5776.0 | 5860.0 |
| High | 5860.0 | 5860.0 |
| Low | 5776.0 | 5860.0 |
| Est. vol. | 19015 | 19015 |
| Open Int. | 21868 | 21868 |
| Dec | 5945.0 | 5922.0 |
| Mar | 5922.0 | 5876.0 |
| Jun | 5876.0 | 5847.0 |

| | EURO STOXX 100 INDEX OPTION (£1PF £10 per full index point) |
|-----------|---|
| Open | 5900 |
| Sett. | 5900 |
| High | 5900 |
| Low | 5900 |
| Est. vol. | 5900 |
| Open Int. | 5900 |
| Dec | 5915.0 |
| Jan | 5915.0 |
| Feb | 5915.0 |
| Mar | 5915.0 |
| Apr | 5915.0 |
| May | 5915.0 |
| Jun | 5915.0 |

| | EURO STOXX 100 INDEX OPTION (£1PF £10 per full index point) |
|-----------|---|
| Open | 5900 |
| Sett. | 5900 |
| High | 5900 |
| Low | 5900 |
| Est. vol. | 5900 |
| Open Int. | 5900 |
| Dec | 5915.0 |
| Jan | 5915.0 |
| Feb | 5915.0 |
| Mar | 5915.0 |
| Apr | 5915.0 |
| May | 5915.0 |
| Jun | 5915.0 |

| | EURO STOXX 100 INDEX OPTION (£1PF £10 per full index point) |
|-----------|---|
| Open | 5900 |
| Sett. | 5900 |
| High | 5900 |
| Low | 5900 |
| Est. vol. | 5900 |
| Open Int. | 5900 |
| Dec | 5915.0 |
| Jan | 5915.0 |
| Feb | 5915.0 |
| Mar | 5915.0 |
| Apr | 5915.0 |
| May | 5915.0 |
| Jun | 5915.0 |

| | EURO STOXX 100 INDEX OPTION (£1PF £10 per full index point) |
|-----------|---|
| Open | 5900 |
| Sett. | 5900 |
| High | 5900 |
| Low | 5900 |
| Est. vol. | 5900 |
| Open Int. | 5900 |
| Dec | 5915.0 |
| Jan | 5915.0 |
| Feb | 5915.0 |
| Mar | 5915.0 |
| Apr | 5915.0 |
| May | 5915.0 |
| Jun | 5915.0 |

| | EURO STOXX 100 INDEX OPTION (£1PF £10 per full index point) |
|-----------|---|
| Open | 5900 |
| Sett. | 5900 |
| High | 5900 |
| Low | 5900 |
| Est. vol. | 5900 |
| Open Int. | 5900 |
| Dec | 5915.0 |
| Jan | 5915.0 |
| Feb | 5915.0 |
| Mar | 5915.0 |
| Apr | 5915.0 |
| May | 5915.0 |
| Jun | 5915.0 |

| | EURO STOXX 100 INDEX OPTION (£1PF £10 per full index point) |
|-----------|---|
| Open | 5900 |
| Sett. | 5900 |
| High | 5900 |
| Low | 5900 |
| Est. vol. | 5900 |
| Open Int. | 5900 |
| Dec | 5915.0 |
| Jan | 5915.0 |
| Feb | 5915.0 |
| Mar | 5915.0 |
| Apr | 5915.0 |
| May | 5915.0 |
| Jun | 5915.0 |

| | EURO STOXX 100 INDEX OPTION (£1PF £10 per full index point) |
|-----------|---|
| Open | 5900 |
| Sett. | 5900 |
| High | 5900 |
| Low | 5900 |
| Est. vol. | 5900 |
| Open Int. | 5900 |
| Dec | 5915.0 |
| Jan | 5915.0 |
| Feb | 5915.0 |
| Mar | 5915.0 |
| Apr | 5915.0 |
| May | 5915.0 |
| Jun | 5915.0 |

| | EURO STOXX 100 INDEX OPTION (£1PF £10 per full index point) |
|-----------|---|
| Open | 5900 |
| Sett. | 5900 |
| High | 5900 |
| Low | 5900 |
| Est. vol. | 5900 |
| Open Int. | 5900 |
| Dec | 5915.0 |
| Jan | 5915.0 |
| Feb | 5915.0 |
| Mar | 5915.0 |
| Apr | 5915.0 |
| May | 5915.0 |
| Jun | 5915.0 |

| | EURO STOXX 100 INDEX OPTION (£1PF £10 per full index point) |
|-----------|---|
| Open | 5900 |
| Sett. | 5900 |
| High | 5900 |
| Low | 5900 |
| Est. vol. | 5900 |
| Open Int. | 5900 |
| Dec | 5915.0 |
| Jan | |

GLOBAL EQUITY MARKETS

^a See Nov 21 Taiwan Weighted Price 7389.11 .^b Korea Composite Stock Price Index 457.40, Montreal .^c Toronto 300 Composite. ^d METRA-DAX after-hours index, Mar 25, 4559.53 +1.92. ^e Calculated at 15.10 GMT. ^f Excluding bonds. ^g Industrial, plus Utilities, Financial and Transportation. ^h The DJI index. ⁱ Average day's highs and lows are the averages of the highest and lowest prices reached during the day by each stock; whereas the actual day's highs and lows represent the highest and lowest values that the stock has reached during the day. ^j The figures in brackets are previous day's. ^k Subject to official confirmation. ^l Yields and P/E ratios are based on DominiUS Total Market Indices. ^m Midmarket.

THE NASDAQ-AMEX MARKET GROUP 4 pm close November 25

| Stock | IV VIII | | | | | | Stock | IV VIII | | | | | | Stock | IV VIII | | | | | | |
|-----------|------------|---------|--------|------|------|------|-------|----------|---------|------|------|-----|------|-------|----------|------|------|------|-----|------|-------|
| | Div. | E | Vol. | High | Low | Last | Gross | Div. | E | Vol. | High | Low | Last | Gross | Div. | E | Vol. | High | Low | Last | Gross |
| Ackland E | 24 | 11109 | 97 | 9.1 | 8.8 | 8.8 | +0.1 | Cave Co | 12 | 1416 | 135 | 134 | 132 | -1.4 | Fair Op | 11 | 30 | 16 | 15 | 15 | 15 |
| Acme Co | 10083 | 254 | 241 | 254 | 254 | 254 | +0.4 | Cat Mtn | 1020 | 124 | 124 | 124 | 124 | +0.2 | Festival | 0.02 | 22 | 2438 | 21 | 21 | 21 |
| Adams | 734 | 172 | 162 | 162 | 162 | 162 | +0.1 | Cash Co | 273028 | 20 | 173 | 173 | 173 | +0.2 | FITM | 0.08 | 62 | 1672 | 70 | 70 | 70 |
| ADCO | 28 | 21618 | 29.1 | 28.2 | 28.2 | 28.2 | +0.2 | Cash Co | 76 | 55 | 55 | 55 | 55 | +0.1 | Flyte A | 58 | 15 | 15 | 15 | 15 | 15 |
| Adco-DR | 0.37 | 36 | 12 | 12 | 12 | 12 | +0.4 | Cash Inc | 0.11 | 4 | 33 | 30 | 30 | +0.1 | Flyte B | 71 | 5781 | 16 | 16 | 16 | 16 |
| Adco-S | 0.29 | 55 | 45 | 45 | 45 | 45 | +0.4 | Cashman | 1.08 | 15 | 41 | 39 | 39 | +0.5 | Flyte C | 0.76 | 16 | 1925 | 21 | 21 | 21 |
| ADMTRI | 23 | 467 | 25 | 25 | 25 | 25 | +0.3 | Cashm | 0.08 | 20 | 75 | 75 | 75 | +0.1 | Flyte D | 0.72 | 16 | 533 | 27 | 27 | 27 |
| Adv Polys | 216 | 391 | 65 | 65 | 65 | 65 | +0.1 | Cashm | 0.03 | 93 | 62 | 62 | 62 | +0.1 | Flyte E | 21 | 21 | 42 | 11 | 11 | 11 |
| Advant | 0.75 | 8 | 16 | 16 | 16 | 16 | +0.1 | Cashm | 15 | 3 | 11 | 11 | 11 | +0.1 | Flyte F | 34 | 216 | 45 | 45 | 45 | 45 |
| Advant-S | 0.20 | 0 | 635 | 95 | 70 | 70 | +0.1 | Cashm | 61165 | 22 | 19 | 19 | 19 | +0.1 | Flyte G | 0.05 | 16 | 1626 | 9 | 9 | 9 |
| Advant | 0.34 | 15 | 208 | 202 | 202 | 202 | +0.1 | Cashm | 22 | 19 | 9 | 9 | 9 | +0.1 | Flyte H | 0.05 | 16 | 3 | 3 | 3 | 3 |
| Advant-DR | 0.09 | 15 | 1455 | 425 | 425 | 425 | +0.1 | Cashm | 6888 | 20 | 17 | 17 | 17 | +0.1 | Flyte I | 21 | 21 | 42 | 11 | 11 | 11 |
| Advant | 0.09 | 15 | 1165 | 22 | 22 | 22 | +0.1 | Cashm | 5 | 10 | 7 | 7 | 7 | +0.1 | Flyte J | 16 | 16 | 16 | 16 | 16 | 16 |
| Advant | 0.72 | 19 | 46 | 36 | 36 | 36 | +0.1 | Cashm | 0.58 | 21 | 267 | 25 | 25 | +0.1 | Flyte K | 0.15 | 17 | 6663 | 16 | 16 | 16 |
| Advant-DR | 0.58 | 152 | 7 | 7 | 7 | 7 | +0.1 | Cashm | 24 | 20 | 17 | 17 | 17 | +0.1 | Flyte L | 0.15 | 16 | 1626 | 9 | 9 | 9 |
| Advant-DR | 1204 | 416 | 39 | 39 | 39 | 39 | +0.1 | Cashm | 419 | 12 | 12 | 12 | 12 | +0.1 | Flyte M | 0.15 | 16 | 1626 | 9 | 9 | 9 |
| Advant-DR | 50 | 12639 | 355 | 355 | 355 | 355 | +0.1 | Cashm | 772048 | 77 | 75 | 75 | 75 | +0.1 | Flyte N | 0.17 | 16 | 16 | 16 | 16 | 16 |
| Advant-DR | 21 | 254 | 212 | 212 | 212 | 212 | +0.1 | Cashm | 1523918 | 55 | 55 | 55 | 55 | +0.1 | Flyte O | 0 | 8 | 85 | 14 | 14 | 14 |
| Advant | 37 | 718 | 75 | 75 | 75 | 75 | +0.1 | Cashm | 100 | 37 | 37 | 37 | 37 | +0.1 | Flyte P | 12 | 1178 | 16 | 16 | 16 | 16 |
| Advant | 33 | 17789 | 51 | 49 | 49 | 49 | +0.1 | Cashm | 21 | 1915 | 174 | 164 | 164 | +0.1 | Flyte Q | 10 | 22 | 22 | 22 | 22 | 22 |
| Advant | 665 | 155 | 155 | 155 | 155 | 155 | +0.1 | Cashm | 15 | 225 | 123 | 123 | 123 | +0.1 | Flyte R | 0.02 | 4 | 4 | 4 | 4 | 4 |
| Advant | 230 | 23 | 21 | 21 | 21 | 21 | +0.1 | Cashm | 0.16 | 181 | 92 | 92 | 92 | +0.1 | Flyte S | 27 | 4266 | 17 | 17 | 17 | 17 |
| Advant | Advant | 13 | 389 | 9 | 8 | 8 | +0.1 | Cashm | 0.16 | 17 | 215 | 47 | 47 | +0.1 | Flyte T | 0.02 | 3 | 3 | 3 | 3 | 3 |
| Advant-G | 0.76 | 16 | 10 | 42 | 42 | 42 | +0.1 | Cashm | 0.03 | 1394 | 40 | 40 | 40 | +0.1 | Flyte U | 34 | 5653 | 44 | 44 | 44 | 44 |
| Advant-G | 25 | 859 | 292 | 292 | 292 | 292 | +0.1 | Cashm | 0.03 | 7529 | 40 | 40 | 40 | +0.1 | Flyte V | 8 | 549 | 11 | 11 | 11 | 11 |
| Advant-G | 2.78 | 9 | 6 | 6 | 6 | 6 | +0.1 | Cashm | 0.03 | 1167 | 42 | 42 | 42 | +0.1 | Flyte W | 0 | 5 | 5 | 5 | 5 | 5 |
| Advant-G | 30 | 2151 | 42 | 42 | 42 | 42 | +0.1 | Cashm | 0.03 | 115 | 27 | 27 | 27 | +0.1 | Flyte X | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 24 | 14270 | 76.5 | 75.5 | 75.5 | +0.1 | Cashm | 0.03 | 241 | 514 | 509 | 514 | +0.1 | Flyte Y | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 51 | 3855 | 74 | 74 | 74 | +0.1 | Cashm | 5 | 745 | 47 | 47 | 47 | +0.1 | Flyte Z | 0 | 9 | 9 | 9 | 9 | 9 |
| Advant-G | Argent Inc | 110 | 16 | 264 | 42 | 42 | +0.1 | Cashm | 50 | 2655 | 31 | 31 | 31 | +0.1 | Flyte A | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 2.41 | 17 | 37.5 | 35.4 | 35.4 | +0.1 | Cashm | 0.03 | 104 | 104 | 104 | 104 | +0.1 | Flyte B | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 0.32 | 17 | 1088 | 18 | 17.5 | +0.1 | Cashm | 0.03 | 1167 | 42 | 42 | 42 | +0.1 | Flyte C | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 1411665 | 17.5 | 15.5 | 15.5 | 15.5 | +0.1 | Cashm | 0.03 | 115 | 27 | 27 | 27 | +0.1 | Flyte D | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 9.21 | 55 | 5753 | 32.2 | 32.2 | +0.1 | Cashm | 0.03 | 241 | 514 | 509 | 514 | +0.1 | Flyte E | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 51 | 166543 | 42.5 | 40.5 | 40.5 | +0.1 | Cashm | 5 | 745 | 47 | 47 | 47 | +0.1 | Flyte F | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 0.08 | 13 | 3565 | 21.4 | 20.5 | +0.1 | Cashm | 50 | 2655 | 31 | 31 | 31 | +0.1 | Flyte G | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 8 | 5 | 7.5 | 7.5 | 7.5 | +0.1 | Cashm | 0.03 | 104 | 104 | 104 | 104 | +0.1 | Flyte H | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 0.24 | 11 | 300 | 10.2 | 10.1 | +0.1 | Cashm | 0.03 | 1167 | 42 | 42 | 42 | +0.1 | Flyte I | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 1.64 | 8 | 911 | 23.5 | 23.5 | +0.1 | Cashm | 0.03 | 115 | 27 | 27 | 27 | +0.1 | Flyte J | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 5 | 5 | 5.5 | 5.5 | 5.5 | +0.1 | Cashm | 0.03 | 241 | 514 | 509 | 514 | +0.1 | Flyte K | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 0.44 | 17 | 46 | 15.2 | 15.2 | +0.1 | Cashm | 0.03 | 1167 | 42 | 42 | 42 | +0.1 | Flyte L | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | Advant | 12 | 12 | 12 | 12 | +0.1 | Cashm | 0.03 | 115 | 27 | 27 | 27 | +0.1 | Flyte M | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 123 | 56 | 56 | 56 | 56 | +0.1 | Cashm | 0.03 | 241 | 514 | 509 | 514 | +0.1 | Flyte N | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | Advant | 50 | 2152 | 50.5 | 50.5 | +0.1 | Cashm | 0.03 | 115 | 27 | 27 | 27 | +0.1 | Flyte O | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 25 | 5271 | 36.5 | 35.2 | 35.2 | +0.1 | Cashm | 0.03 | 241 | 514 | 509 | 514 | +0.1 | Flyte P | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 1174 | 194 | 187 | 187 | 187 | +0.1 | Cashm | 0.03 | 241 | 514 | 509 | 514 | +0.1 | Flyte Q | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 25710 | 76.5 | 75.5 | 75.5 | 75.5 | +0.1 | Cashm | 0.03 | 241 | 514 | 509 | 514 | +0.1 | Flyte R | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 167 | 14 | 14 | 14 | 14 | +0.1 | Cashm | 0.03 | 241 | 514 | 509 | 514 | +0.1 | Flyte S | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 0.74 | 19 | 9010 | 37 | 35.2 | +0.1 | Cashm | 0.03 | 241 | 514 | 509 | 514 | +0.1 | Flyte T | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 14 | 16 | 16 | 16 | 16 | +0.1 | Cashm | 0.03 | 241 | 514 | 509 | 514 | +0.1 | Flyte U | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 16 | 16 | 16 | 16 | 16 | +0.1 | Cashm | 0.03 | 241 | 514 | 509 | 514 | +0.1 | Flyte V | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 16 | 16 | 16 | 16 | 16 | +0.1 | Cashm | 0.03 | 241 | 514 | 509 | 514 | +0.1 | Flyte W | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 16 | 16 | 16 | 16 | 16 | +0.1 | Cashm | 0.03 | 241 | 514 | 509 | 514 | +0.1 | Flyte X | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 16 | 16 | 16 | 16 | 16 | +0.1 | Cashm | 0.03 | 241 | 514 | 509 | 514 | +0.1 | Flyte Y | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 16 | 16 | 16 | 16 | 16 | +0.1 | Cashm | 0.03 | 241 | 514 | 509 | 514 | +0.1 | Flyte Z | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 16 | 16 | 16 | 16 | 16 | +0.1 | Cashm | 0.03 | 241 | 514 | 509 | 514 | +0.1 | Flyte A | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 16 | 16 | 16 | 16 | 16 | +0.1 | Cashm | 0.03 | 241 | 514 | 509 | 514 | +0.1 | Flyte B | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 16 | 16 | 16 | 16 | 16 | +0.1 | Cashm | 0.03 | 241 | 514 | 509 | 514 | +0.1 | Flyte C | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 16 | 16 | 16 | 16 | 16 | +0.1 | Cashm | 0.03 | 241 | 514 | 509 | 514 | +0.1 | Flyte D | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 16 | 16 | 16 | 16 | 16 | +0.1 | Cashm | 0.03 | 241 | 514 | 509 | 514 | +0.1 | Flyte E | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 16 | 16 | 16 | 16 | 16 | +0.1 | Cashm | 0.03 | 241 | 514 | 509 | 514 | +0.1 | Flyte F | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 16 | 16 | 16 | 16 | 16 | +0.1 | Cashm | 0.03 | 241 | 514 | 509 | 514 | +0.1 | Flyte G | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 16 | 16 | 16 | 16 | 16 | +0.1 | Cashm | 0.03 | 241 | 514 | 509 | 514 | +0.1 | Flyte H | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 16 | 16 | 16 | 16 | 16 | +0.1 | Cashm | 0.03 | 241 | 514 | 509 | 514 | +0.1 | Flyte I | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 16 | 16 | 16 | 16 | 16 | +0.1 | Cashm | 0.03 | 241 | 514 | 509 | 514 | +0.1 | Flyte J | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 16 | 16 | 16 | 16 | 16 | +0.1 | Cashm | 0.03 | 241 | 514 | 509 | 514 | +0.1 | Flyte K | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 16 | 16 | 16 | 16 | 16 | +0.1 | Cashm | 0.03 | 241 | 514 | 509 | 514 | +0.1 | Flyte L | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 16 | 16 | 16 | 16 | 16 | +0.1 | Cashm | 0.03 | 241 | 514 | 509 | 514 | +0.1 | Flyte M | 0.05 | 7 | 4226 | 7 | 7 | 7 |
| Advant-G | Argent Inc | 16 | 16 | 16 | 16 | 16 | +0.1 | Cashm</ | | | | | | | | | | | | | |

THE NASDAQ-AMEX MARKET GROUP

| Stock | Wk | Val | High | Low | Last | Chg | Stock | Wk | Val | High | Low | Last | Chg | Stock | Wk | Val | High | Low | Last | Chg | | | | | | | | |
|-------------|------|-----|------|-------|-------|--------|-------|-------------|----------|---------|------|------|------|-------|--------------|----------|--------|-------|-------|-------|------|-----------------|-------|-------|-------|------|------|------|
| Stock | Mo. | E | 1986 | High | Low | Last | Chg | Stock | Mo. | E | 1986 | High | Low | Last | Stock | Mo. | E | 1986 | High | Low | Last | Chg | | | | | | |
| Octel Int'l | 1.92 | 17 | 32 | 39.5 | 30.4 | 39.4 | -1.2 | Panasonic | 2.56 | 56 | 51 | 51 | 51 | -1.6 | Sunrise | 41,000 | 40,750 | 7,750 | 7,500 | 7,500 | +1.2 | USC Vision Syst | 1,050 | 1,075 | 950 | 925 | 925 | +1.5 |
| Orbitel | 5.01 | 12 | 111 | 177.5 | 172.5 | 172.5 | -1.5 | Perkins | 1.41 | 21 | 60 | 59.5 | 59.5 | -1.5 | Surf Tech | 19 | 229 | 212 | 225 | 224 | -1.4 | Unilog | 0.18 | 17 | 232 | 214 | 204 | +1.4 |
| Orbitel | 1.92 | 17 | 32 | 39.5 | 30.4 | 39.4 | -1.2 | Peripherals | 14,030 | 14 | 175 | 125 | 125 | -1.5 | Systech Inc | 5,205 | 5,500 | 54 | 54 | 54 | +1.5 | Univox | 2.80 | 5 | 230 | 214 | 204 | +1.4 |
| Orbitel | 5.01 | 12 | 111 | 177.5 | 172.5 | 172.5 | -1.5 | Peripherals | 0.21 | 6 | 321 | 150 | 150 | -1.5 | Symmetra | 74 | 7025 | 71 | 2035 | 2012 | +1.5 | US Energy | 1.13 | 3 | 215 | 215 | 215 | +1.5 |
| Orbitel | 1.92 | 17 | 32 | 39.5 | 30.4 | 39.4 | -1.2 | Peripherals | 0.21 | 6 | 321 | 150 | 150 | -1.5 | Symmetry | 0.40 | 22 | 60 | 10 | 10 | +1.0 | US Tel | 0.72 | 21 | 305 | 295 | 285 | +1.0 |
| Orbitel | 5.01 | 12 | 111 | 177.5 | 172.5 | 172.5 | -1.5 | Peripherals | 0.22 | 13 | 3481 | 354 | 354 | -1.5 | Syntex | 0.35 | 291 | 412 | 412 | 412 | +1.5 | USAirways | 146 | 19229 | 1014 | 295 | 295 | +1.5 |
| Orbitel | 1.92 | 17 | 32 | 39.5 | 30.4 | 39.4 | -1.2 | Peripherals | 23 | 47 | 42 | 42 | 42 | -1.5 | Syntex | 51,1600 | 51 | 494 | 50 | 50 | +1.5 | UST Corp | 0.56 | 20 | 237 | 242 | 242 | +1.5 |
| Orbitel | 5.01 | 12 | 111 | 177.5 | 172.5 | 172.5 | -1.5 | Peripherals | 12 | 257 | 111 | 11 | 11 | -1.5 | Syntex | 0.10 | 3004 | 76 | 6 | 7 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 1.92 | 17 | 32 | 39.5 | 30.4 | 39.4 | -1.2 | Peripherals | 34,57795 | 18 | 17 | 172 | 172 | -1.5 | Syntex | 25,2308 | 194 | 175 | 151 | 151 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 5.01 | 12 | 111 | 177.5 | 172.5 | 172.5 | -1.5 | Peripherals | 1.40 | 24,2100 | 44 | 43 | 43 | -1.5 | Syntex | 1,100 | 24 | 222 | 364 | 347 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 1.92 | 17 | 32 | 39.5 | 30.4 | 39.4 | -1.2 | Peripherals | 0.20 | 50 | 12 | 12 | 12 | -1.5 | TBC Corp | 0.34 | 24 | 322 | 364 | 347 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 5.01 | 12 | 111 | 177.5 | 172.5 | 172.5 | -1.5 | Peripherals | 0.46 | 14 | 54 | 214 | 204 | +1.5 | TCA Group | 0.12 | 38 | 306 | 294 | 284 | +2.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 1.92 | 17 | 32 | 39.5 | 30.4 | 39.4 | -1.2 | Peripherals | 0.46 | 14 | 54 | 214 | 204 | +1.5 | TCA Corp | 387,3784 | 42 | 412 | 412 | 412 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 5.01 | 12 | 111 | 177.5 | 172.5 | 172.5 | -1.5 | Peripherals | 0.52 | 2 | 6150 | 111 | 11 | -1.5 | Techdata | 18,8201 | 44 | 42 | 42 | 42 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 1.92 | 17 | 32 | 39.5 | 30.4 | 39.4 | -1.2 | Peripherals | 1.20 | 61 | 2 | 174 | 174 | -1.5 | Technet | 1,20 | 11 | 4 | 513 | 513 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 5.01 | 12 | 111 | 177.5 | 172.5 | 172.5 | -1.5 | Peripherals | 0.32 | 45 | 650 | 565 | 565 | -1.5 | Telco Sys | 22,728 | 152 | 144 | 150 | 150 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 1.92 | 17 | 32 | 39.5 | 30.4 | 39.4 | -1.2 | Peripherals | 0.50 | 9 | 525 | 194 | 194 | -1.5 | Telcomsoft | 39,16210 | 57 | 52 | 52 | 52 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 5.01 | 12 | 111 | 177.5 | 172.5 | 172.5 | -1.5 | Peripherals | 2,000 | 124 | 124 | 124 | 124 | -1.5 | Telxon Corp | 0.01 | 23 | 6008 | 394 | 35 | +2.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 1.92 | 17 | 32 | 39.5 | 30.4 | 39.4 | -1.2 | Peripherals | 0.14 | 16 | 4 | 8 | 8 | -1.5 | Tempstar/MTR | 0.20 | 39 | 2171 | 43 | 43 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 5.01 | 12 | 111 | 177.5 | 172.5 | 172.5 | -1.5 | Peripherals | 2,500 | 124 | 124 | 124 | 124 | -1.5 | Tempstar/MTR | 3609 | 414 | 364 | 404 | 404 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 1.92 | 17 | 32 | 39.5 | 30.4 | 39.4 | -1.2 | Peripherals | 3,311 | 26 | 24 | 24 | 24 | -1.5 | Tempstar/MTR | 40487 | 405 | 365 | 405 | 405 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 5.01 | 12 | 111 | 177.5 | 172.5 | 172.5 | -1.5 | Peripherals | 0.40 | 12 | 177 | 105 | 102 | +1.5 | Tempstar/MTR | 178 | 29 | 15 | 15 | 15 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 1.92 | 17 | 32 | 39.5 | 30.4 | 39.4 | -1.2 | Peripherals | 4,025 | 224 | 21 | 71 | 72 | -1.5 | Tempstar/MTR | 0.22 | 14 | 648 | 24 | 24 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 5.01 | 12 | 111 | 177.5 | 172.5 | 172.5 | -1.5 | Peripherals | 16,725 | 25 | 25 | 25 | 25 | -1.5 | Tempstar/MTR | 0.05 | 15 | 127 | 94 | 94 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 1.92 | 17 | 32 | 39.5 | 30.4 | 39.4 | -1.2 | Peripherals | 27 | 3 | 23 | 23 | 23 | -1.5 | Tempstar/MTR | 195 | 11 | 105 | 105 | 105 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 5.01 | 12 | 111 | 177.5 | 172.5 | 172.5 | -1.5 | Peripherals | 0.75 | 17 | 437 | 334 | 374 | -1.5 | Tempstar/MTR | 105 | 208 | 93 | 93 | 93 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 1.92 | 17 | 32 | 39.5 | 30.4 | 39.4 | -1.2 | Peripherals | 346 | 3 | 24 | 23 | 23 | -1.5 | Tempstar/MTR | 105 | 11 | 105 | 105 | 105 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 5.01 | 12 | 111 | 177.5 | 172.5 | 172.5 | -1.5 | Peripherals | 0.75 | 17 | 437 | 334 | 374 | -1.5 | Tempstar/MTR | 105 | 208 | 93 | 93 | 93 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 1.92 | 17 | 32 | 39.5 | 30.4 | 39.4 | -1.2 | Peripherals | 346 | 3 | 24 | 23 | 23 | -1.5 | Tempstar/MTR | 105 | 11 | 105 | 105 | 105 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 5.01 | 12 | 111 | 177.5 | 172.5 | 172.5 | -1.5 | Peripherals | 0.75 | 17 | 437 | 334 | 374 | -1.5 | Tempstar/MTR | 105 | 208 | 93 | 93 | 93 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 1.92 | 17 | 32 | 39.5 | 30.4 | 39.4 | -1.2 | Peripherals | 346 | 3 | 24 | 23 | 23 | -1.5 | Tempstar/MTR | 105 | 11 | 105 | 105 | 105 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 5.01 | 12 | 111 | 177.5 | 172.5 | 172.5 | -1.5 | Peripherals | 0.75 | 17 | 437 | 334 | 374 | -1.5 | Tempstar/MTR | 105 | 208 | 93 | 93 | 93 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 1.92 | 17 | 32 | 39.5 | 30.4 | 39.4 | -1.2 | Peripherals | 346 | 3 | 24 | 23 | 23 | -1.5 | Tempstar/MTR | 105 | 11 | 105 | 105 | 105 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 5.01 | 12 | 111 | 177.5 | 172.5 | 172.5 | -1.5 | Peripherals | 0.75 | 17 | 437 | 334 | 374 | -1.5 | Tempstar/MTR | 105 | 208 | 93 | 93 | 93 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 1.92 | 17 | 32 | 39.5 | 30.4 | 39.4 | -1.2 | Peripherals | 346 | 3 | 24 | 23 | 23 | -1.5 | Tempstar/MTR | 105 | 11 | 105 | 105 | 105 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 5.01 | 12 | 111 | 177.5 | 172.5 | 172.5 | -1.5 | Peripherals | 0.75 | 17 | 437 | 334 | 374 | -1.5 | Tempstar/MTR | 105 | 208 | 93 | 93 | 93 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 1.92 | 17 | 32 | 39.5 | 30.4 | 39.4 | -1.2 | Peripherals | 346 | 3 | 24 | 23 | 23 | -1.5 | Tempstar/MTR | 105 | 208 | 93 | 93 | 93 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 5.01 | 12 | 111 | 177.5 | 172.5 | 172.5 | -1.5 | Peripherals | 0.75 | 17 | 437 | 334 | 374 | -1.5 | Tempstar/MTR | 105 | 208 | 93 | 93 | 93 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 1.92 | 17 | 32 | 39.5 | 30.4 | 39.4 | -1.2 | Peripherals | 346 | 3 | 24 | 23 | 23 | -1.5 | Tempstar/MTR | 105 | 208 | 93 | 93 | 93 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 5.01 | 12 | 111 | 177.5 | 172.5 | 172.5 | -1.5 | Peripherals | 0.75 | 17 | 437 | 334 | 374 | -1.5 | Tempstar/MTR | 105 | 208 | 93 | 93 | 93 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 1.92 | 17 | 32 | 39.5 | 30.4 | 39.4 | -1.2 | Peripherals | 346 | 3 | 24 | 23 | 23 | -1.5 | Tempstar/MTR | 105 | 208 | 93 | 93 | 93 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 5.01 | 12 | 111 | 177.5 | 172.5 | 172.5 | -1.5 | Peripherals | 0.75 | 17 | 437 | 334 | 374 | -1.5 | Tempstar/MTR | 105 | 208 | 93 | 93 | 93 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 1.92 | 17 | 32 | 39.5 | 30.4 | 39.4 | -1.2 | Peripherals | 346 | 3 | 24 | 23 | 23 | -1.5 | Tempstar/MTR | 105 | 208 | 93 | 93 | 93 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 5.01 | 12 | 111 | 177.5 | 172.5 | 172.5 | -1.5 | Peripherals | 0.75 | 17 | 437 | 334 | 374 | -1.5 | Tempstar/MTR | 105 | 208 | 93 | 93 | 93 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 1.92 | 17 | 32 | 39.5 | 30.4 | 39.4 | -1.2 | Peripherals | 346 | 3 | 24 | 23 | 23 | -1.5 | Tempstar/MTR | 105 | 208 | 93 | 93 | 93 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 5.01 | 12 | 111 | 177.5 | 172.5 | 172.5 | -1.5 | Peripherals | 0.75 | 17 | 437 | 334 | 374 | -1.5 | Tempstar/MTR | 105 | 208 | 93 | 93 | 93 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 1.92 | 17 | 32 | 39.5 | 30.4 | 39.4 | -1.2 | Peripherals | 346 | 3 | 24 | 23 | 23 | -1.5 | Tempstar/MTR | 105 | 208 | 93 | 93 | 93 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 5.01 | 12 | 111 | 177.5 | 172.5 | 172.5 | -1.5 | Peripherals | 0.75 | 17 | 437 | 334 | 374 | -1.5 | Tempstar/MTR | 105 | 208 | 93 | 93 | 93 | +1.5 | USAirways | 0.50 | 19 | 2,005 | 1804 | 1804 | +1.5 |
| Orbitel | 1.92 | 17 | 32 | 39.5 | 30.4 | 39.4</ | | | | | | | | | | | | | | | | | | | | | | |

EASDAQ

STOCK MARKETS

Wary investors shy from merger mania

WORLD OVERVIEW

Investors remained sidelined ahead of today's Thanksgiving holiday in the US, with Europe almost unchanged and Asia closing marginally easier, writes *Emiko Toruzawa*.

Rhône-Poulenc of France and Germany's Hoechst announced they were in talks over a possible merger, but for most investors, it was a case of "buy on the rumour, sell on the news".

US shares mixed ahead of holiday

AMERICAS

US shares were mixed in a quiet early session ahead of today's Thanksgiving day holiday, writes *John Lockett* in New York.

While three of the market's four main indices were moving higher by early afternoon, the Dow Jones Industrial Average continued to waver. It was down 29.86 or 0.3 per cent to 9,271.29, but the broader Standard & Poor's 500 index gained less than one point to 1,183.46.

The Nasdaq composite managed the best overall gains, but even that showed only modest momentum, with a rise of 5.55 to 1,971.43. Small-cap shares were higher as well, sending the Russell 2000 index up 1.62 to 338.22.

Among Dow components, International Paper fell \$1.4 to \$42.5 a day after it announced a multi-billion dollar takeover. Sears Roebuck also pulled lower, off 51¢ to \$18.51.

With the market's recent return to near record levels, analysts continued to adjust their stock recommendations and earnings expectations. Among the main movers in the technology sector, Advanced Micro Devices surged \$3; or 13.7 per cent to \$29 after Merrill Lynch raised its rating to "attractive".

Lattice Semiconductor gained more than 5 per cent or \$1.7 to \$37.75 when CS First Boston upgraded its rating to "strong buy".

Internet stocks stayed firm. America Online rose \$1 to \$32.50, a day after confirming a takeover of Netscape Communications. AOL was also helped when Lehman

as both drug companies, which had been rallying recently, closed lower.

Investors experienced the double-edged nature of the merger mania as speculation that Deutsche Bank planned to sell its 12 per cent stake in DaimlerChrysler to fund its acquisition of Bankers Trust depressed the carmaker's share price by almost 3 per cent at one point.

Although Deutsche later denied such a move, the episode seemed to highlight the

rising wariness among investors towards the recent revival of the "zeal to deal".

In Asia, Tokyo and Hong Kong edged lower, while the Taiwanese government was faced with further defaults linked to losses from stock market speculation. Investors holding a large part of their assets in cash may be faced with the "Asian dilemma".

According to Credit Suisse First Boston, the average investment trust held over

22 per cent of its assets in cash - well above the levels for the first half of this year. Unless investors are convinced equities will correct significantly in the near term, they will need to invest and reduce their cash levels to stay within acceptable deviation of their benchmarks.

Since Asia accounts for the largest weighting among the emerging market regions in various indices, investors should be turning to Asian

equities, says Credit Suisse. But it may be a hard choice for investors faced with uncertain economic prospects, despite the allocation argument. Although the US interest rate cuts and weakness in the dollar has raised hopes of an early bottoming in Asia's economies, a global slowdown is hardly good news for the region's export driven countries.

According to HSBC, the outlook for Asian exports remains gloomy. Regional demand which absorbs 50 to 60 per cent of its own exports has been contracting by double-digit figures from a year before and is unlikely to show a significant turnaround given the weak state of local consumption and investment.

The investment bank says the concern for Asia is that strong exports to the US and Europe, which have held up throughout the first half of this year, have been easing since mid-1998.

EMERGING MARKET FOCUS

Turkey to count cost of instability

The Turkish government could hardly have fallen at a worse time - 1998 was the year the country made progress in reforming its economy and 1999 was to have been the year it reaped recognition for its continuing efforts to reduce inflation and privatise the economy.

The anti-inflation drive launched by Mesut Yilmaz, the prime minister voted out of office yesterday in a censure motion, faces an uncertain future. The privatisation programme has been threatened by the emerging markets crisis and the domestic corruption scandals. But prospects looked tough before the latest crisis.

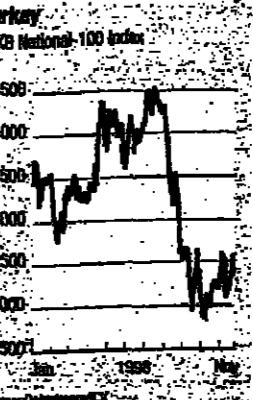
Mehmet Sami, the vice-president of Ata Invest, a Turkish brokerage, said the market, which rose 102.27 to 2,470.62 on the benchmark ISE National 100 index yesterday, had largely discounted the possibility of renewed political instability.

Early elections were always on the cards. Mr Yilmaz had been due to step down at the end of December under an agreement with Deniz Baykal, the leader of the left-of-centre CHP party.

Both Mr Sami and Gazi Erkal, governor of the Turkish central bank, agreed yesterday that the lack of a strong government - a caretaker administration will run the country until elections scheduled for April 16 - will not help Turkey steer its way through the dangers of an economic slowdown and the spiralling cost of domestic debt.

"Turkey is entering a sensitive period," said Mr Sami. Investors would wait and see if the stock market, which has fallen steeply from its mid-July peak of 4,830.99, would reach a threshold of 2,850 before deciding whether to put any new money into it.

The political instability is likely to have two clear costs that could feed through to the stock market. A high



real domestic interest rate of 50 per cent - caused by a combination of political uncertainty and an international credit squeeze for emerging market economies - is unlikely to stabilise until a new administration is elected.

With international markets willing to lend only to select Turkish banks and companies, many Turkish companies without such access could find themselves in difficulty.

Second, a caretaker administration is less likely to continue a tough inflation campaign than one held accountable for its actions over the longer term.

The Yilmaz government's target for inflation in 1998 was raised to 35 per cent from 20 per cent. But Mr Erkal said yesterday a real interest rate of 50 per cent was "incompatible", even with an inflation target of between 40 and 50 per cent.

Failure to continue cutting inflation could diminish short-term prospects for raising cheaper foreign funds to reduce the large debt servicing burden attached to its domestic debt.

Turkish companies would continue to be crowded out of capital markets by government, except this time against a backdrop of slowing growth, Mr Sami said.

Leyla Boultton

Dax pulls back early losses

EUROPE

German equities recovered from early weakness to close in FRANKFURT with the Xetra Dax index up 1.99 at 4,955.53.

DaimlerChrysler tumbled to DM151.50 on rumours Deutsche Bank was set to take its 12 per cent stake in the motor giant.

The story, that the bank

needed the money to help finance the takeover of Bankers Trust of the US, was subsequently denied, and Daimler shares ended off DM2.20 at DM53.

Hoechst dipped DM3.36 to

DM75 on French confirmation that it was in link-up talks with Rhône-Poulenc.

Schering, a joint venture partner with Hoechst, gained DM5 to DM208 after Schering said it was involved in the negotiations.

Vivag gained DM43.50 to

DM1,058.50 and Preussag pushed DM27.60 higher to

DM2.47 at 5,511.10 at noon.

The profit-takers continued to focus on the financial sector, a strong market lately. Royal Bank of Canada fell C\$1.76 to C\$76.60 while Bank of Montreal shed C\$1.15 to C\$66.85.

Among industrials, Newbridge Networks showed a keen turn of speed adding C\$4.65 to C\$43.35 on contract hopes. The group announced that Chinese state postal system was to include Newbridge equipment in its core multimedia network.

However, most shares in the broad market were lower. BCE came off 40 cents at C\$55.20 and Seagram 75 cents to C\$53.75. Inco shares dipped 40 cents to C\$18.70 and Alcan Aluminum fell 60 cents at C\$42.95.

Rhône-Poulenc came off

FFr1.50 to FFr236 after the French chemicals leader confirmed that it was in

talks with Hoechst of Ger-

many aimed at merging the two group's life sciences operations. But it could give no guarantee the talks would be successfully concluded.

Reynt Cointreau was in

demand on a press story that the drinker group would be keeping up the disposal of its Krug champagne operations. The shares jumped FFr29.30 or 11.7 per cent to FFr240.78.

Bouygues shot ahead to FFr1,175 before settling at FFr1,115, up FFr705, after the Balleor group, a big share-

holder, filed in some of the detail behind the recent strength of the shares.

Balleor said it had been

released from a pact under which it was limited to a 14 per cent stake in the construction leader.

"The decision means we

have our liberty back. I can't say what our intentions are but we can increase our stake beyond 14 per cent or link with an ally," said a Balleor spokesman.

AMSTERDAM traded narrowly in moderate vol-

ume to close with the AEX index down 1.76 at 1,114.75.

The profit-takers stayed

firmly focused on Philips,

but KLM continued to reach

for the sky.

Shares in the electronics giant came off Fl 6 at Fl 123.10 for a two-day decline of almost 9 per cent.

KLM provided the main contrast, surging on investor enthusiasm for the airline's links with Alitalia of Italy, details of which are due to be unveiled tomorrow.

The shares, which stood at

Fl 92.20 in July, rose Fl 2.20 to Fl 94.70 for a three-day advance of around 13 per cent.

MILAN resumed upward

progress after a fall on Tues-

day ended a run of six consecutive rises.

Reynt Cointreau was in

Inflation data reduce losses

SOUTH AFRICA

Johannesburg ended lower for the second day running, although better-than-expected inflation data helped to pare losses.

The All Share index closed off 67.9 to 5,702.1. Positive

day's lows but still deeply

unsettled with the weighted index off 222.34 or 3 per cent at 7,213.50. The benchmark touched 7,116 at one stage, pushed lower mostly on news of a further round of stock defaults which were said to total Ts4bn.

Brokers said the pared losses stemmed largely from the actions of the government stabilisation fund and added that broad sentiment remained fragile. The financial sector index lost 5.4 per cent.

HONG KONG pared initial

gains to closer with the Hang Seng index off 130.72 or 1.2 per cent at 10,720.89.

After a day of fluctuating fortunes, the profit-takers finally got the upper hand, although there was some derivatives-led support ahead of tomorrow's November index future expiry.

HSBC fell HK\$2 to HK\$199. First Pacific, which stepped up its interest in PLDT of the Philippines to 27.4 per cent, shed 75 cents to HK\$3.80. Red chips lost 2.4 per cent and H shares came off 1.5 per cent.

Banking shares were mainly negative. Fuji Bank lost Y7 to Y510. Sakura slipped Y9 to Y343 and the Bank of Tokyo-Mitsubishi was down Y11 to Y1,313.

Oil and coal companies were weak after Moody's, the credit rating agency, said it would put the debt of Showa Shell Sekiyu on review for a possible downgrade. The group's shares slid 4 per cent or Y30 to Y715 on the news.

The Nikkei 300 average slipped 0.83 to 331.43. Advancing issues outpaced declining shares 649 to 494. In Osaka, the OSE average gained 36 to 15,578.

TAIPEI ended above the

day's lows but still deeply

unsettled with the weighted

index off 222.34 or 3 per cent

at 7,213.50. The benchmark

touched 7,116 at one stage,

pushed lower mostly on

news of a further round of

stock defaults which were

said to total Ts4bn.

Brokers said the pared

losses stemmed largely

from the actions of the

government stabilisation

fund and added that broad

sentiment remained fragile.

The financial sector index lost 5.4 per cent.

Banking shares were mainly

negative. Fuji Bank lost Y7 to Y510.

Sakura slipped Y9 to Y343 and the

Bank of Tokyo-Mitsubishi was

down Y11 to Y1,313.

Oil and coal companies

were weak after Moody's,

the credit rating agency,

said it would put the debt of

Showa Shell Sekiyu on

review for a possible down-

grade.

Advancing issues outpaced

declining shares 649 to 494.

In Osaka, the OSE average

gained 36 to 15,578.